

RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT

website: [Fiscal Resources Committee](#)

Agenda for November 17, 2021

1:30 p.m. - 3:00 p.m.

Zoom Meeting

1. Welcome
2. State/District Budget Update – Iris Ingram
 - EdSource – Projected K-12 drops in enrollment pose immediate upheaval and decade-long challenge
 - 2020-21 FTES (RECAL) comparison spreadsheet
 - SRP/Rightsizing Savings by location
 - SSC – Department of Finance Releases October Finance Bulletin
 - SSC – Legislative Analyst Reviews State’s Higher Education Spending Plan
3. Committee 2021/22 Goals - **ACTION**
4. Standing Report from District Council – Craig Rutan
5. Informational Handouts
 - District-wide expenditure report link: <https://intranet.rscsd.edu>
 - Vacant Funded Position List as of November 9, 2021
 - Measure “Q” Project Cost Summary as of October 31, 2021
 - Monthly Cash Flow Summary as of October 31, 2021
 - [SAC Planning and Budget Committee Agendas and Minutes](#)
 - [SCC Budget Committee Agendas and Minutes](#)
 - Districtwide Enrollment Management Workgroup Minutes
6. Approval of FRC Minutes – October 20, 2021
7. Other

Next FRC Committee Meeting: January 19, 2022, 1:30-3:00 pm

The mission of the Rancho Santiago Community College District is to provide quality educational programs and services that address the needs of our diverse students and communities.



EdSource

HIGHLIGHTING STRATEGIES FOR STUDENT SUCCESS

Projected K-12 drops in enrollment pose immediate upheaval and decade-long challenge

State forecasts 11.4% fewer students by 2031; LA and Bay Area to be hit hardest

OCTOBER 18, 2021 | JOHN FENSTERWALD

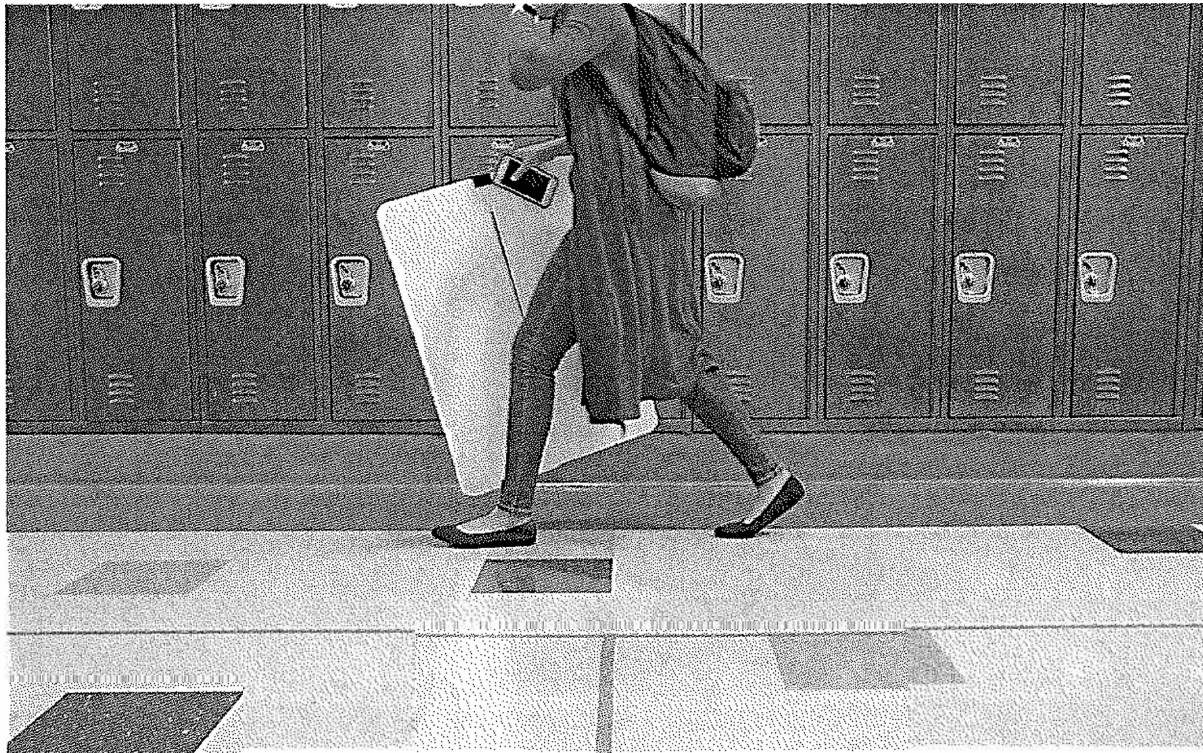


PHOTO BY ALLISON SHELLEY FOR EDUIMAGES

The story was updated Oct. 18 to note that record one-time federal funding can be used through 2023-24 to mitigate revenue losses.

The unexpected drop in statewide school enrollment last year of 160,000 students may prove to be a blip, ready to rebound as the coronavirus recedes. Or that one-year 2.6% drop could be an oversize harbinger of what demographers are predicting will be a decade-long enrollment decline in California.

DISTRICTS FORESEE BIG CUTS

West Contra Costa Unified is among the districts that could face substantial budget reductions as early as next year. Go here for the story.

The fiscal crisis may be a migraine now or a mounting headache later; the answer is not if, but when, according to Michael Fine, the state's respected fiscal worrywart. He said districts would be wise to start planning now, and take action starting next year, to deal with what for many districts will be a substantial loss of revenue from a system that ties funding to the number of kids who show up to class every day.

"Take decisive action, the earlier the better," Fine told district administrators last week. "The depth of pain you will feel relates to how much time you wait to address changing circumstances."

Fine is the CEO of the Fiscal Crisis and Management Assistance Team, or FCMAT, a school finance agency tasked with helping school districts to recognize and solve financial troubles before they become swamped by them. He spoke at a webinar sponsored by School Services of California, a Sacramento-based lobbying and consulting company.

The California Department of Finance is projecting an 11.4% decline in statewide enrollment by 2031, a loss of 703,000 students from pre-pandemic 2019-20. Although long-term troubles loom, the impact will not be uniform across regions or even among neighboring districts.

The biggest losers will be in coastal counties. Some smaller counties are expected to grow, some with transplants from Los Angeles and the Bay Area moving inland and to the Sierra foothills.

Counties projected to face biggest drops in enrollment by 2031

County



The state is projecting the statewide post-pandemic enrollment decline for the next decade, starting in 2021-22, at 8.7%. Nineteen of the state’s 58 counties will lose students at a faster-than-average rate, starting with 20% in Los Angeles, the state’s most populous county. Twenty counties, mainly small and rural, are projected to grow nominally. Among those counties, the largest increase is projected for San Joaquin County, by only 6,000 students.

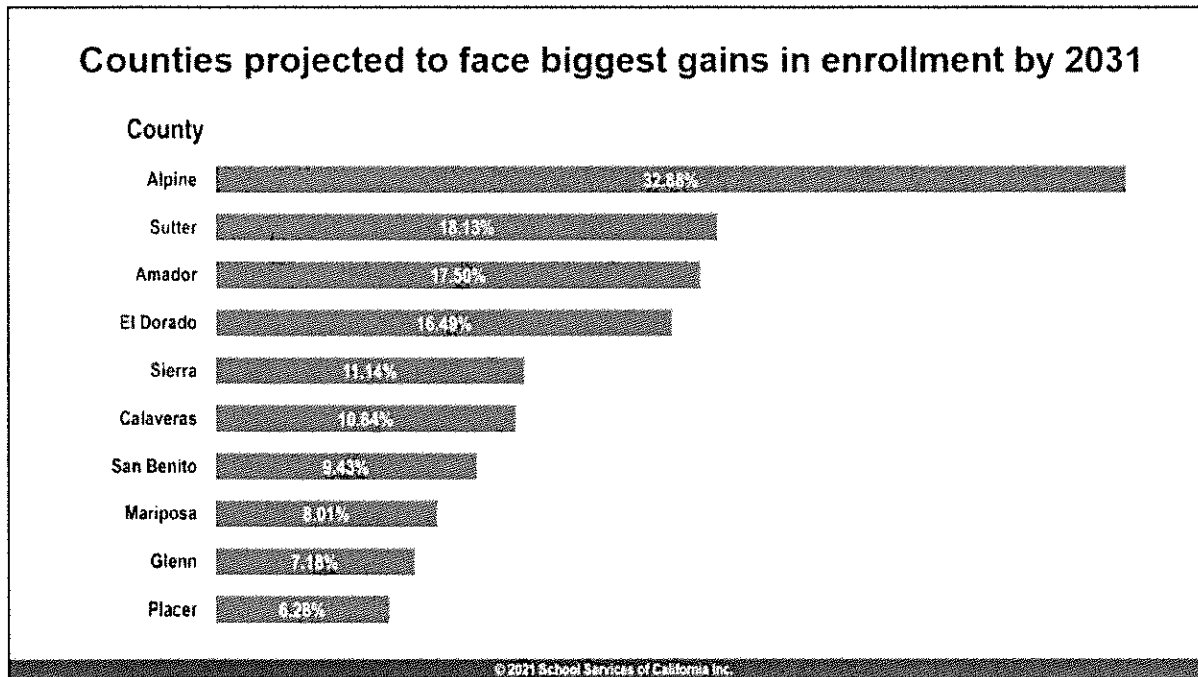
Fine presented state demographic data that underscore the prediction of a decade-long enrollment decline in most districts:

Slow population growth: In the 1960s, the population in California grew 26%. Between 2000 and 2010, growth slowed to 15%, then 6.5% between 2010 and 2020. In 2020, there was a net migration loss of 0.5%, signaling that the state’s projection for the next decade, a slim 5.2%, may be high.

Ageing population: In 1970, the median age in California was 28; in 2020 it was 38. In 2030, it will creep up to 40.

Birth rates: In the 1950s, the birth rate in California was 25 per 1,000 people; in 2020, it was 12. The previous low of 12.6 was in 1933, during the Great Depression.

Delayed marriage: In 2020, for the first time, women’s average age of marrying for the first time was over 30.



Covid’s impact on revenue

Covid may have accelerated the enrollment decline in many districts, as families that lost jobs decided to move to other regions or out of state in search of cheaper housing. The pandemic created new challenges for districts, with parents wary of sending young kids to school until they’re vaccinated and parents opposed to vaccinations and masks vowing to home-school their children or send them to private schools.

The state won’t release final enrollment numbers for this year until early next year, but initial figures from individual districts are dashing hopes of a rapid turnaround in enrollment.

San Francisco Unified has reported another down year, for a two-year loss of 3,500 students, or 6%. Sixty miles south, at the edge of Santa Clara County, Gilroy Unified had expected a rebound from last year’s loss of 314 students. Instead, it

looks like a drop of an additional 182 students, for a two-year total of about 500 students, slightly less than 5%. Alvaro Meza, the chief business officer for the district, said that after factoring in a steady decline in births and smaller cohorts of students moving through the system, he is projecting enrollment will drop to 8,600 by 2031, a loss of more than 20% from pre-Covid enrollment.

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For two years, the Legislature shielded districts from revenue losses due to declines in enrollment and disruptions in attendance as schools went in and out of distance learning. School budgets in 2020-21 and 2021-22 have been funded at pre-pandemic attendance levels. But lawmakers said districts should return to collecting daily attendance this year, which would affect the revenue they can collect from the state starting in 2022-23.

Fine and others are referring to the impact of the declining enrollments as the “fiscal cliff.” They are urging districts to prepare for it through staff reductions and cutting expenses instead of burning their budget reserves. For many districts, the next two years will be a double whammy, coinciding with the end of record one-time state and federal Covid relief aid. For charter schools, which, unlike districts, will not be protected this year from enrollment declines and gyrations in attendance, the cliff looms now.

But district administrators and organizations representing them argue that, in making the decision in July to return to normal, Gov. Gavin Newsom and the Legislature didn't foresee that the pandemic would extend to a third year, with dramatic effects on attendance and enrollment. Districts such as Stockton and Oakland are reporting that a third or more of their students have been chronically absent in the first two months of school. Districts that have built daily attendance to 95% are now seeing a drop in attendance — to 91% in Long Beach and 93% in Gilroy, representing potential losses, if they continue, of millions of dollars in revenue next year.

Districts are also dealing with a potential loss of money from students in independent study if they can't complete paperwork, including contracts signed by parents, and document their daily participation.

"Even though kids are back in school, this is not a normal year," said Edgar Zazueta, senior director of policy and government relations for the Association of California School Administrators. "We're getting hit on a number of fronts."

"There needs to be a stopgap measure, some sort of protection for one more year," said Sara Bachez, chief government relations officer for the California Association of School Business Officers. The worst outcome, she said, would be for districts to start laying off new teachers and staff at the same time that the state is underwriting \$2.8 billion in teacher recruitment programs that offer residencies and mentorships, college scholarships and opportunities for classified workers to get teaching credentials.

"To be desperate for staff and then let them go after training them — that's an unhealthy way of operating business," Bachez said.

Zazueta said he senses a "heightened awareness" among legislators of the predicament districts are facing but also a reluctance to extend the "hold-harmless"

protection for a third additional year. But he is hoping nonetheless for a “soft landing to help with the impact of the decline.”

One option worth considering, Fine said, is to base attendance on a three-year rolling average, which would smooth out fluctuations. The state already uses this formula when determining the students’ eligibility for additional funding under the Local Control Funding Formula. Tony Wold, West Contra Costa Unified’s associate superintendent of business services, suggests establishing a base funding amount covering a district’s enrollment, and then providing a bonus to incentivize districts to increase attendance.


It’s possible that the fiscal cliff might not be as harsh as feared, at least next year. The phasing in of universal transitional kindergarten for 4-year-olds over the next three years creates an extra year of funded enrollment. State revenues are running ahead of projections, which means more money through Proposition 98, the complex formula that determines how much money goes to schools and community colleges. And the drop in enrollment may not affect the total amount because of the way the formula works when the economy is booming. (Under the Prop. 98’s Test 1, which will likely be in effect in 2022-23, total student enrollment is not factored into in the formula determining funding.)

California districts and charter schools also have received record one-time federal Covid relief funding, more than \$20 billion over three years, which can be used through 2023-24. The distributions vary widely, based on the proportions of low-income children enrolled.

These mitigations may not eliminate a day of reckoning for declines in enrollment, just delay it. That’s why Meza is suggesting that the board consider closing another elementary school as part of next year’s budget. “It’s not my style to kick the can down the road,” he said.

But other districts likely will, said Robert McEntire, director of management consulting services for School Services. Along with putting off hard decisions, “the biggest threat to a district in this position (facing an ongoing deficit amid declining enrollment) is a belief the state will bail it out. I can’t tell you the number of times I have heard board members say exactly that.”

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 Comments

Comments Policy

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Tim Taylor

2 days ago



John....great article....timing was perfect. Gives everyone two months to work on this prior to 2022-23 budget release and more accurate mid year data. Thanks for this one.

Yvonne Lorraine

2 days ago



Here’s another reason why parents might be pulling their children out of public education, especially families of various religious affiliations. <https://www.youtube.com/watch?v=T1kMwj4hTmc>

**RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT
2020-21 FTES (RECALC) ACTUALS COMPARISON TO 2019-20 FTES (RECALC) ACTUALS**

FINAL

RG reports as of October 20, 2021

SUMMER 2020 On or After 7/1/2020

	TOTAL	SAC	SCC
NC	104.79	60.04	44.75
CDCP	354.89	263.54	91.35
CDCP-IS/DE	0.00	0.00	0.00
CR	1,739.30	1,240.71	498.59
SUMMER TOTALS	2,198.98	1,564.29	634.69

2017-2018			
(P3) Actuals with borrow as of July 16, 2018			
	TOTAL	SAC	SCC
NC	74.77	28.24	46.53
CDCP	359.96	267.23	92.73
CDCP-IS/DE	0.00	0.00	0.00
CR	360.26	274.09	86.17
TOTAL	794.99	569.56	235.33

2018-2019			
(RECALC) as of October 25, 2019			
	TOTAL	SAC	SCC
NC	281.37	271.89	9.48
CDCP	1,849.94	1,449.80	400.14
CDCP-IS/DE	0.00	0.00	0.00
CR	491.42	319.37	172.05
TOTAL	2,622.73	1,841.66	681.67

2019-2020			
(RECALC) as of September 24, 2020			
	TOTAL	SAC	SCC
NC	303.02	294.97	8.05
CDCP	1,881.55	1,376.12	505.43
CDCP-IS/DE	38.54	0.00	38.54
CR	723.02	426.51	296.51
TOTAL	2,946.13	1,997.60	848.53

2020-2021			
(P3) Actuals as of July 8, 2021			
	TOTAL	SAC	SCC
NC	250.06	109.30	140.76
CDCP	646.48	526.54	119.94
CDCP-IS/DE	115.23	2.15	113.08
CR	1,853.25	1,224.84	628.41
TOTAL	2,865.02	1,862.83	1,002.19

2020-2021			
(RECALC) Actuals as of October 20, 2021			
	TOTAL	SAC	SCC
NC	247.15	106.39	140.76
CDCP	649.43	529.45	119.98
CDCP-IS/DE	115.19	2.15	113.04
CR	1,902.24	1,257.08	645.16
TOTAL	2,914.01	1,895.07	1,018.94

2020-2021			
Better (Worse) RECALC 19/20 vs. RECALC 20/21 Actuals			
	TOTAL	SAC	SCC
NC	96.40	32.85	63.55
CDCP	(80.71)	(33.94)	(46.77)
CDCP-IS/DE	104.79	2.15	102.64
CR	0.75	(103.84)	104.59
TOTAL	121.23	(102.78)	224.01

FALL 2020

	TOTAL	SAC	SCC
NC	318.43	302.62	15.81
NC-IS/DE	-	0.00	0.00
CDCP	1,774.90	1,374.44	400.46
CDCP-IS/DE	0.00	0.00	0.00
CR	432.18	274.64	157.54
IS, DSCH	609.25	390.47	218.78
IS, WSCH	312.86	217.06	95.80
DSCH	217.06	136.75	80.31
Positive	1,474.16	1,366.75	107.41
WSCH	7,060.85	4,599.31	2,461.54
TOTAL CR	9,889.30	6,848.23	3,041.07
FALL TOTALS	11,982.63	8,525.29	3,457.34

2017-2018			
(P3) Actuals with borrow as of July 16, 2018			
	TOTAL	SAC	SCC
NC	281.37	271.89	9.48
CDCP	1,849.94	1,449.80	400.14
CDCP-IS/DE	0.00	0.00	0.00
CR	491.42	319.37	172.05
TOTAL	2,622.73	1,841.66	681.67

2018-2019			
(RECALC) as of October 25, 2019			
	TOTAL	SAC	SCC
NC	303.02	294.97	8.05
CDCP	1,881.55	1,376.12	505.43
CDCP-IS/DE	38.54	0.00	38.54
CR	723.02	426.51	296.51
TOTAL	2,946.13	1,997.60	848.53

2019-2020			
(RECALC) as of September 24, 2020			
	TOTAL	SAC	SCC
NC	303.02	294.97	8.05
CDCP	1,881.55	1,376.12	505.43
CDCP-IS/DE	38.54	0.00	38.54
CR	723.02	426.51	296.51
TOTAL	2,946.13	1,997.60	848.53

2020-2021			
(P3) Actuals as of July 8, 2021			
	TOTAL	SAC	SCC
NC	500.26	313.87	186.39
NC-IS/DE	0.05	0.00	0.05
CDCP	1,189.64	926.34	263.30
CDCP-IS/DE	310.83	12.18	298.65
CR	1,155.49	742.23	413.26
IS, DSCH	1,502.30	1,009.67	492.63
IS, WSCH	101.53	73.04	28.49
DSCH	259.24	200.81	58.43
Positive	1,162.50	1,139.30	23.20
WSCH	4,486.34	2,731.66	1,754.68
TOTAL CR	8,408.16	5,695.90	2,712.26
FALL TOTALS	10,408.94	6,948.29	3,460.65

2020-2021			
(RECALC) Actuals as of October 20, 2021			
	TOTAL	SAC	SCC
NC	375.27	190.19	185.08
NC-IS/DE	-	0.00	0.00
CDCP	1,314.63	1,050.02	264.61
CDCP-IS/DE	310.62	12.18	298.44
CR	1,201.86	777.16	424.70
IS, DSCH	1,567.46	1,047.43	510.03
IS, WSCH	101.53	73.04	28.49
DSCH	259.24	200.81	58.43
Positive	1,162.78	1,139.31	23.47
WSCH	4,486.29	2,731.61	1,754.68
TOTAL CR	8,509.92	5,768.55	2,741.37
FALL TOTALS	10,510.44	7,020.94	3,489.50

2020-2021			
Better (Worse) RECALC 19/20 vs. RECALC 20/21 Actuals			
	TOTAL	SAC	SCC
NC	72.25	(104.78)	177.03
CDCP	(566.92)	(326.10)	(240.82)
CDCP-IS/DE	272.08	12.18	259.90
CR	478.84	350.65	128.19
IS, DSCH	629.89	459.49	170.40
IS, WSCH	(157.71)	(127.77)	(29.94)
DSCH	(234.05)	(165.21)	(68.84)
Positive	(2,083.93)	(1,539.53)	(544.40)
WSCH	(1,366.96)	(1,022.37)	(344.59)
TOTAL	(1,589.55)	(1,441.07)	(148.48)

SPRING 2021

	TOTAL	SAC	SCC
NC	663.03	299.30	363.73
NC-IS/DE	-	0.00	0.00
CDCP	2,837.65	1,899.61	938.04
CDCP-IS/DE	0.00	0.00	0.00
CR	789.91	520.10	269.81
Jan. intersession	456.55	266.68	189.87
IS, DSCH	696.63	453.46	243.17
IS, WSCH	291.73	258.80	32.93
DSCH	1,641.82	1,546.20	95.62
Positive	6,362.84	4,129.31	2,233.53
WSCH	10,239.48	7,174.55	3,064.93
TOTAL CR	13,740.16	9,373.46	4,366.70
SPRING TOTALS	13,740.16	9,373.46	4,366.70

2017-2018			
(P3) Actuals with borrow as of July 16, 2018			
	TOTAL	SAC	SCC
NC	581.70	292.95	288.75
NC-IS/DE	-	0.00	0.00
CDCP	2,288.22	1,453.33	834.89
CDCP-IS/DE	20.64	0.00	20.64
CR	874.97	574.54	300.43
Jan. intersession	610.67	349.08	261.59
IS, DSCH	856.42	551.51	304.91
IS, WSCH	326.34	276.43	49.91
DSCH	1,618.64	1,555.36	63.28
Positive	5,923.83	3,863.29	2,107.54
WSCH	10,210.87	7,123.21	3,087.66
TOTAL CR	13,101.43	8,869.49	4,231.94
SPRING TOTALS	13,101.43	8,869.49	4,231.94

2018-2019			
(RECALC) as of October 25, 2019			
	TOTAL	SAC	SCC
NC	532.31	207.51	324.80
NC-IS/DE	-	0.00	0.00
CDCP	1,835.68	1,164.42	671.26
CDCP-IS/DE	81.65	18.04	63.61
CR	859.53	565.79	293.74
Jan. intersession	820.88	524.42	296.46
IS, DSCH	1,127.20	758.44	368.76
IS, WSCH	248.89	215.60	33.29
DSCH	942.83	891.03	51.80
Positive	5,616.31	3,648.03	1,968.28
WSCH	9,615.64	6,603.31	3,012.33
TOTAL CR	12,065.28	7,993.28	4,072.00
SPRING TOTALS	12,065.28	7,993.28	4,072.00

2019-2020			
(RECALC) as of September 24, 2020			
	TOTAL	SAC	SCC
NC	327.41	88.86	238.55
NC-IS/DE	481.33	350.40	130.93
CDCP	757.85	349.42	408.43
CDCP-IS/DE	1,890.25	1,425.32	464.93
CR	751.23	486.79	264.44
Jan. intersession	1,250.12	882.01	368.11
IS, DSCH	1,861.71	988.64	873.07
IS, WSCH	119.02	110.35	8.67
DSCH	1,093.12	1,068.85	24.27
Positive	3,111.89	2,127.41	984.48
WSCH	8,187.09	5,664.05	2,523.04
TOTAL CR	11,643.93	7,878.05	3,765.88
SPRING TOTALS	11,643.93	7,878.05	3,765.88

2020-2021			
(P3) Actuals as of July 8, 2021			
	TOTAL	SAC	SCC
NC	260.02	46.30	213.72
NC-IS/DE	278.86	214.15	64.71
CDCP	827.03	393.96	433.07
CDCP-IS/DE	2,092.50	1,561.34	531.16
CR	782.21	505.93	276.28
Jan. intersession	1,307.24	918.29	388.95
IS, DSCH	1,921.74	1,027.77	893.97
IS, WSCH	119.46	110.79	8.67
DSCH	1,125.73	1,100.25	25.48
Positive	3,130.33	2,153.02	977.31
WSCH	8,386.71	5,816.05	2,570.66
TOTAL CR	11,845.12	8,031.80	3,813.32
SPRING TOTALS	11,845.12	8,031.80	3,813.32

2020-2021			
(RECALC) Actuals as of October 20, 2021			
	TOTAL	SAC	SCC
NC	260.02	46.30	213.72
NC-IS/DE	278.86	214.15	64.71
CDCP	827.03	393.96	433.07
CDCP-IS/DE	2,092.50	1,561.34	531.16
CR	782.21	505.93	276.28
Jan. intersession	1,307.24	918.29	388.95
IS, DSCH	1,921.74	1,027.77	893.97
IS, WSCH	119.46		



SRP/Rightsizing Savings by Location				
SRP Savings Reconciliation	FD 11 Only			
	SAC	SCC	DO	Total
FY 2021/22				
<i>Back out</i>	6,589,518	4,000,599	3,662,281	14,252,398
<i>Cost of Backfill/Right Sizing Request</i>	(3,454,197)	(2,087,040)	(2,697,831)	(8,239,068)
Subtotal Savings Exc SRP Cost	3,135,321	1,913,559	964,450	6,013,330
<i>Est SRP 1 Cost</i>	(604,113)	(338,121)	(274,213)	(1,216,447)
<i>Est SRP 2 Cost</i>	(262,327)	(202,063)	(203,849)	(668,238)
Total Savings After Cost	2,268,882	1,373,375	486,388	4,128,645
	FD 11 Only			
Current SRP/Vacant positions	SAC	SCC	DO	Total
Administrator	11.72	5.00	10.51	27.22
Classified	38.92	20.24	10.00	69.16
Faculty	23.00	13.75	-	36.75
	73.64	38.99	20.51	133.13
Proposed SRP & Vacant replacements/New	SAC	SCC	DO	Total
Administrator	14.22	6.00	9.85	30.07
Classified	34.69	18.34	6.00	59.03
Faculty	1.00	1.00	-	2.00
	49.91	25.34	15.85	91.09
Percentage Filled	67.77%	64.99%	77.30%	68.42%

[Click Here for COVID-19 Related Resources](#)

COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

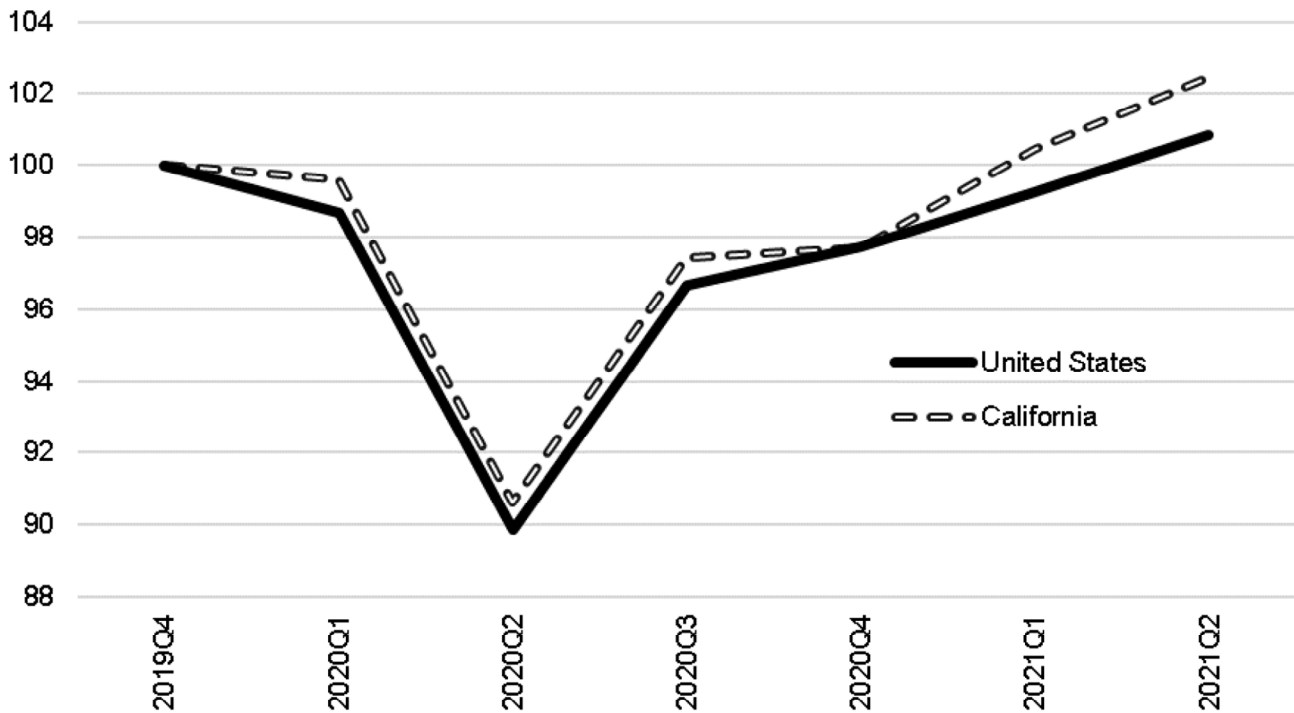
Department of Finance Releases October Finance Bulletin

[BY ROBERT MCENTIRE, EDD](#) Copyright 2021 School Services of California, Inc. posted October 25, 2021

September 2021 General Fund revenues beat estimates in the 2021-22 State Budget by \$5.6 billion, or 40.4%. Across all revenue categories, state revenue is 27.5% (\$9.145 billion) above forecast year-to-date. As we march toward the Governor's January Budget proposal, the Administration is going to have a lot of options. The October Finance Bulletin summarizes the state's revenue performance for the first three months of the fiscal year and includes the most recent forecasts and economic factors.

Leading news centered on the comparative growth of the United States and California economies, noting that according to the Annual Bureau of Economic Analysis, updated data—as illustrated in the table below—shows that California real gross domestic product (GDP) returned to pre-pandemic levels (fourth quarter of 2019) in the first quarter of 2021, while the U.S. economy is a full quarter behind, not reaching that milestone until the second quarter of 2021. U.S. real GDP grew at 6.7% in the second quarter of 2021 (on a seasonally adjusted annualized rate [SAAR]), following the first quarter growth of 6.3%. Similarly, California grew at 8.1% in the second quarter, following 11.7% in the first quarter. Interestingly, California's first quarter results were revised upward from 6.3%. The chart below illustrates the old adage: as goes the nation, so goes California—but on steroids.

U.S. and California Real GDP
Levels Relative to the Fourth Quarter of 2019
(2019 Q4 = 100)



Source: U.S. Bureau of Economic Analysis.

The U.S. unemployment rate fell to 4.8% in September from 5.2% in August. Driving the gains was an increase of civilian employment by 526,000 combined with 183,000 fewer people in the labor force. Comparing the most recent September 2021 jobs data to February 2020, there were 5.1 million fewer people employed, with 3.1 million fewer in the labor force, and 2 million more unemployed. California’s unemployment rate remains unchanged at 7.5% in September. Employment increased by 43,000 with 31,000 more people entering the labor force, leaving only 13,000 fewer people unemployed (published numbers do not add perfectly due to rounding of state data). Examining California’s data from September 2021 to that of February 2020, California employs 993,000 fewer people, with 420,000 fewer people in the labor force, and 574,000 more people unemployed.

California state revenues continue robust growth with the big three taxes of personal income tax (PIT), sales and use taxes (SUT), and corporate tax (CT) all above forecast for the month and year. For the month of September, PIT exceeded expectations by \$3.994 billion (42.1%), while SUT and CT beat expectations by \$365 million (16.6%) and \$1.12 billion (62.8%), respectively. Examination of PIT shows September payroll tax withholding receipts outperforming estimates by \$1.667 billion, while other (payroll related) cash receipts beat the forecast by \$2.433 billion. PIT refunds exceeded estimates by \$34 million. Fiscal year-to-date (July–September), PIT is 29.7% (\$6.557 billion) above estimates, while SUT and CT are 15.5% (\$1.035 billion) and 52.9% (\$1.449 billion) above forecast, respectively.



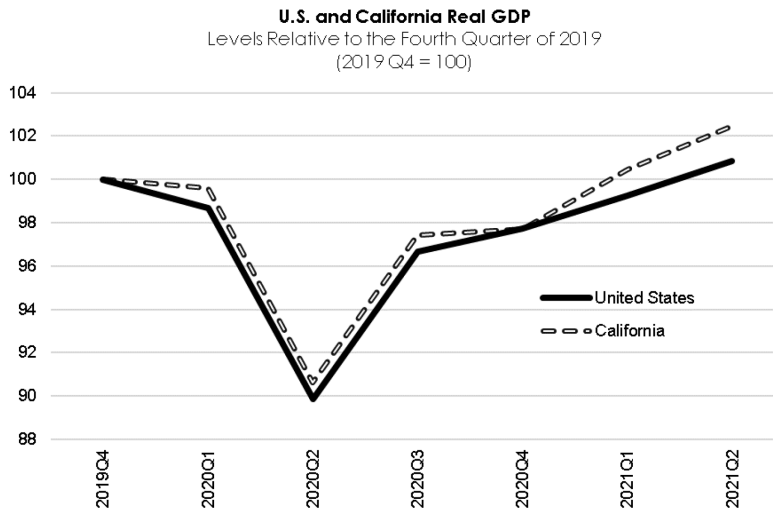
Finance Bulletin

Keely Bosler, Director

Economic Update

Personal income in California increased by 4.2 percent year-over-year in the second quarter of 2021, following an increase of 16 percent in the first quarter. U.S. personal income also slowed in the second quarter of 2021, growing at 1.1 percent following 16.1 percent in the first quarter. For both the U.S. and California, personal income components were similar with total wages and salaries and proprietors' income the largest drivers of personal income growth, which offset decreases in transfer receipts.

California real GDP grew by 8.1 percent on a seasonally adjusted annualized rate (SAAR) basis in the second quarter of 2021, following growth of 11.7 percent (revised up from 6.3 percent) in the first quarter of 2021. U.S. real GDP grew at 6.7 percent in the second quarter of 2021 after growing 6.3 percent in the first quarter of 2021. The annual Bureau of Economic Analysis updates indicate that California real GDP returned to pre-pandemic (fourth quarter of 2019) levels in the first quarter of 2021 while the U.S. returned in the second quarter of 2021.



Source: U.S. Bureau of Economic Analysis.

LABOR MARKET CONDITIONS

- The U.S. unemployment rate fell 0.4 percentage point to 4.8 percent in September 2021, with civilian employment increasing by 526,000 and 183,000 fewer people in the labor force. There were 5.1 million fewer employed, 3.1 million fewer persons in the labor force, and 2 million more unemployed in September 2021 than in February 2020. The U.S. added 194,000 nonfarm jobs in September 2021, with eight of the eleven major industry sectors gaining jobs. Government, other services, and educational and health services lost jobs. As of September 2021, the U.S. has recovered 77.8 percent of the 22.4 million jobs lost in March and April 2020.
- California unemployment rate remained unchanged at 7.5 percent in September 2021. California civilian employment increased by 43,000 in September 2021 with 31,000 more people entering the labor force and 13,000 fewer unemployed. There were 993,000 fewer employed, 420,000 fewer people in the labor force, and 574,000 more unemployed in September 2021 than in February 2020. After adding 47,400 nonfarm jobs, California has now recovered 63.5 percent of the 2.7 million jobs lost in March and April 2020. Nine sectors added jobs: leisure and hospitality (23,300), professional and business services (6,900), manufacturing (5,700), information (5,000), government (3,100), educational and health services (2,600), trade, transportation, and utilities (1,900), construction (1,400), and financial activities (1,300). Other services (-3,700) and mining and logging (-100) lost jobs.

BUILDING ACTIVITY & REAL ESTATE

- California permitted approximately 123,000 housing units (57,000 multi-family units and 65,000 single-family units) on a SAAR basis in August 2021. This was up 1.9 percent from 120,000 units in July 2021 and up 24.5 percent from the 98,000 units permitted in August 2020. Year-to-date through August 2021, California permitted 123,000 units on average, compared to 101,000 units in the same period in 2020 and 108,000 units in the same period in 2019.
- The statewide median price of existing single-family homes decreased to \$808,890 in September 2021, the sixth consecutive month above \$800,000. This was down 2.3 percent from August 2021 and up 13.5 percent from September 2020. Sales of existing single-family homes in California totaled 438,190 units (SAAR) in September 2021, up 5.6 percent from August 2021 and down 10.5 percent from September 2020.

MONTHLY CASH REPORT

Preliminary General Fund agency cash receipts for the first three months of the 2021-22 fiscal year were \$9.145 billion above the 2021-22 Budget Act forecast of \$33.235 billion. Cash receipts for the month of September were \$5.617 billion above the forecast of \$13.893 billion. Preliminary General Fund agency cash receipts for the entire 2020-21 fiscal year were \$4.783 billion above the 2021-22 Budget Act forecast of \$201.775 billion, or 2.4 percent above forecast. When this prior fiscal year-end amount is combined with the current fiscal year-to-date total, preliminary General Fund agency cash receipts are \$13.928 billion above the 2021-22 Budget Act forecast.

- Personal income tax cash receipts to the General Fund for the first three months of the fiscal year were \$6.557 billion above the forecast of \$22.088 billion. Cash receipts for September were \$3.994 billion above the forecast of \$9.486 billion. Withholding receipts were \$1.667 billion above the forecast of \$5.683 billion. Other cash receipts were \$2.433 billion above the forecast of \$4.507 billion. Even though California does not have a September estimated payment due, taxpayers often match the federal estimated payment schedule. Refunds issued in September were \$34 million above the expected \$534 million. Proposition 63 requires that 1.76 percent of total monthly personal income tax collections be transferred to the Mental Health Services Fund (MHSF). The amount transferred to the MHSF in September was \$72 million higher than the forecast of \$170 million.
- Sales and use tax cash receipts for the first three months of the fiscal year were \$1.035 billion above the forecast of \$6.679 billion. Cash receipts for September were \$365 million above the month's forecast of \$2.203 billion. September cash receipts include the second prepayment for third quarter taxable sales.
- Corporation tax cash receipts for the first three months of the fiscal year were \$1.449 billion above the forecast of \$2.738 billion. Cash receipts for September were \$1.12 billion above the month's forecast of \$1.782 billion. Estimated payments were \$709 million above the forecast of \$1.609 billion, and other payments were \$342 million above the \$351 million forecast. Total refunds for the month were \$68 million lower than the forecast of \$178 million.
- Insurance tax cash receipts for the first three months of the fiscal year were \$23 million above the forecast of \$801 million. Insurance tax cash receipts for September were \$41 million above the forecast of \$144 million. Cash receipts from the alcoholic beverage, tobacco taxes, and pooled money interest were \$35 million above the forecast for the first three months of the fiscal year, and were \$14 million above the forecast of \$45 million for September. "Other" cash receipts were \$45 million above the forecast for the first three months of the fiscal year, and were \$83 million above the forecast of \$233 million for the month.

2021-22 Comparison of Actual and Forecast Agency General Fund Revenues

(Dollars in Millions)

Revenue Source	SEPTEMBER 2021				2021-22 YEAR-TO-DATE			
	Forecast	Actual	Change	Percent Change	Forecast	Actual	Change	Percent Change
Personal Income	\$9,486	\$13,480	\$3,994	42.1%	\$22,088	\$28,645	\$6,557	29.7%
Sales & Use	2,203	2,568	365	16.6%	6,679	7,714	1,035	15.5%
Corporation	1,782	2,902	1,120	62.8%	2,738	4,187	1,449	52.9%
Insurance	144	184	41	28.2%	801	824	23	2.9%
Estate	0	0	0	0.0%	0	0	0	0.0%
Pooled Money Interest	9	15	6	72.2%	19	39	19	100.0%
Alcoholic Beverages	33	38	6	18.0%	102	116	15	14.6%
Tobacco	4	6	2	61.1%	15	16	0	2.4%
Other	233	316	83	35.7%	793	838	45	5.7%
Total	\$13,893	\$19,510	\$5,617	40.4%	\$33,235	\$42,380	\$9,145	27.5%

This is an agency cash report and the data may differ from the Controller's report to the extent that cash received by agencies has not yet been reported to the Controller.

Totals may not add due to rounding. The forecast is from the 2021 Budget Act.

[Click Here for COVID-19 Related Resources](#)



COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

Legislative Analyst Reviews State's Higher Education Spending Plan

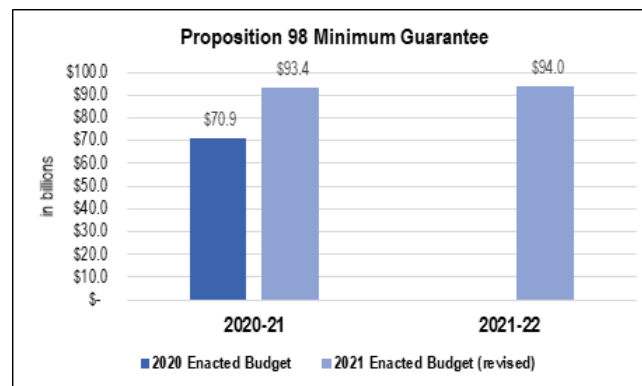
✓ [BY PATTI F. HERRERA, EDD](#)

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posted October 29, 2021

Each year, the Legislative Analyst's Office (LAO) summarizes the current year Budget Act, which it recently released for the higher education portion of its [2021-22 California Spending Plan](#). The task this year was no small feat given the historic funding levels and the myriad of new categorical programs established as a result.

The most notable (and breathtaking) aspect of the 2021 Education Budget is the sheer size of the Proposition 98 minimum guarantee during an unprecedented global pandemic that halted the California economy in the spring of 2020 as residents fled indoors.



Across the 2020-21 and 2021-22 fiscal years, the Proposition 98 minimum guarantee spiked by nearly \$23 billion from the 2020 Budget Act, which had assumed that the health crisis would cause education funding to drop by over \$10 billion from the 2019-20 levels. This unexpected turnaround allowed Governor Gavin Newsom and lawmakers to restore community college payments to their normal apportionment schedules while investing in new initiatives designed to address basic needs and advance educational equity.

Community College Spending up 14%

The LAO notes that community college funding levels increased by 14.0% from 2019-20, bringing its share of the Proposition 98 minimum guarantee in 2021-22 to \$10.6 billion. Of this amount, the Enacted State Budget uses \$3.4 billion to buy down all deferrals and invest in a combination of one-time and ongoing programs. The LAO analysis captures community college's major spending buckets:

Ongoing/Core Spending (\$758 Million)

- \$371 million: Student Centered Funding Formula 5.07% cost-of-living adjustment (COLA)
- \$100 million: Full-time faculty hiring
- \$24 million: Enrollment growth (0.5%)
- \$31 million: 4.07% COLA for select categorical programs

- \$42 million: Strong Workforce Program

Also included in ongoing investments are funding for programs to improve educational outcomes for underserved students (\$27 million), the Student Equity and Achievement Program (\$24 million), and funding for basic needs and mental health services (\$30 million each).

One-Time Spending (\$2.6 Billion)

The lion's share of new funding for community colleges is spread across an array of one-time initiatives, most of which is used to eliminate deferrals (\$1.5 billion) and deferred maintenance projects (\$511 million). Of the remaining funding, \$335 million is spent on:

- Strategies to enroll and retain students (\$120 million)
- Zero-textbook-cost degrees (\$115 million)
- Addressing student housing and food needs (\$100 million)

While the summary and the look back are important for community college leaders, particularly since it is no small feat to condense the significant number of new or expanded categorical programs that were created in the Enacted State Budget, they most eagerly await the LAO's perennial *Fiscal Outlook* report, providing a useful fiscal forecast for the state and public education.

The *Fiscal Outlook* is published in late November. We will provide a timely summary of the LAO's California forecast when it's available.



Fiscal Resources Committee

2021-2022 Goals

1. Review, evaluate and update the Budget Allocation Model (BAM) based on the Student Centered Funding formula (SCFF).
2. Review and update the Planning Design Manual for the Resource Allocation section.
3. Develop assumptions for the Tentative and Adopted Budgets.
4. Develop District Budget Calendar.

Vacant Funded Positions for FY2021-22- Projected Annual Salary and Benefits Savings
As of November 9, 2021



Fund	Management/ Academic/ Confidential	EMPLOYEE IDR	Reasons	Site	Notes	Vacant Account	2021-22 Estimated Annual Budgeted Sal/Ben	Total Unr. General Fund by Site
11	Birk, John	1025630	Retirement	District		11-0000-673000-53110-2110	223,603	
11	Chief Advisor for Academic & Diversity Programs		NEW AC21-00047	District	NEW AC21-00047. Narges Rabil-Rakin Intem Assignment 7/1/21-1/31/22	11-0005-660000-51100-1210	197,904	
11	Chief Communication Officer	REORG#1230	REORG#1230	District	Reorg#1230 Eliminated Director, Public Affairs/Publications position and changed to Chief Communication Officer.	11-0000-671000-52200-2110	217,349	
11	Davis, Stuart	1026270	Resignation	District		11-0000-678000-54144-2110	255,440	1,212,294
30%-fd 11 70%-fd 12	Director of Grants	REORG#1228	REORG#1228	District	Reorg#1228 Eliminated Executive Director Resource Development and added Director of Grants	11-0000-679000-53345-2110-30% 12-????-70%	62,879	
11	Estevez, Jean	2439960	Resignation	District	Jennifer De La Rosa Interim Assignment 7/1/21-6/30/22	11-0000-673000-53110-2110	52,902	
11	Melendez, Joey	2281738	Promotion	District	CL21-00152	11-0000-710000-54132-2110	202,218	
50%-fd 11 50%-fd 12	Santoyo, Sarah	1026071	Promotion	District	Reorg#1228 Eliminated Executive Director Resource Development and added Director of Grants	11-0000-679000-53345-2110-50% 12-2185-679000-53345-2110-50%	-	
11	Dominguez, Gary M.	1029208	Retirement	SAC	Fred Ramsey Interim Assignment 7/1/21-12/31/21	11-0000-601000-15715-1210 11-0000-080100-15717-1110-60%	100,891	
11	Funaoka, Marygrace	1058592	Deceased	SAC		11-0000-130500-15717-1110-40%	185,291	
11	Gaspar, Mario	2372180	Resignation	SAC	Robert Ward Interim Assignment 7/1/21-12/31/21	11-0000-651000-17400-2110	104,389	
11	Miller, Rebecca	1028551	Retirement	SAC	Hired Mary Steckler effective 7-1-2021 Grade "D" Step "S" AC21-00076	11-0000-601000-16100-1210	(27,952)	
11	Rose, Linda	1872844	Retirement	SAC	AC21-00161 Marilyn Martinez-Flores Interim Assignment 7/1/21-1/2/22. Board Docket May 10, 21	11-0000-660000-11100-1210	142,131	1,126,434
11	Sotelo, Sergio R.	1028661	Retirement	CEC	Lorena Chavez Interim Assignment 7/1/21-6/30/22	11-0000-601000-18100-1210-50% 11-2490-601000-18100-1210-50%	56,135	
11	Steckler, Mary	1029650	Promotion	SAC		11-0000-123010-16640-1110	172,144	
11	Stowers, Deon	2483416	Probational Dismissal	SAC	Sophanareth Tuon Interim Assignment 7/01/21-12/31/21	11-0000-653000-17200-2110	90,286	
11	Virgoe, Brad	1055072	Resignation	SAC		11-0000-601000-15712-1210	137,353	
11	Wall, Brenda L.	2460354	Resignation	SAC	Dalliah Davaloz #1026125 Interim Assignment and HR approved FT MGMT benefits (7/1/21-6/30/22) CL20-00039.	11-0000-671000-11500-2110	5,421	
11	Waterman, Patricia J.	1027281	Retirement	SAC		11-0000-100200-15510-1110	160,346	
11	Arteaga, Elizabeth	1027713	Promotion	SCC		11-0000-601000-25205-1210-86% 11-3230-601000-25205-1210-14%	222,725	
11	Carrera, Cheryl	1027004	Retirement	SCC		11-0000-170100-25150-1110	160,346	
11	Coto, Jennifer	1029536	Change of Assignment	SCC	Loretta Jordan Interim Assignment 7/1/21-6/30/22	11-0000-620000-29100-1210	42,718	
11	Flores, Marilyn	2041264	Interim Assignment	SCC	Martin Stringer Interim Assignment 7/1/21-1/2/22. Board Docket June 21, 2021. Marilyn Martinez-Flores serving as Interim Assignment SAC President 7/1/21-1/2/22. Board Docket May 10, 2021	11-0000-601000-25051-1210-95% 11-0000-684000-25051-1210-5%	276,143	1,252,218
11	Gettler, Joseph	1027221	Deceased	SCC		11-0000-612000-25430-1220	160,346	
11	Nguyen, Steven	2318451	Resignation	SCC	LongTerm sub Cody Piotrowski#2490015 8/16/21-12/11/21	11-0000-190500-25163-1110	131,646	
11	Vakil, David	1891924	Resignation	SCC	Jonanne Armstrong Interim Assignment extended 7/1/21-6/3/22.	11-0000-601000-25305-1210	233,677	
11	Vargas Navarro, Jose F.	1026660	Interim Assignment	OEC	Interim Assignment Vice President of Student Services effective 8/2/21 plus 5% special assignment additional pay. Interim Assignment SCC President 7/1/21-8/1/21 as President SCC. Board docket May 10, 2021	11-0000-601000-28100-1210-95% 11-0000-684000-28100-1210-5%	24,619	
							3,590,947	
Fund	Classified	EMPLOYEE IDR	Reasons	Site	Notes		2021-22 Estimated Annual Budgeted Sal/Ben	Total Unr. General Fund by Site
11	Andrade Cortes, Jorge L.	2444290	Resignation	District		11-0000-672000-54212-2130	147,644	
11	Ayala, Jose A.	1030842	Resignation	District		11-0000-677000-54167-2310-60% 11-0000-695000-54167-2310-40%	20,909	
11	Benjamin, Robert	1335325	Resignation	District		11-0000-677000-54166-2130-60% 11-0000-695000-54166-2130-40%	98,509	
11	Francis, DiemChau T.	2395643	Resignation	District	Reorg#1219 eliminated position	11-0000-672000-54215-2130	-	
11	Intermediate Clerk	REORG#1193	REORG#1193	District	Reorg#1193 replaced with Reorg#1224, P/T Intermediate Clerk changed to F/T Intermediate Clerk. Hired Darlene Gil	11-0000-673000-53110-2130	-	545,237
11	Lee, Patrick	1416553	Resignation	District		11-0000-695000-54166-2310	20,908	
11	Medrano, Miranda M.	1933132	Termination	District		11-0000-677000-52600-2130	115,848	
11	Nguyen, James V.	2420063	Probational Dismissal	District		11-0000-653000-53330-2130	90,235	
11	Pita, Lazaro R.	1298807	Resignation	District		11-0000-677000-54167-2310-60% 11-0000-695000-54167-2310-40%	26,356	
11	Shipma, Phil L	1209698	Resignation	District		11-0000-695000-54163-2310	24,828	
11	Amaton, Jose	1030626	Resignation	SAC		11-0000-653000-17200-2310	20,582	
11	Benavides, Ricardo	1029648	Retirement	SAC		11-0000-653000-17200-2130	87,910	
11	Diaz, Claudia R.	1029121	Promotion	CEC		11-0000-601000-18100-2130	99,195	
25%-fd 11 75%-fd 12	Fernandez Gonzalez, Irma	1030855	Medical Layoff	SAC		11-2250-643000-19300-2130-25% 12-2250-643000-19300-2130-64% 12-2090-643000-19300-2130-11%	21,358	
11	Flores, Rodrigo	1107246	Promotion	SAC		11-0000-653000-17200-2130	87,910	
11	Hayes, Charles F.	1026480	Retirement	SAC	CL20-00021	11-0000-653000-17200-2130	87,910	
86%-fd 11 14%-fd 12	F/T Instructional Center Technician Reorg#1162	REORG#1162	REORG#1162	SAC	F/T Instructional Center Technician Reorg#1162. CL21-00110	11-0000-619000-15110-2130-86% 11-0000-699000-14121-2130-35%	77,601	
35%-fd 11 65%-fd 31	Miranda Zamora, Cristina	1339369	Promotion	SAC		0000-691000-14121-2130-65%	34,720	
11	Molina Valdez, Jorge A.	1030404	Promotion	SAC		11-0000-653000-17200-2130	87,910	1,118,669
11	Munoz, Edward J.	1027311	Termination	SAC		11-0000-679000-17100-2310	37,849	
11	Rabot, Irene	1914065	Resignation	SAC		11-0000-612000-15915-2130	95,926	

**Vacant Funded Positions for FY2021-22- Projected Annual Salary and Benefits Savings
As of November 9, 2021**

Fund	Management/ Academic/ Confidential	EMPLOYEE ID#	Reasons	Site	Notes	Vacant Account	2021-22 Estimated Annual Budgeted Sal/Ben	Total Unr. General Fund by Site
	11	Roman, Alfonso W	1025210	Medical Layoff	SAC		11-0000-655000-17300-2130	110,763
	11	Shirley, Jacqueline K.	1029199	Retirement	SAC	CL20-1396	11-2410-631000-15310-2130	85,427
40%-fd 11							11-2410-632000-19510-2130-20%	
60%-fd 12							11-0000-632000-19510-2130-20%	
							12-2416-632000-19510-2130-60%	36,096
	11	Student Services Specialist	REORG#1190	Retirement	SAC	Reorg#1190 (Nguyen, Cang)	11-0000-655000-17300-2130	92,953
		Talamantes, Edgar	2432260	Promotion	SAC	CL21-00055		
	11	Taylor, Katherine A.	1028961	Retirement	SAC		11-0000-620000-19205-2310-30%	27,760
	11	Velazquez, Kimberly S.	1627996	Promotion	SAC	CL21-00218	11-2410-631000-15310-2310	26,799
		Bennett, Lauren A.	1337295	Resignation	SCC		11-0000-620000-29100-2130	87,685
14%-fd 11							11-0000-649000-28100-2130-14%	
86%-fd 12							12-2490-649000-28100-2130-86%	15,858
	11	Flores, Jazmine N	1870770	Resignation	SCC		11-0000-620000-29100-2130	92,953
	11	Gitonga, Kanana	1030388	Retirement	SCC		11-0000-649000-29110-2130	126,965
	11	Samodumov, Stephan	2221631	Resignation	SCC		11-0000-653000-27200-2310	23,782
	11	Tran, Kieu-Loan T.	1030029	Promotion	SCC		11-0000-620000-29100-2130	99,195
								2,261,399
TOTAL								5,852,346

597,493

RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT



MEASURE Q

Projects Cost Summary
10/31/21 on 11/01/21

Special Project Numbers	Description	Project Allocation	Total PY Expenditures	FY 2021-2022		Cumulative Exp & Enc	Project Balance	% Spent
				Expenditures	Encumbrances			
ACTIVE PROJECTS								
SANTA ANA COLLEGE								
3035/3056	Johnson Student Center	59,548,222	57,166,064	810,637	949,761	58,926,461	621,761	99%
	Agency Cost		479,275	-	147,505	626,780		
	Professional Services		6,460,048	85,247	532,335	7,077,629		
	Construction Services		48,168,884	665,756	0	48,834,640		
	Furniture and Equipment		2,057,857	59,634	269,921	2,387,412		
3049	Science Center & Building J Demolition	70,130,861	58,630,167	914,640	3,735,163	63,279,971	6,850,890	90%
	Agency Cost		441,131	-	19,315	460,446		
	Professional Services		9,770,089	11,358	503,272	10,284,720		
	Construction Services		46,529,708	809,768	2,459,218	49,798,694		
	Furniture and Equipment		1,889,239	93,514	753,358	2,736,111		
TOTAL ACTIVE PROJECTS		129,679,083	115,796,231	1,725,277	4,684,924	122,206,432	7,472,651	94%
CLOSED PROJECTS								
3032	Dunlap Hall Renovation	12,620,659	12,620,659	-	-	12,620,659	0	100%
	Agency Cost		559	-	-	559		
	Professional Services		1,139,116	-	-	1,139,116		
	Construction Services		11,480,984	-	-	11,480,984		
	Furniture and Equipment		-	-	-	-		
3042	Central Plant Infrastructure	57,266,535	57,266,535	-	-	57,266,535	0	100%
	Agency Cost		416,740	-	-	416,740		
	Professional Services		9,593,001	-	-	9,593,001		
	Construction Services		47,216,357	-	-	47,216,357		
	Furniture and Equipment		40,437	-	-	40,437		
3043	17th & Bristol Street Parking Lot	198,141	198,141	-	-	198,141	0	100%
	Agency Cost		16,151	-	-	16,151		
	Professional Services		128,994	-	-	128,994		
	Construction Services		52,996	-	-	52,996		
	Furniture and Equipment		-	-	-	-		
TOTAL CLOSED PROJECTS		70,085,335	70,085,334	-	-	70,085,334	0	100%
GRAND TOTAL ALL PROJECTS		199,764,418	185,881,565	1,725,277	4,684,924	192,291,766	7,472,651	96%

SOURCE OF FUNDS

ORIGINAL Bond Proceeds	198,000,000
ACTUAL Bond Proceeds Recon Adjust.	(1,614,579)
Interest Earned	2,993,115
Interest/Expense (FY20/21)	385,881
Totals	<u>199,764,418</u>

Rancho Santiago Community College
FD 11/13 Combined -- Unrestricted General Fund Cash Flow Summary
FY 2021-22, 2020-21, 2019-20
YTD Actuals- October 31, 2021



FY 2021/20202												
	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
Beginning Fund Balance	\$46,370,067	\$48,061,192	\$35,559,967	\$41,167,238	\$27,747,845	\$27,747,845	\$27,747,845	\$27,747,845	\$27,747,845	\$27,747,845	\$27,747,845	\$27,747,845
Total Revenues	11,455,882	2,902,909	21,992,122	2,339,149	0	0	0	0	0	0	0	0
Total Expenditures	9,764,757	15,404,133	16,384,851	15,758,542	0	0	0	0	0	0	0	0
Change in Fund Balance	1,691,125	(12,501,224)	5,607,271	(13,419,393)	0	0	0	0	0	0	0	0
Ending Fund Balance	48,061,192	35,559,967	41,167,238	27,747,845	27,747,845	27,747,845	27,747,845	27,747,845	27,747,845	27,747,845	27,747,845	27,747,845
FY 2020/20201												
	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
Beginning Fund Balance	\$38,043,629	\$37,890,520	\$21,377,062	\$29,621,168	\$20,972,596	\$18,331,844	\$40,829,056	\$35,611,009	\$21,137,122	\$19,535,152	\$23,813,198	\$15,243,357
Total Revenues	9,803,314	(1,484,159)	24,214,797	7,145,358	15,876,235	37,159,108	7,568,219	1,329,565	13,748,589	19,224,264	5,986,870	58,955,542
Total Expenditures	9,956,422	15,029,299	15,970,692	15,793,930	18,516,988	14,661,896	12,786,266	15,803,453	15,350,560	14,946,217	14,556,711	27,828,832
Change in Fund Balance	(153,109)	(16,513,458)	8,244,105	(8,648,571)	(2,640,753)	22,497,212	(5,218,047)	(14,473,888)	(1,601,970)	4,278,047	(8,569,841)	31,126,710
Ending Fund Balance	37,890,520	21,377,062	29,621,168	20,972,596	18,331,844	40,829,056	35,611,009	21,137,122	19,535,152	23,813,198	15,243,357	46,370,067
FY 2019/2020												
	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
Beginning Fund Balance	\$38,759,045	\$46,756,827	\$39,862,144	\$42,643,395	\$31,406,449	\$32,285,576	\$51,748,699	\$45,395,701	\$27,255,963	\$27,628,258	\$31,992,321	\$23,555,194
Total Revenues	18,530,608	6,957,617	17,893,333	6,103,920	18,289,460	35,095,906	8,486,077	1,438,315	15,146,041	20,661,983	7,845,575	41,652,047
Total Expenditures	10,532,826	13,852,300	15,112,081	17,340,866	17,410,333	15,632,783	14,839,075	19,578,053	14,773,746	16,297,921	16,282,702	27,163,612
Change in Fund Balance	7,997,782	(6,894,683)	2,781,251	(11,236,947)	879,127	19,463,123	(6,352,998)	(18,139,738)	372,295	4,364,063	(8,437,127)	14,488,435
Ending Fund Balance	46,756,827	39,862,144	42,643,395	31,406,449	32,285,576	51,748,699	45,395,701	27,255,963	27,628,258	31,992,321	23,555,194	38,043,629



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DISTRICTWIDE ENROLLMENT MANAGEMENT WORKGROUP (DEMW) MEETING

Action Items

October 1, 2021 12:00pm-1:30pm – via zoom

Present:

Enrique Perez, Cristina Gheorghe, Jorge Forero, Jesse Gonzalez, Dr. Vaniethia Hubbard, Dr. James Kennedy, Mary Law, Dr. Jeff Lamb, Thao Nguyen, Nga Pham, Craig Rutan, Sarah Santoyo, John Steffens, Martin Stringer, Jose F. Vargas and Aaron Voelcker

Guest: Mr. Tyler Nguyen

Patricia S. Duenez present as note taker.

Mr. Perez called the meeting to order at 12:06pm.

I. Welcome

Mr. Perez provided welcoming remarks.

II. *Action Items – August 5, 2021 – Informational

This item provided as informational.

III. Demonstration PowerBi Dashboard Based on RG540 Report

- Census Reporting Enrollment with FTE Comparison
 - Ms. Pham introduced Mr. Tyler Nguyen who shared screen of PowerBi enrollment tool and provided overview of comparison by terms.
 - Comparison of Census FTES and FTES actuals was discussed.
 - Refresh process for report is currently manual; Mr. Voelcker will follow-up on auto refresh work being done; will include Ms. Pham on Tuesday meeting.
 - Mr. Gonzalez updated group that he's working with VP's on PowerBi Targeting application to add Targets to report.
 - More can be built having regular and Researcher users in mind.
 - What are we trying to glean with revisions to this credit enrollment and FTES Comparison by Term? What are we trying to accomplish? What do we want the audience to do with it?
 - Ms. Pham suggested meeting with Dept. Chairs and connect on information needed for schedule building.
 - Mr. Gonzalez reported on intention to migrate the RG reports to PowerBi.
 - Mr. Nguyen shared screen and provided overview of Credit Census Enrollment (Resident & Nonresident) by Division; same data as previous slide but different presentation.
 - Being mindful of and importance was made to putting data into context.
 - Mr. Nguyen shared screen and provided overview of Credit Enrollment and Section by Term report and Credit Resident FTES and Section by Term report.
 - Dr. Lamb provided chat comment: 'I think that adding a toggle/choice to see RES and NRES might be better than showing so many bars on the graphs (in particular the second chart). The same would be true for seeing Census V Actual. Seeing both can be

distracting.'

-Mr. Tyler noted input and suggestions made by members.

-Ms. Gheorghe provided clarification that the 540 does not provide FTEF information but 541 does; waiting for ITS to provide access.

IV. Review of Intersession Impacts on Spring Enrollment

-Ms. Pham shared screen of 'Comparison of CCCD enrollment n calendar 09 30 21' file.

-Mr. Rutan spoke about if intersession has had the desired impact for colleges.

-It was mentioned if other colleges have modified their dates due to work our district has done?

-This item will be placed on next meeting's agenda earlier on agenda to allow more time for discussion.

V. *COVID-19 n Vaccination Mandate Survey-Impact on Spring 2022

-Ms. Pham shared screen of SAC & SCC survey responses received so far for credit students.

-Survey has not closed, waiting on noncredit as well.

-Ms. Pham will send updated results on Tuesday next week to VP's present.

VI. Report on Summer & Fall Targets

- SAC: Dr. Lamb shared screen of SAC Enrollment Monitoring 09/23/21 file; showing some decline of full-term courses; some lag in remote live; late start courses doing very well; GRT Weeks demand courses which include English.

- SCC: Martin Stringer shared screen of current FTES and forthcoming class offerings; current 14.5% deficient for year; GRT Weeks courses fill rate going well; hoping to add 18 sections to winter intersession.

-Ms. Law reported 25,000 mail pieces marketing GRT Weeks/accelerated classes to arrive in homes week of October 4th.

-Dr. Kennedy reported on noncredit; 1500 FTES for fall; growth over last fall, marketing and outreach increasing for fall; exceeded headcount; expected to hit Fall targets.

VII. Other

Next meeting is scheduled for Friday, November 5, 2021

Mr. Perez adjourned the meeting at 1:18pm

**item attached*

Purpose of workgroup: to discuss strategic enrollment management related topics and issues from a districtwide perspective and learn how to better leverage resources districtwide to help our enrollment.



**Districtwide Enrollment Management Workgroup
October 1, 2021, Agenda Item IV
Review of Intersession Impacts on Spring Enrollment**

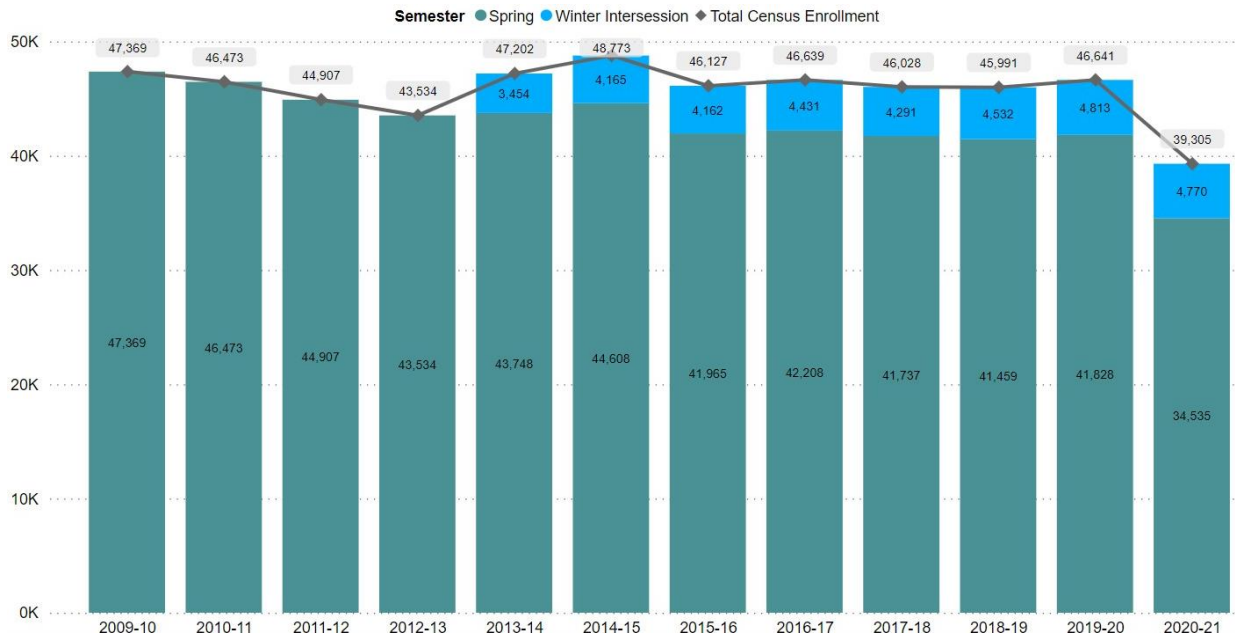
**Orange County Community College District
Winter Intersession and Spring Semester Start Dates
2009-2010 through 2021-2022**

	Rancho Santiago CCD		Coast CCD		North Orange County CCD		South Orange County CCD	
2009-10	-	02/08/10	01/04/10	01/30/10	01/04/10	01/19/10	-	01/11/10
2010-11	-	01/24/11	01/03/11	01/31/11	01/03/11	01/19/11	-	01/10/11
2011-12	-	01/23/12	01/03/12	01/30/12	01/03/12	01/23/12	-	01/09/12
2012-13	-	01/28/13	01/02/13	01/28/13	01/02/13	02/04/13	-	01/22/13
2013-14	01/06/14	02/10/14	01/02/14	01/27/14	01/12/14	01/27/14	-	01/21/14
2014-15	01/05/15	02/09/15	01/05/15	01/31/15	01/05/16	01/26/15	-	01/20/15
2015-16	01/04/16	02/08/16	01/04/16	01/30/16	-	02/01/16	-	01/19/16
2016-17	01/09/17	02/13/17	01/03/17	01/30/17	-	01/30/17	-	01/17/17
2017-18	01/02/18	02/05/18	01/02/18	01/29/18	-	01/29/18	-	01/16/18
2018-19	01/07/19	02/11/19	01/02/19	01/28/19	-	01/28/19	-	01/14/19
2019-20	01/06/20	02/10/20	01/02/20	01/27/20	01/02/20	01/27/20	-	01/13/20
2020-21	01/04/21	02/08/21	01/04/21	01/30/21	01/02/21	01/25/21	-	01/19/21
2021-22	01/03/22	02/07/22	01/03/22	01/31/22	01/03/22	01/24/22	-	01/18/22

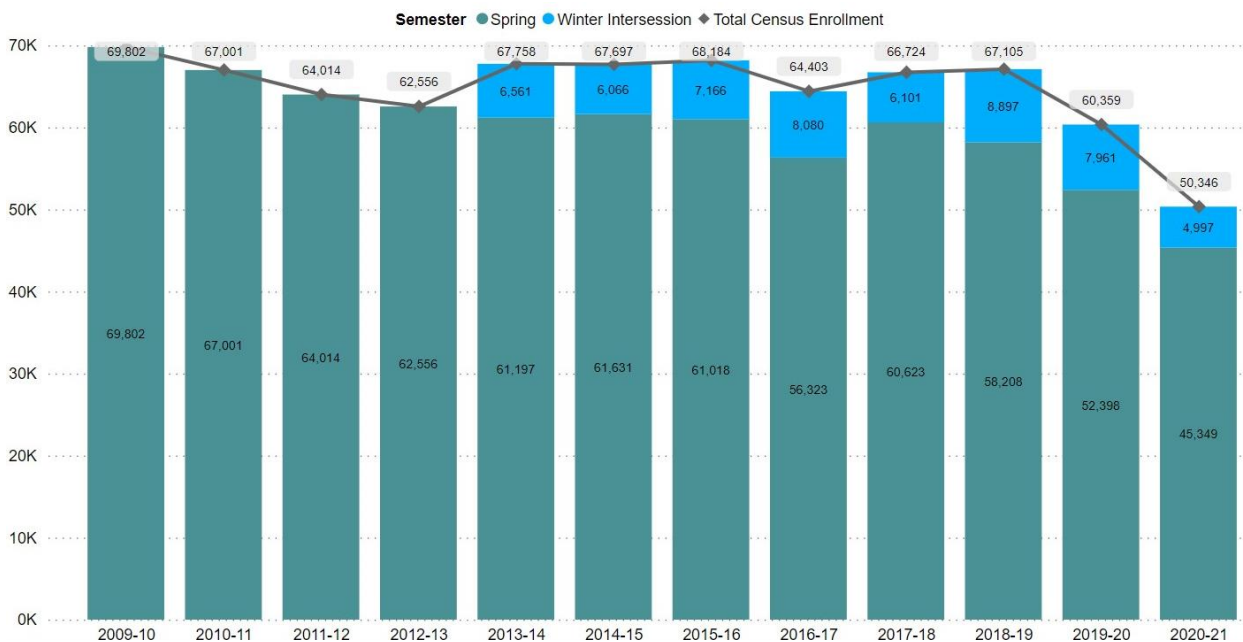


Districtwide Enrollment Management Workgroup October 1, 2021, Agenda Item IV Review of Intercession Impacts on Spring Enrollment

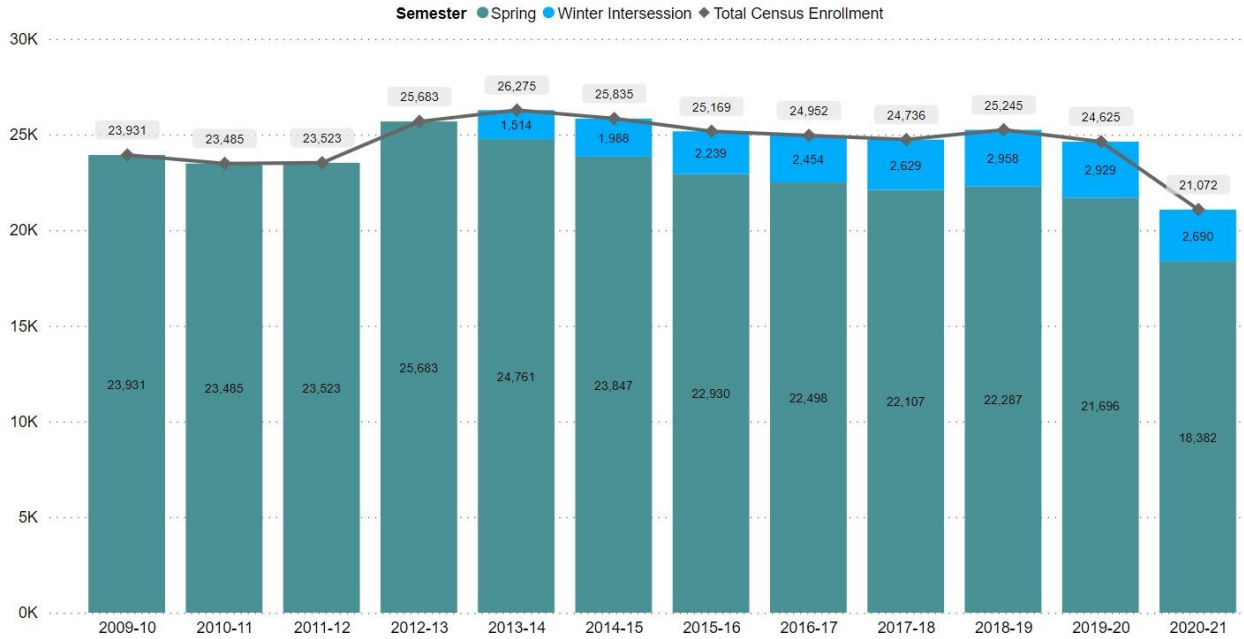
Santa Ana College Intercession and Spring Enrollments (excluding Academies), 2009-10 through 2020-21



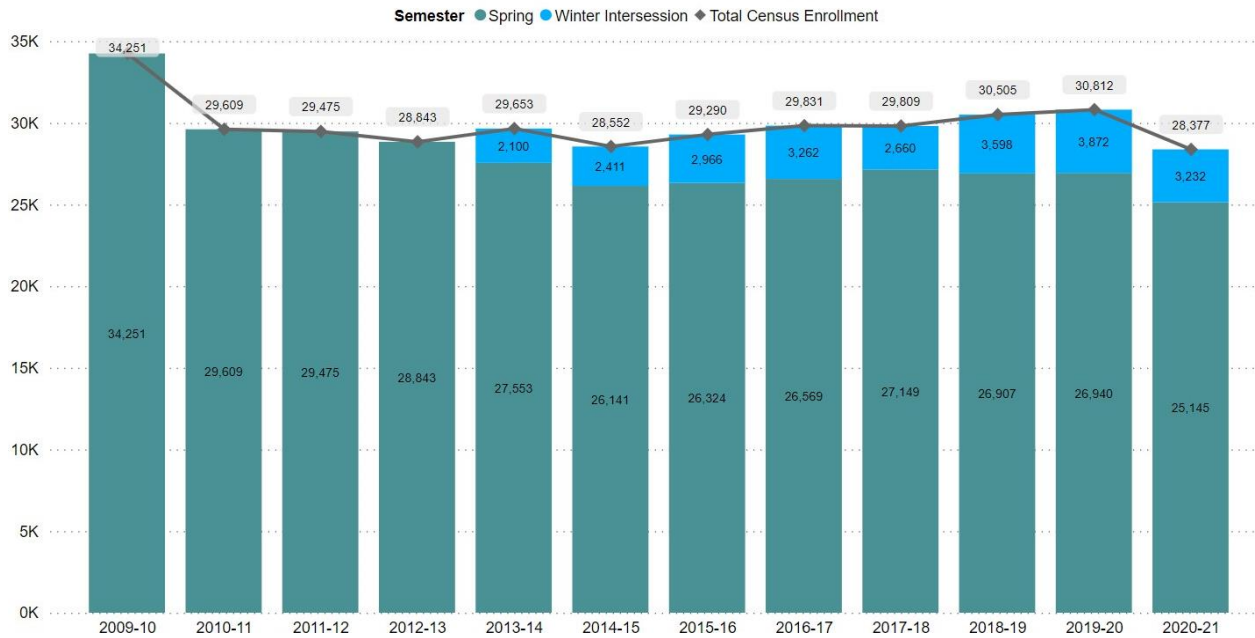
Santa Ana College Intercession and Spring Enrollments (including Academies), 2009-10 through 2020-21



Santiago Canyon College Interession and Spring Enrollments (excluding Apprenticeships), 2009-10 through 2020-21

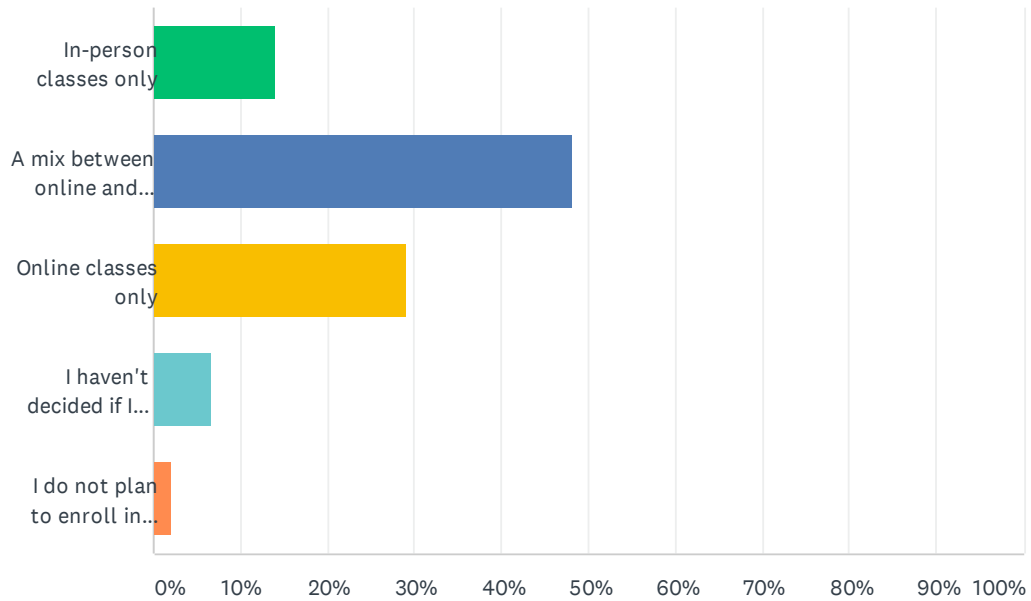


Santiago Canyon College Interession and Spring Enrollments (including Apprenticeships), 2009-10 through 2020-21



Q1 What types of classes do you plan to enroll in during Spring 2022?

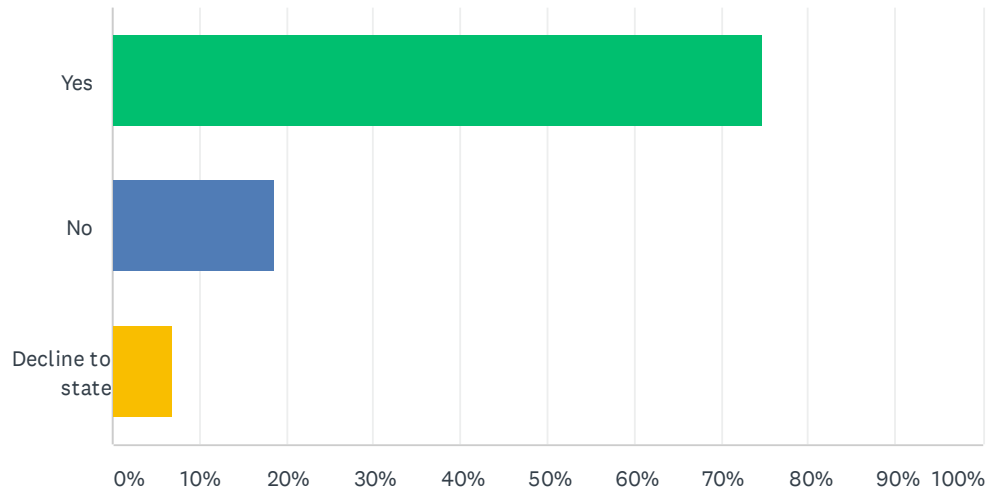
Answered: 1,170 Skipped: 0



ANSWER CHOICES	RESPONSES	
In-person classes only	14.02%	164
A mix between online and in-person classes	48.21%	564
Online classes only	29.06%	340
I haven't decided if I plan to enroll in Spring 2022	6.67%	78
I do not plan to enroll in Spring 2022	2.05%	24
TOTAL		1,170

Q2 Are you fully vaccinated against the COVID-19 virus?

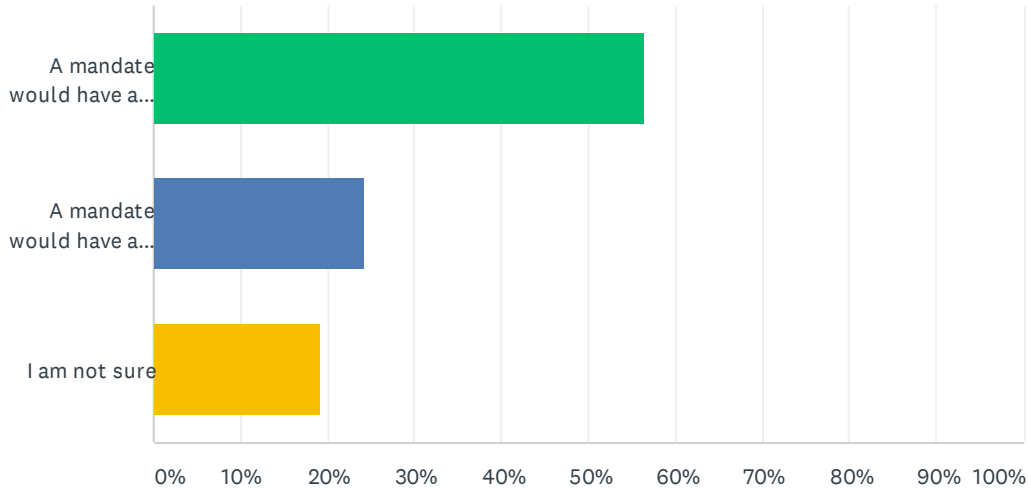
Answered: 1,170 Skipped: 0



ANSWER CHOICES	RESPONSES	
Yes	74.62%	873
No	18.55%	217
Decline to state	6.84%	80
TOTAL		1,170

Q3 How would a requirement to be vaccinated (also called a vaccine mandate) for all SAC students taking in-person classes affect your decision to enroll in Spring 2022?

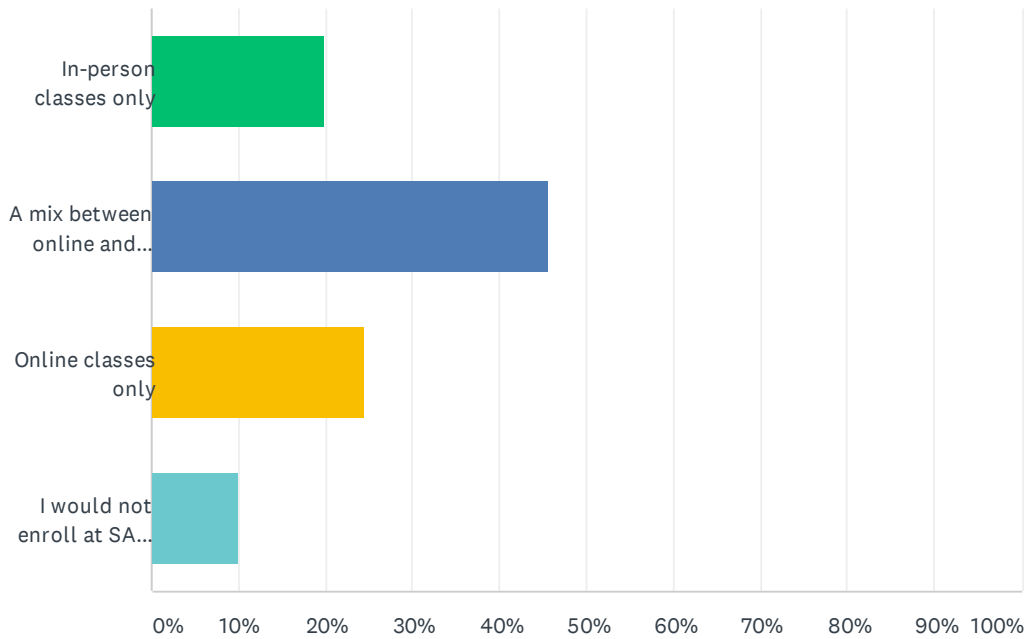
Answered: 1,170 Skipped: 0



ANSWER CHOICES	RESPONSES	
A mandate would have a positive effect on my decision to enroll	56.50%	661
A mandate would have a negative effect on my decision to enroll	24.27%	284
I am not sure	19.23%	225
TOTAL		1,170

Q4 If a vaccine mandate was required for all SAC students taking in-person classes, what type of classes would you choose for Spring 2022?

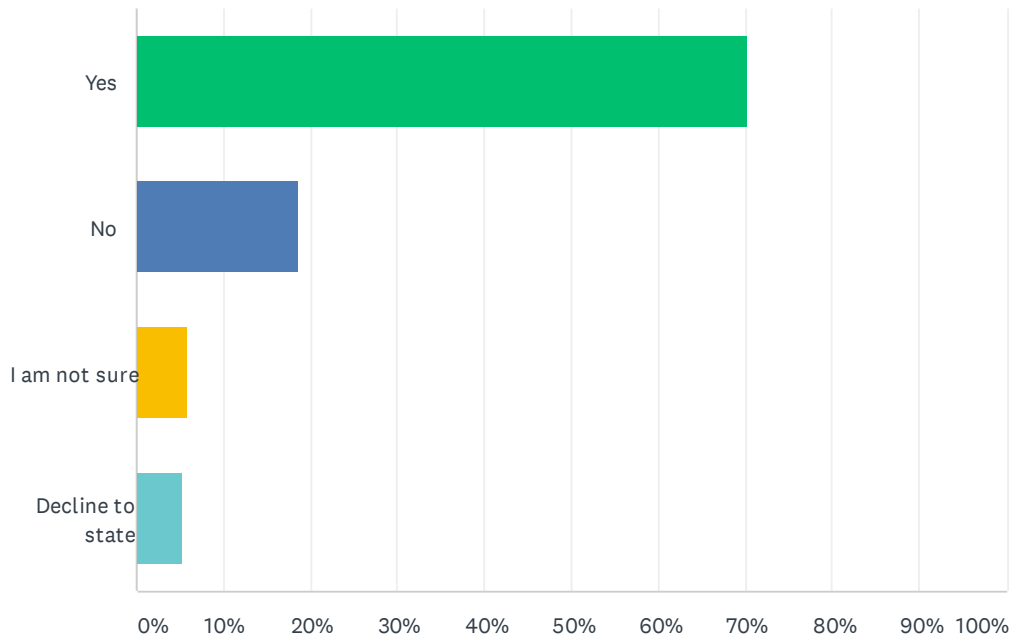
Answered: 1,170 Skipped: 0



ANSWER CHOICES	RESPONSES	
In-person classes only	19.83%	232
A mix between online and in-person classes	45.64%	534
Online classes only	24.44%	286
I would not enroll at SAC in Spring 2022	10.09%	118
TOTAL		1,170

Q5 If a vaccine mandate was required for all SAC students taking in-person classes, would you get vaccinated?

Answered: 1,170 Skipped: 0



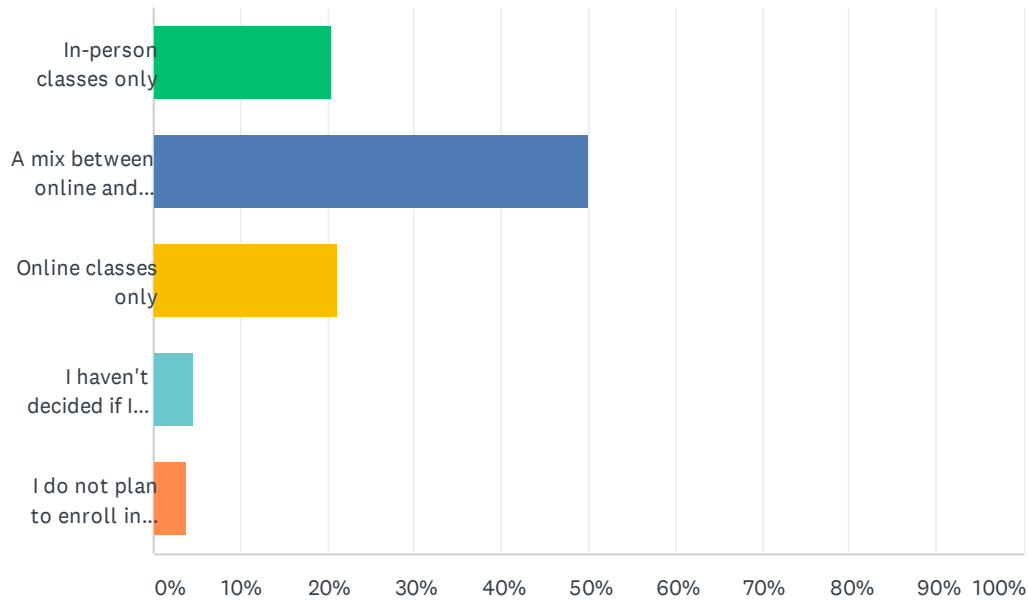
ANSWER CHOICES	RESPONSES	
Yes	70.34%	823
No	18.55%	217
I am not sure	5.90%	69
Decline to state	5.21%	61
TOTAL		1,170

Q6 If you would like to be included in the SAC Bookstore gift card drawings, please enter your email address:

Answered: 882 Skipped: 288

Q1 What types of classes do you plan to enroll in during Spring 2022?

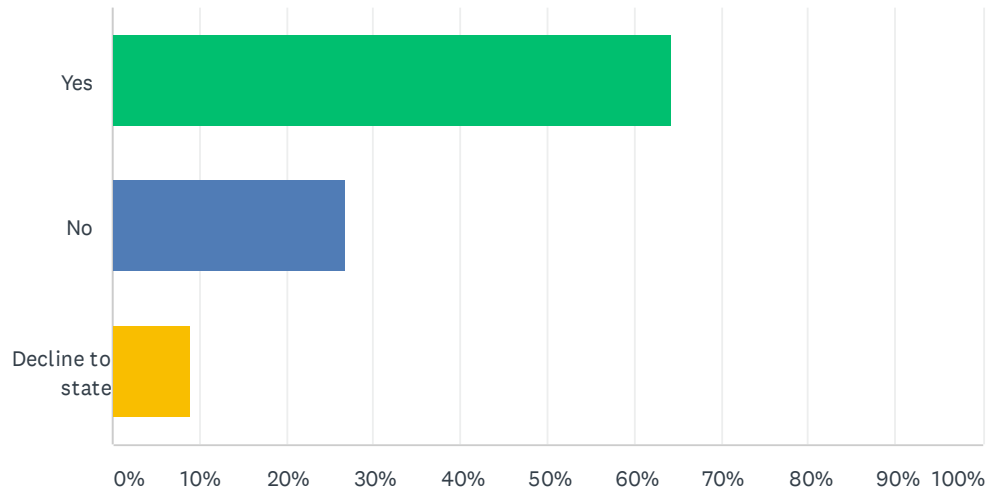
Answered: 622 Skipped: 0



ANSWER CHOICES	RESPONSES	
In-person classes only	20.58%	128
A mix between online and in-person classes	50.00%	311
Online classes only	21.06%	131
I haven't decided if I plan to enroll in Spring 2022	4.66%	29
I do not plan to enroll in Spring 2022	3.70%	23
TOTAL		622

Q2 Are you fully vaccinated against the COVID-19 virus?

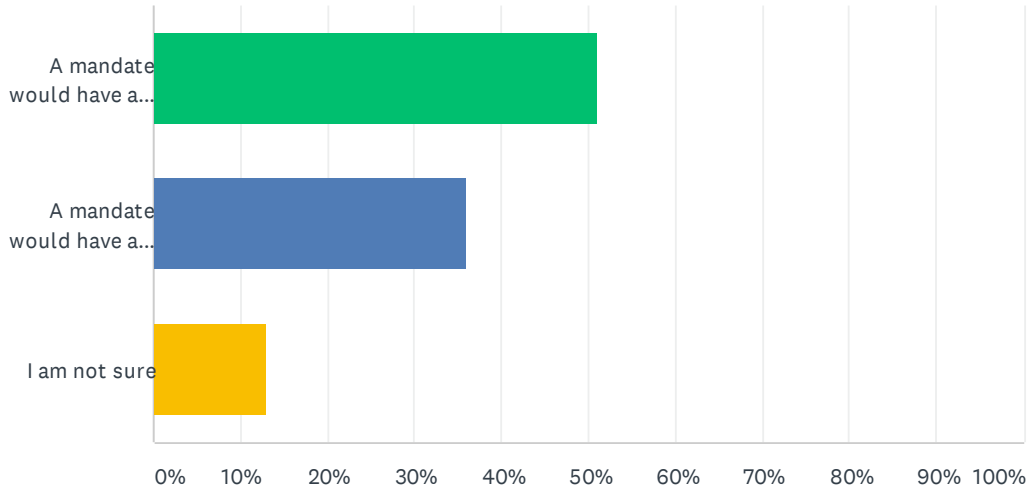
Answered: 622 Skipped: 0



ANSWER CHOICES	RESPONSES
Yes	64.31% 400
No	26.69% 166
Decline to state	9.00% 56
TOTAL	622

Q3 How would a requirement to be vaccinated (also called a vaccine mandate) for all SCC students taking in-person classes affect your decision to enroll in Spring 2022?

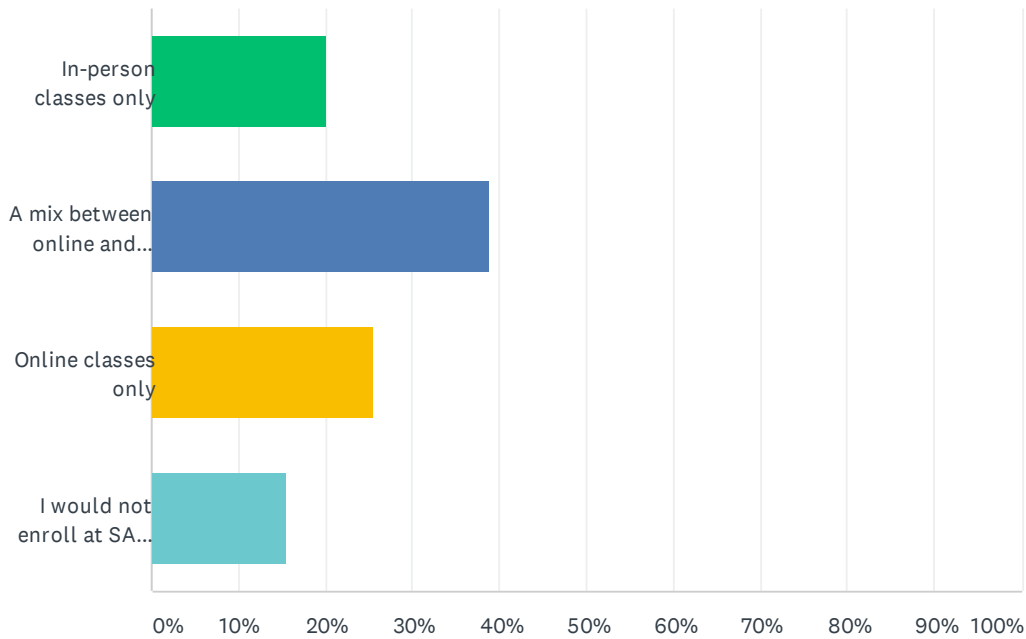
Answered: 622 Skipped: 0



ANSWER CHOICES	RESPONSES	
A mandate would have a positive effect on my decision to enroll	50.96%	317
A mandate would have a negative effect on my decision to enroll	36.01%	224
I am not sure	13.02%	81
TOTAL		622

Q4 If a vaccine mandate was required for all SCC students taking in-person classes, what type of classes would you choose for Spring 2022?

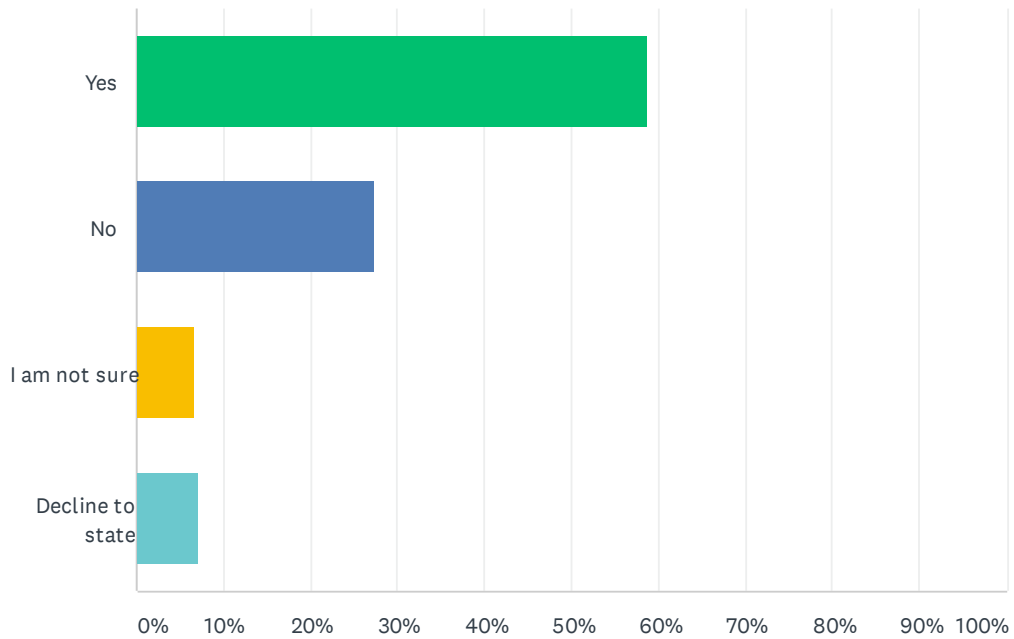
Answered: 622 Skipped: 0



ANSWER CHOICES	RESPONSES	
In-person classes only	20.10%	125
A mix between online and in-person classes	38.91%	242
Online classes only	25.56%	159
I would not enroll at SAC in Spring 2022	15.43%	96
TOTAL		622

Q5 If a vaccine mandate was required for all SCC students taking in-person classes, would you get vaccinated?

Answered: 622 Skipped: 0



ANSWER CHOICES	RESPONSES	
Yes	58.84%	366
No	27.33%	170
I am not sure	6.75%	42
Decline to state	7.07%	44
TOTAL		622

Q6 If you would like to be included in the SCC Bookstore gift card drawings, please enter your email address:

Answered: 404 Skipped: 218

SAC Enrollment Monitoring
9/23/2021

2021-2022 FTES COMPARED TO TARGETS

	TARGETS	ACTUALS	DIFF.	% DIFF
Summer				
NC	90.00		-90.00	-100.00%
CDCP	710.00	847.00	137.00	19.30%
CDCP-IS/DE			0.00	
NCR Total	800.00	847.00	47.00	5.88%
CR IS_DSCH	650.00	629.41	-20.59	-3.17%
CR_DSCH	250.00	209.62	-40.38	-16.15%
CR Positive	200.00	227.53	27.53	13.77%
CR Total	1,100.00	1,066.56	-33.44	-3.04%
TOTAL	1,900.00	1,913.56	13.56	0.71%

Fall

NC	228.00	40.00	-188.00	-82.46%
CDCP	1,560.00	941.00	-619.00	-39.68%
CDCP-IS/DE			0.00	
NCR Total	1,788.00	981.00	-807.00	-45.13%
CR IS_DSCH	740.00	869.88	129.88	17.55%
CR IS_WSCH	1,050.00	1,037.90	-12.10	-1.15%
CR_DSCH	75.00	112.62	37.62	50.16%
CR Positive	1,200.00	21.02	-1,178.98	-98.25%
CR WSCH	3,000.00	2,304.42	-695.58	-23.19%
CR Total	6,065.00	4,345.84	-1,719.16	-28.35%
TOTAL	7,853.00	5,326.84	-2,526.16	-32.17%

Intersession

IS_DSCH	390.00	490.00	100.00	25.64%
DSCH	100.00		-100.00	-100.00%
Positive			0.00	
CR Total	490.00	490.00	0.00	0.00%

Spring

NC	225.00		-225.00	-100.00%
CDCP	1,585.00	1,810.00	225.00	14.20%
CDCP-IS/DE			0.00	#DIV/0!
NCR Total	1,810.00		0.00	0.00%
CR-IS_DSCH	900.00		-900.00	-100.00%
CR IS_WSCH	1,050.00		-1,050.00	-100.00%
CR_DSCH	165.00		-165.00	-100.00%
CR Positive	1,200.00		-1,200.00	-100.00%
CR WSCH	2,500.00	5,815.00	3,315.00	132.60%
CR Total	5,815.00	5,815.00	0.00	0.00%
TOTAL	7,625.00	7,625.00	0.00	0.00%

2021-22 FTES COMPARED TO 2020-21-20 FTES

2020-21 To-Date	Moment in time		
	2021-22 To-Date	DIFF.	% DIFF
109.30	0.00	-109.30	-100.00%
569.00	847.00	278.00	48.86%
2.15	0.00	-2.15	
680.45	847.00	166.55	24.48%
682.50	629.41	-53.09	-7.78%
322.08	209.62	-112.46	-34.92%
207.66	227.53	19.87	9.57%
1,212.24	1,066.56	-145.68	-12.02%
1,892.69	1,913.56	23.02	1.22%

0.00	40.00	40.00	
323.39	941.00	617.61	190.98%
	0.00	0.00	
323.39	981.00	657.61	203.35%
773.00	869.88	96.88	12.53%
997.10	1,037.90	40.80	4.09%
66.24	112.62	46.38	70.02%
94.16	21.02	-73.14	-77.68%
2,735.04	2,304.42	-430.62	-15.74%
4,665.54	4,345.84	-319.70	-6.85%
4,988.93	5,326.84	337.91	6.77%

	490.00	490.00	#DIV/0!
	0.00	0.00	#DIV/0!
	0.00	0.00	0.00%
0.00	490.00	490.00	#DIV/0!

	0.00	0.00	#DIV/0!
	1,810.00	1,810.00	#DIV/0!
	0.00	0.00	#DIV/0!
0.00	1,810.00	1,810.00	#DIV/0!
	0.00	0.00	#DIV/0!
	0.00	0.00	#DIV/0!
	0.00	0.00	#DIV/0!
	0.00	0.00	#DIV/0!
	5,815.00	5,815.00	#DIV/0!
	5,815.00	5,815.00	#DIV/0!
0.00	7,625.00	7,625.00	#DIV/0!

2021-22 FTES COMPARED TO 2020-21-20 FTES

RECALC			
2020-21 ACTUALS	2021-22 To-Date	DIFF.	% DIFF
109.30	0.00	-109.30	-100.00%
526.54	847.00	320.46	60.86%
2.15	0.00	-2.15	
637.99	847.00	209.01	32.76%
682.48	629.41	-53.07	
323.97	209.62	-114.35	
241.86	227.53	-14.33	
1,248.31	1,066.56	-181.75	-14.56%
1,886.30	1,913.56	29.41	1.56%

219.20	40.00	-179.20	-81.75%
1,023.79	941.00	-82.79	-8.09%
14.27	0.00	-14.27	
1,257.26	981.00	-276.26	-21.97%
734.79	869.88	135.09	18.38%
1,009.77	1,037.90	28.13	2.79%
71.85	112.62	40.77	56.74%
1,106.37	21.02	-1,085.35	-98.10%
2,731.73	2,304.42	-427.31	-15.64%
5,654.51	4,345.84	-1,308.67	-23.14%
6,911.77	5,326.84	-1,584.93	-22.93%

369.11	490.00	120.89	32.75%
96.23	0.00	-96.23	-100.00%
15.64	0.00	-15.64	0.00%
480.98	490.00	9.02	1.88%

192.69	0.00	-192.69	-100.00%
1,429.77	1,810.00	380.23	26.59%
	0.00	0.00	#DIV/0!
1,622.46	1,810.00	187.54	11.56%
876.04	0.00	-876.04	-100.00%
992.21	0.00	-992.21	-100.00%
108.58	0.00	-108.58	-100.00%
654.09	0.00	-654.09	-100.00%
2,128.19	5,815.00	3,686.81	173.24%
4,759.11	5,815.00	1,055.89	22.19%
6,381.57	7,625.00	1,243.43	19.48%

SCC - DEMW Meeting: Friday, October 1, 2021

October 1st, 2021: 2305.98

October 2nd, 2020: 2696.89

Difference of 390.91 FTES or (14.5%)

TOTAL	Sections	Actual Enrollment	Average	FTES
F2F (LEC)	176	4683	26.6	
F2F (LAB)	5	104	20.8	
Online	237	8753	36.9	
Hybrid	34	752	22.1	
RL	82	2060	25.2	
RB	58	1392	24	
TOTALS	592	17744		2305.98

Forthcoming Class Offerings

12 Week Offerings: 36 Classes

8 Week Offerings: 103 Classes (75.28% enrolled)

5 Week Offerings: 6 Classes (50% enrolled)

1 Week Offerings: 3 Classes (100% enrolled/Apprenticeship)



Fiscal Resources Committee

Via Zoom Video Conference Call

1:30 p.m. – 3:00 p.m.

Meeting Minutes for October 20, 2021

FRC Members Present: Iris Ingram, Morrie Barembaum, Steven Deeley, Noemi Guzman, Bart Hoffman, Jim Isbell, Cristina Morones, William Nguyen, Adam O'Connor, Enrique Perez, Craig Rutan, Arleen Satele, and Vanessa Urbina

FRC Members Absent: Safa Hamid and Yara Hernandez

Alternates/Guests Present: Erika Almaraz, Jason Bui, Kelvin Leeds, Thao Nguyen, Mark Reynoso, Vaniethia Hubbard, Jose Vargas, Kennethia Vega and Barbie Yniguez

1. Welcome: Ingram called the meeting to order at 1:35 p.m. via zoom and introductions were made.
2. State/District Budget Update
 - SSC – Legislature Wraps up the First Year of the 2021-22 Legislative Session
 - SSC – BOG to Consider 2022-23 Budget and Legislative Request Next Week
 - SSC – BOG Approves 2022-23 Budget and Legislative Request
 - SSC – Department of Finance Releases September Finance Bulletin
 - SSC – Governor Signs the Postsecondary Education Budget Cleanup Trailer Bill
 - SSC – Fourth Quarter Lottery Apportionment for 2020-21

Ingram referenced above handouts for information and further review. She briefly discussed the application process by the District for Student Housing opportunities at both colleges.

3. 2022-23 Draft Budget Calendar - ACTION
Ingram referenced the 2022-23 draft budget calendars previously presented for review and approval. O'Connor noted one edit to update the title of Business Services on both the tentative and adopted draft calendars. It was moved by Bart Hoffman and seconded by William Nguyen to approve the 2022-23 draft budget calendars with edits as noted by O'Connor. With no additional corrections or discussion the motion passed unanimously.
4. Planning Design Review and FRC Accomplishments and Goals - ACTION
Ingram referenced the FRC accomplishments and goals. It was moved by Steven Deeley to approve the Planning Design Review and FRC Accomplishments and Goals as presented. The motion was seconded by Bart Hoffman and passed unanimously.

Procedurally, it was discussed and determined that alternates only vote on behalf of administrative representatives absent and as such do not represent student votes.

Discussion ensued regarding the motion and the need to separate the accomplishments and the goals and potential addition of a new goal related to review of revenue generation, expenditures and efficiencies such as:

- Consideration of districtwide revenue efficiencies; creation of more FTES collectively to obtain more funds from the state. Review of spending patterns and compare with districts of current size. (W Nguyen)

- Review of district expenditures and comparison to districts of similar size to Rancho's current FTES generation. This includes how much is spent on faculty and how much is spent on administration. (Rutan)
- Consideration be given in the evaluation of expenditures to include same size college, same size district, same size budget, noting RSCCD has unique nuances and therefore not include expenses associated with continuing education or apprenticeship programs. (Vargas)
- An appropriate analysis and reviewing similarities. (Ingram)

It was noted that when/if one budget center is more efficient than another, everyone benefits and maybe that is a starting point in making the "pot bigger" for everyone. It was determined the goals would be revised for review, comment and approval at the next meeting.

An inquiry was made about right sizing project being reviewed by FRC. It was confirmed, the colleges' right sizing changes go through college processes whereas changes in personnel at district level process through district council. A report was previously provided to FRC that showed right sizing that was completed by site.

5. Salaries & Benefits - % of Total Expenditures (Instructional vs. Non-Instructional by Location)
O'Connor reviewed the percent of salary/benefits in unrestricted general funds in comparison to total costs for years 2018-19, 2019-20 and 2020-21. The data reflects each budget center and total districtwide. The percentage has progressively increased over the last three fiscal years and moving in the wrong direction. To try to control expenses, two SRPs were offered. For 2021-22 there is a slight decrease and that should continue as SRP positions are filled. Once the budget was adopted, SRP positions were stripped from the budget and will be added back in at actual costs for those positions determined to hire. It is anticipated that it will end up at 89% at the end of the year. This comparison does not include those positions supported by grants and other categorical funds. It is not sustainable to have 90% of the expenses devoted to personnel/salaries, and therefore it is necessary to find ways to reduce such costs. The institutional costs designated as instructional are for retiree health benefits. A discussion on grant funded positions and the remaining burden on the district if the employees do not go away with the grant and the additional costs absorbed by general funds. Grant funding of positions is a temporary fix and not a long-term solution. It is expected that recent changes to the retiree health benefits, will garner savings not only in current costs but also OPEB liability including the actuarial study for next year.
6. Standing Report from District Council - Craig Rutan
Craig Rutan provided a brief report on the actions of District Council including the approval of a new administrative job description for SCC and approval of a reorganization, related to previously approved job description in HR as part of right sizing project at district office.
7. Informational Handouts
 - District-wide expenditure report link: <https://intranet.rscgd.edu>
 - Vacant Funded Position List as of October 12, 2021
 - Measure "Q" Project Cost Summary as of September 30, 2021
 - Monthly Cash Flow Summary as of September 30, 2021
 - [SAC Planning and Budget Committee Agendas and Minutes](#)
 - [SCC Budget Committee Agendas and Minutes](#)
 - Districtwide Enrollment Management Workgroup Minutes

Informational handouts were referenced for further review.

8. Approval of FRC Minutes – September 15, 2021
A motion by Bart Hoffman was seconded by Craig Rutan to approve the minutes of the September 15, 2021 meeting as presented. There were no questions, comments or corrections and the motion passed unanimously.
9. Other
It was confirmed FRC approved the planning design review, FRC accomplishments and current goals. However, the goals will be amended as discussed today to be reviewed, discussed and approved at the next meeting.

Next FRC Committee Meeting:

The next FRC meeting is scheduled for Wednesday, November 17, 2021, 1:30-3:00 p.m.

It was moved by Morrie Barembaum and seconded by Bart Hoffman to adjourn the meeting at 2:08 p.m. The motion carried unanimously.