

Rancho Santiago Community College District <u>District Council Meeting</u> August 29, 2016

Executive Conference Room 3:00 – 5:00 p.m.

Agenda

1.	Approval of Minutes of August 8, 2016 Meeting	Rodríguez
2.	Approval of 2016-2017 Adopted Budget	Hardash
3.	Creation of a Task Force to Investigate Long Range Calendar Planning	DeCarbo
4.	 Committee Reports a. Planning & Organizational Effectiveness Committee b. Human Resources Committee c. Fiscal Resources Committee d. Physical Resources Committee e. Technology Advisory Group 	Perez Chitlik Hardash Hardash Krichmar
5.	Constituent Representative Reports a. Academic Senate - SAC b. Academic Senate - SCC c. Classified Staff d. Student Government - SAC e. Student Government - SCC	Jones DeCarbo Pleitez Mejia Chain

6. Other

Next Meeting: September 19, 2016 3:00 – 5:00 p.m. Executive Conference Room #114

Mission Statement

The mission of the Rancho Santiago Community College District is to provide quality educational programs and services that address the needs of our diverse students and communities.

The mission of Santa Ana College is to be a leader and partner in meeting the intellectual, cultural, technological, and workforce development needs of our diverse community. Santa Ana College provides access and equity in a dynamic learning environment that prepares students for transfer, careers and lifelong intellectual pursuits in a global community.

Santiago Canyon College is an innovative learning community dedicated to intellectual and personal growth. Our purpose is to foster student success and to help students achieve these core outcomes: to learn, to act, to communicate and to think critically. We are committed to maintaining standards of excellence and providing accessible, transferable, and engaging education to a diverse community.



Rancho Santiago Community College District District Council Meeting

MINUTES August 8, 2016

Members:	Davil Dadrímuan	Present
Members.	Raúl Rodríguez	
	Peter Hardash	Absent
	Enrique Perez	Present
	John Didion for Judy Chitlik	Present
	Linda Rose	Present
	John Hernandez	Present
	Elliott Jones	Present
	Michael DeCarbo	Absent
	Roxana Pleitez	Absent
	Luis Mejia	Absent
	Esther Chian	Present
	Lee Krichmar	Present
	Bonnie Jaros	Present
	Mary Mettler	Absent
	Jim Granitto	Absent
	Victoria Williams	Present

Chancellor Raúl Rodríguez convened the meeting at 3:05 p.m.

1. August 15, 2016 Board of Trustees Meeting Agenda

Dr. Rodríguez shared highlights of the agenda for the August 15, 2016 Board of Trustees Meeting.

2. Reorganizations

Executive Vice Chancellor Didion presented the following reorganizations:

- a. Fiscal Services consolidating three positions into two with an annual savings of \$32,000. It was moved by Ms. Williams, seconded by Dr. Jaros and carried unanimously to approve the reorganization.
- b. Child Development converting four 75% positions to 100% positions; with a slight increase in costs covered by categorical funds. It was moved by Dr. Jaros, seconded by Dr. Hernandez and carried unanimously to approve the reorganization.
- c. HR/Ed Services splitting out the Executive Vice Chancellor position into two Vice Chancellor positions with a \$16,000 cost increase. Vice Chancellor, Human Resources will be responsible for personnel matters, Title IX, risk management and labor relations. Vice Chancellor, Educational Services will be responsible for child development, research, resource development, economic/workforce development and public affairs/communications. It was moved by Dr. Jaros, seconded by Dr. Rose and carried unanimously to approve the reorganization.

3. 2016-2019 Strategic Plan

Interim Vice Chancellor Perez presented the 2016-2019 Strategic Plan recommended to District Council by the Planning & Organizational Effectiveness Committee (POEC). Discussion ensued. It was moved by Dr. Jones, seconded by Ms. Krichmar and carried unanimously to approve the 2016-2019 Strategic Plan.

4. <u>Improvements to Districtwide Governance/Planning</u>

Mr. Perez presented recommendations for improvements to districtwide governance/planning from the Planning & Organizational Effectiveness Committee (POEC). Discussion ensued. It was agreed that POEC would be responsible for planning the annual orientation included in the recommendations. It was moved by Dr. Jones, seconded by Ms. Williams and carried unanimously to approve the improvements as presented.

5. Board Policies and Administrative Regulations

The following board policy and administrative regulations were presented:

- BP/AR 6303 Fiscal Accountability: renumbered
- AR 6305 Reserves; board policy reference corrected
- AR 6400 Financial Audits; revised to coincide with board policy.

It was moved by Dr. Hernandez, seconded by Dr. Jaros and carried unanimously to approve the Board Policy and Administrative Regulations as presented.

6. Committee Reports

- a. <u>Planning and Organizational Effectiveness Committee (POEC)</u> Mr. Perez reported the next meeting would be held on August 24, 2016.
- b. <u>Human Resources Committee (HRC)</u> No report.
- c. <u>Fiscal Resources Committee (FRC)</u> No report.
- d. <u>Physical Resources Committee (PRC)</u> No report.
- e. <u>Technology Advisory Group</u> (TAG) Asst. Vice Chancellor Krichmar reported the next meeting would be held on September 1, 2016.
- 7. <u>Constituent Representative Reports</u>
 - a. <u>Academic Senate/SAC</u>: Academic Senate President Jones welcomed Dr. Linda Rose to Santa Ana College and invited all District Council members to the SAC Academic Senate Social to be held on August 17, 2016. Email invitations should be sent out this week.
 - b. <u>Academic Senate/SCC</u>: No report.
 - c. <u>CSEA</u>: Ms. Williams reported on activities at SCC.
 - d. <u>Student Government/SAC</u>: No report.
 - e. <u>Student Government/SCC</u>: Ms. Chian reported on the ASG activities at SCC.

8. Other

Chancellor Rodríguez welcomed the two new college presidents to District Council. Discussion of Pokemon-Go and its effect on the colleges took place. All were insured that ITS is monitoring any effect this may have on district/college operations.

9. <u>Next Meeting</u>: The next District Council meeting will be held on Monday, August 29, 2016 in the Executive Conference Room (#114).

Meeting Adjournment: 3:40 p.m.

Approved:

Highlights and Notes re: 2016/17 Proposed Adopted General Fund Budget

- Included for review is the entire General Fund Budget for the District. This includes Fund 11 (ongoing Unrestricted GF), Fund 13 (one-time Unrestricted GF), and Fund 12 (Restricted GF).
- The packet includes an FTES analysis, the Budget Assumptions, Combined Funds 11, 12, and 13, Combined Funds 11 and 13, each Fund displayed separately, a breakdown of Fund Balance, the Budget Allocation Model (BAM) results, as well as recaps and graphs.
- The Budget Assumptions have been updated with the latest information from the "Blue Book" received at the Chancellor's Office Budget Workshop held on August 4th, along with other revisions since our last review. Overall the major assumptions increase the bottom line since our last review by an additional \$370,000.
 - Base Allocation increase from \$1.8 million to \$1.9 million ↑
 - \circ Deficit Factor increase from 0.70% to 0.708% \downarrow
 - o Decrease in Lottery projection ψ
 - \circ Increase in anticipated interest earnings due to higher County interest rate and cash balances Λ
 - Increase in Apprenticeship revenue ↑
- The Unrestricted portion of the proposed budget is complete (Funds 11 and 13). The Restricted portion of the budget (Fund 12) is included for review, but is still being built and is not complete. Fund 12 is where grants and special projects are accounted for. These are self-balancing budgets, for example SSSP, where revenue is received for that particular restricted program and expenses of the same amount are budgeted to fulfill the purposes of the program. Restricted projects do not all fall within our typical July to June fiscal year, and with the large number of projects, we will continue to add and delete projects in Fund 12 until the Adopted Budget goes to print for Board approval (and subsequently as well Fund 12 is constantly changing).
- There is a new revenue line 8699 included on Fund 11 shown on page 20. This "revenue" is not actual revenue, but is a new accounting entry required by the California Department of Education to recognize the state's on-behalf pension contributions to CalSTRS along with a corresponding expense within line 3100 shown on page 22. In other words, we are now required to show on our financials, our district's "fair share" of the state's pension contribution by having us book revenue as if the state paid us, and then we turned around and paid CalSTRS. In 2015/16 this amounted to \$3.9 million, we have budgeted \$4 million for the same reason in 2016/17. As this entry zeroes out, there is no net effect on the BAM.
- Note that although we budgeted an estimated 2.5% increase to Health and Welfare Benefits, Fund 11 line 3400 on page 22 shows a decrease. This is due to the fact, as we previously discussed, that we had a significant reduction in the salary and benefits in the 2016/17 budget from new staff placement at lower salary levels and lesser cost benefit plans.
- Note the unallocated amount of \$709,000 hat shows at the bottom of the BAM on page 39 ties to the 7910 account on page 24. The BAM shows both colleges with a positive unallocated bottom line.
- Note on the Breakdown of Fund Balance on page 37, the Fund Balance increased by \$11 million in 2015/16. The chart on page 38 shows the comparison of the breakdown from 2015/16 and 2016/17. In accordance with the BAM, the District Services budget is not subject to carryover except in particular cases. The BAM does specify the carryover of the unspent line item specific to the election cost. The Publications Department charges for some services and they have set up a Fund 13 budget that is not part of their Fund 11 allocation for this purpose. The Chancellor allocated \$500,000 in 2015/16 to the colleges for marketing. The remaining funds carried over for continued marketing. Lastly, as recommended by FRC, the unspent 2015/16 District Service's budget of \$1 million was specifically carried over to add to the increased cost of the actuarially determined Annual Required Contribution (ARC) which is now \$11.7 million per year in total. This is also shown on page 33 within line 3400.
- The historical charts beginning on page 41 have typically combined Funds 11, 12, and 13. We have also included the same information for just the Unrestricted General Fund and just the Restricted General Fund to be able to compare them separately.

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						As of	August 10, 20 ⁻	16						
	2013/1	4		2	014/15		1		2	2015/16		1	2016/17	7
						Difference 1	Target to				Difference T	arget to		
	Recal Actual	%	Target	P3 Actual	%	Actu	al	Target	P3 Actual	%	Actua	al	Target *	%
SAC/CEC														
Credit	15,493.22	54.00%	15,574.00	15,530.31	53.72%	(43.69)	-0.28%	15,665.00	15,522.86	53.71%	(142.14)	-0.91%	15,522.00	53.65%
CDCP	4,289.35	14.95%	4,461.03	4,253.92	14.72%	(207.11)	-4.64%	4,312.00	4,327.99	14.98%	15.99	0.37%	4,390.00	15.17%
Non-credit	304.77	1.06%	316.97	566.49	1.96%	249.52	78.72%	588.00	483.32	1.67%	(104.68)	-17.80%	450.00	1.56%
	20,087.34	70.02%	20,352.00	20,350.72	70.40%	(1.28)	-0.01%	20,565.00	20,334.17	70.36%	(230.83)	-1.12%	20,362.00	70.38%
SCC/OEC														
Credit	6,794.58	23.68%	6,977.00	6,835.47	23.65%	(141.53)	-2.03%	6,908.00	6,751.22	23.36%	(156.78)	-2.27%	6,751.00	23.34%
CDCP	1,720.49	6.00%	1,774.75	1,539.31	5.32%	(235.44)	-13.27%	1,619.00	1,597.71	5.53%	(21.29)	-1.32%	1,599.00	5.53%
Non-credit	86.52	0.30%	89.25	182.58	0.63%	93.33	104.57%	171.00	218.33	0.76%	47.33	27.68%	218.00	0.75%
	8,601.59	29.98%	8,841.00	8,557.36	29.60%	(283.64)	-3.21%	8,698.00	8,567.26	29.64%	(130.74)	-1.50%	8,568.00	29.62%
District Total														
Credit	22,287.80	77.69%	22,551.00	22,365.78	77.37%	(185.22)	-0.82%	22,573.00	22,274.08	77.07%	(298.92)	-1.32%	22,273.00	76.99%
CDCP	6,009.84	20.95%	6,235.78	5,793.23	20.04%	(442.55)	-7.10%	5,931.00	5,925.70	20.50%	(5.30)	-0.09%	5,989.00	20.70%
Non-credit	391.29	1.36%	406.22	749.07	2.59%	342.85	84.40%	759.00	701.65	2.43%	(57.35)	-7.56%	668.00	2.31%
	28,688.93	100.00%	29,193.00	28,908.08	100.00%	(284.92)	-0.98%	29,263.00	28,901.43	100.00%	(361.57)	-1.24%	28,930.00	100.00%
Growth			1.76%	0.76%				1.23%	-0.02%				0.10%	

* Campus determined target for 2016/17 growth, however no growth revenue is budgeted at this time.

RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT UNRESTRICTED GENERAL FUND 2016-17 Adopted Budget Assumptions August 10, 2016

I. State Revenue

В.

A. Budgeting will continue to utilize the District's Budget Allocation Model (BAM) based on SB 361.

FTES Worklo	ad Measu	re Assumptions:			Actual
Year		Base	Actual	Funded	Growth
2012/13		27,711.41	28,185.04	28,185.04	1.71%
2013/14		28,185.04	28,688.93	28,688.93	1.79%
2014/15		28,688.93	28,908.08 a	28,908.08 a	0.76%
2015/16	P3	28,908.08	28,901.43 b	28,901.43 b	-0.02%

a - based on 2014/15 Recalculation received 2/24/2016

b - based on submitted P3, small reduction, but slight increase in revenue based on mix of FTES between CR, NC and CDCP

The budget proposal includes 2% systemwide Restoration/Access/Growth funding, and 0.00% COLA.

Projected COLA of 0.00%	\$0
Projected Restoration/Access/Growth -0-	\$0
Projected Base Allocation Increase	\$1,904,074
Continued Projected Deficit (Reduced to est. 0.708%)	\$433,516
Apportionment Base Increase for 2016/17	\$2,337,590
2016/17 Potential Growth at 0.6% based on 2% system	29,075

- C. Education Protection Account (EPA) funding estimated at \$22,607,921 based on 2016/17 Advance. These are not additional funds. The EPA is only a portion of general purpose funds that offsets what would otherwise be state aid in the apportionments. We intend to charge a portion of faculty salaries to this funding source in compliance with EPA requirements.
- D. Unrestricted lottery is projected at \$140 per FTES (\$4,142,541). Restricted lottery at \$41 per FTES (\$1,213,173). (2015/16 P3 of resident & nonresident factored FTES, 29,589.58 x 140 = \$4,142,541 unrestricted lottery; 29,589.58 x 41 = \$1,213,173.) With an slight increase in estimated FTES there is an increase in revenue.
- E. Estimated reimbursement for part-time faculty compensation is estimated at \$592,773 (2016/17 Advance). Slight decrease.
- F. Categorical programs will continue to be budgeted separately; self-supporting, matching revenues and expenditures. COLA is being proposed on certain categorical programs. Without COLA, other categorical reductions would be required to remain in balance if settlements were reached with bargaining groups. The colleges will need to budget for any program match requirements using unrestricted funds.
- G. BOG fee waivers 2% administration funding estimated at 2016/17 Advance of \$294,302. Slight increase.
- H. Mandates Block Grant estimated at a total budget of \$795,000. Slight Increase. In addition, with a one-time \$105.5 million allocation statewide for past Mandated Cost reimbursement, we will receive approximately \$2.7 million in one time funds which can be used for any one-time purposes.

II. Other Revenue

- I. Non-Resident Tuition budgeted at \$2,600,000. Increase of \$600,000.
- J. Interest earnings estimated at \$550,000. Increase based on County interest rate and cash balance increase.
- K. Other miscellaneous income (includes fines, fees, rents, etc.) is estimated at approximately \$350,000. Unchanged.
- L. Apprenticeship revenue estimated at \$2,670,285. Increase of approximately \$770,000. (Corresponding expenses related to this increase must be budgeted for additional apprenticeship course offerings)
- M Scheduled Maintenance/Instructional Equipment allocation \$4.65 million (no match required).
- N. Energy Efficiency/Prop 39 revenue allocation of \$1.06 million. Slight increase from 2015/16.

RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT UNRESTRICTED GENERAL FUND 2016-17 Adopted Budget Assumptions August 10, 2016

- III. Appropriations and Expenditures
 - A. As the District's budget model is a revenue allocation model, revenues flow through the model to the colleges as earned. The colleges have the responsibility, within their earned revenue, to budget for ALL necessary expenditures including but not limited to all full time and part time employees, utilities, instructional services agreements, multi-year maintenance and other contracts, supplies, equipment and other operating costs.
 - B. Although the state is providing no Cost of Living Allowance (COLA), any collectively bargained increased costs will be added to the budget. The estimated cost of a 1% salary increase is \$1.4 million.
 - C. Step and column movement is budgeted at an additional cost of approximately \$1.1 million including benefits. (FARSCCD approximate cost \$415,000, CSEA approximate cost \$340,000, Management/Other approximate cost \$345,000)
 - D. Health and Welfare benefit premium cost increase is estimated at 5% (for half the year) for an additional cost of approximately \$455,000 for active employees and an additional cost of \$155,000 for retirees, for a combined increase of \$610,000. State Unemployment Insurance local experience charges are estimated at \$250,000 (2015/16 budgeted amount). Unchanged. CalPERS employer contribution rate will increase in 2016/17 from 11.847% to 13.888% for an increase of \$630,063. (Note: The cost of each 1% increase in the PERS rate is approximately \$350,000.)
 - CalSTRS employer contribution rate will increase in 2016/17 from 10.73% to 12.58% for an increase of \$1,161,452. (Note: The cost of each 1% increase in the STRS rate is approximately \$700,000.)
 - E. The full-time faculty obligation (FON) for Fall 2016 is estimated at 364.4. The District is currently recruiting 48 faculty positions (11 of which do not count toward the FON) for an estimated total of 37 positions counting toward the obligation. The District expects to meet its obligation. Penalties for not meeting the obligation amount to approximately \$71,000 per FTE not filled.

The additional cost of new full-time faculty being hired for Fall 2016 is estimated at \$382,437 is being covered from special projects in Fund 12 with no new costs to the unrestricted general fund. SAC is filling 10 vacancies and adding 11 new positions. SCC is filling nine vacancies and adding six new positions. (The cost of the 17 new positions, along with shifts from categorical funding, is budgeted at Class VI, Step 10 at approximately \$130,000 each, including benefits.)

- F. The current rate per Lecture Hour Equivalent (LHE) effective 7/1/15 for hourly faculty is \$1,249. Increase of 0.534%.
- G. Retiree Health Benefit Fund (OPEB/GASB 45 Obligation) The District will continue to contribute an amount to fund the total actuarially determined Annual Required Contribution (ARC). The new ARC for 2016/17 has increased over \$3.3 million from \$8.35 million to a new cost of \$11.7 million. This increased cost to be paid with one-time funds in 2016/17.
- H. Estimated \$2.3 million cost savings from new staff placement at lower salary levels and lesser cost benefit plans.
- I. Capital Outlay Fund In addition to the state allocation for Scheduled Maintenance/Instructional Equipment, the District will continue to budget \$1.5 million for capital outlay needs.
- J. Utilities cost increases of 5%, estimated at \$200,000.
- K. Information Technology licensing contract escalation cost of 7%, estimated at \$125,000.
- L. Property and Liability Insurance transfer estimated at \$1,970,000, slight increase. All risks insurance reduced \$203,033
- M. Other additional DS/Institutional Cost expenses: Legal Expenses of \$250,000 (from one-time funds) Executive Recruitment Cost \$60,000 (from one-time funds) Human Resources and Educational Services Reorganization (\$54,995 ongoing and \$66,685 one-time cost)
- N. Child Development Fund The District will continue to budget \$250,000 as an interfund transfer from the unrestricted general fund as a contingency plan. (\$140,000 was transferred in 2014/15 and 2015/16)

Rancho Santiago Community College District Unrestricted General Fund Summary 2016-17 Adopted Budget Assumptions Analysis August 10, 2016

*	New Revenues		Ongoing Only	One-Time
B B D H J L EGHK	COLA 0.00% Growth -0- Base Allocation Deficit Factor est. at 0.708% Unrestricted Lottery Mandates Block Grant (one-time) Non-Resident Tuition Interest Earnings Apprenticeship - SCC Misc Income	1 2	\$0 \$0 \$1,904,074 \$433,516 \$17,535 \$0 \$600,000 \$370,000 \$770,285 \$56,423	\$2,660,407
	Total		\$4,151,833	\$2,660,407
	New Expenditures			
B C D D E EFH I J K L. I.L M. I.H	COLA 0.00% Step/Column Health and Welfare/Benefits at 5% (1/2 year) CalPERS Increase CalSTRS Increase Full Time Faculty Obligation Hires Hourly Faculty Budgets (Convert to Full Time) Estimated Salary and Benefit Placement Savings Capital Outlay/Scheduled Maintenance Match Utilities Increase ITS Licensing/Contract Escalation Cost Property, Liability and All Risks Insurance Apprenticeship - SCC Other Additional DS/Institutional Costs One-Time Cost to Cover Retiree Health ARC Total 2016-17 Budget Year Surplus (Deficit)	1	\$0 \$1,100,000 \$630,063 \$1,161,452 \$0 \$0 (\$2,300,000) \$2200,000 \$125,000 (\$173,033) \$770,285 \$54,995 \$2,178,762 \$1,973,071	\$376,685 \$2,283,722 \$2,660,407
	2010 17 Budget real Sulpids (Denoit)		ψ1,373,071	

Note: Budget Stabilization Fund Balance at 6/30/2016 is estimated at \$13.7 million.

- 1 The Governor's intent in his proposal is that community college districts prioritize the use of their discretionary funding for "professional development, campus security infrastructure, technology infrastructure, and developing open education resources and zero-textbook-cost degrees."
- 2 Any new costs to attract and serve additional non-resident students would also need to be budgeted. (Estimated revenue totals \$2 million SAC and \$600,000 SCC)
- * Reference to budget assumption number

To ensure compliance with the California Community Colleges Budget and Accounting Manual, Title 5 of the California Code of Regulations and the California Education Code, the financial resources of the District are divided into separate funds for which separate accounts are maintained for recording cash, other resources, and all related liabilities, obligations and equities.

General Fund

The General Fund is maintained to account for the transactions that cover the full scope of operations for the District (instruction, administration, student services, maintenance and operations, capital improvements and other expenditures). All transactions that are not specifically required to be accounted for in other funds are recorded in the General Fund.

All monies received by or for a community college district from state apportionments or county or local property taxes shall be deposited in the General Fund.

For purposes of flexibility, the District may establish any number of accounts within the General Fund to facilitate reporting, management, and control.

The General Fund is divided into three subfunds: the Unrestricted Ongoing General Fund, Unrestricted One-time Funds, and the Restricted General Fund. This reflects the need to differentiate truly discretionary revenue from restricted revenue, while preserving a complete accounting of the financial operation and support of educational programs. Restricted monies such as those for categorically-funded programs are accounted for separately from other general purpose monies, but classified as a component of the total general fund that provides instructional and support services.

The ongoing unrestricted subfund shall be used to account for the ongoing resources that are available for the general purposes of each district's operation and support of its educational program. The governing board of the district may elect to set aside unrestricted monies for specific future operating purposes. The governing board may elect to transfer unrestricted monies to other funds. Similarly, the governing board may elect to return any balance of designated monies appearing in other fund groups to the General Fund. The unrestricted one-time funds subfund shall be used to account for one-time and carryover funds.

The restricted subfund shall be used to account for resources that are available for the operation and support of the educational programs that are specifically restricted by law, regulations, donors, or other outside agencies as to their expenditure. Such externally imposed restrictions are to be contrasted with internally created designations imposed by the governing board on unrestricted monies. Restricted monies are from a specific source that require monies to be used for specific purposes.

DRAFT

Rancho Santiago Community College District Adopted Budget 2016-17

	General Fund Revenue Budget - Combined - Restricted and Unrestricted - Fund 11, 12, 13								
<u>Revenues</u>	by Source	2014-15 Actual Revenue	2015-16 Actual Revenue	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual			
8100	Federal Revenues								
8110	Forest Reserve	\$0	\$0	\$0	\$0	-			
8120	Higher Education Act	3,511,881	3,249,083	5,087,342	2,284,186	(29.70)			
8130	Workforce Investment Act (JTPA)	152,286	279,273	449,091	429,241	53.70			
8140	Temporary Assistance for Needy Families (TANF)	96,817	92,201	96,801	96,801	4.99			
8150	Student Financial Aid	16,044	7,582	131,562	131,562	1,635.19			
8170	Vocational Technical Education Act (VTEA)	1,813,232	1,436,620	1,543,551	1,468,370	2.21			
8199	Other Federal Revenues (ABE, CAMP, SBA, Gear Up, NSF)	5,535,453	4,946,774	6,655,798	6,715,227	35.75			
	Total Federal Revenues	11,125,713	10,011,533	13,964,145	11,125,387	11.13			
8600	State Revenues								
8611	Apprenticeship Allowance	1,494,100	2,417,811	2,538,900	2,670,285	10.44			
8612	State General Apportionment	51,934,506	49,983,203	60,809,599	59,487,994	19.02			
8612	Base Allocation Increase	0	6,951,816	1,800,000	1,904,074	(72.61)			
8612	State General Apportionment-Deficit	(434,275)	0	(1,076,263)	(1,104,002)	-			
8612	State General Apportionment-Prior year adjustment	3,071,377	850,796	0	0	(100.00)			
8619	Other General Apportionments-Full-Time Faculty Allocation	0	1,573,700	0	0	(100.00)			
8619	Other General Apportionments-Enrollment Fee Admin-2%	250,674	284,586	284,586	294,302	3.41			
8619	Other General Apportionments-Part-Time Faculty Compensation	691,647	601,066	674,926	592,773	(1.38)			
8622	Extended Opportunity Programs & Services (EOPS)	1,530,510	2,061,403	2,103,131	2,103,131	2.02			
8623	Disabled Students Programs & Services (DSPS)	1,935,163	1,888,300	2,180,396	2,180,396	15.47			
8625	CalWORKS	391,181	412,835	427,777	427,777	3.62			
8626	Telecomm./Technology Infrastructure Prog. (TTIP)	14,452	4,695	24,794	24,794	428.09			
8629	Other Gen Categorical Apport-BSI	1,233,051	718,850	1,456,442	893,834	24.34			
8629	Other Gen Categorical Apport-CARE	73,605	95,364	128,649	128,649	34.90			
8629	Other Gen Categorical Apport-Equal Employment Opportunity	9,263	15,228	16,340	16,340	7.30			
8629	Other Gen Categorical Apport-Instructional Equipment	1,146,811	1,140,000	1,140,000	1,396,246	22.48			
8629	Other Gen Categorical Apport-Matriculation-Credit	3,594,514	6,399,388	7,900,986	7,929,811	23.92			
8629	Other Gen Categorical Apport-Matriculation-Non-Credit	1,594,346	2,262,945	2,799,723	2,799,723	23.72			

General Fund Revenue Budget - Combined - Restricted and Unrestricted - Fund 11, 12, 13 2014-15 2015-16 2016-17 2016-17 % change Actual 16/17 Adpt/ Actual Tentative Adopted **Revenues by Source** 15/16 Actual Revenue Revenue **Budget Budget** 8629 Other Gen Categorical Apport-Student Equity 574,034 3,283,186 4,040,608 4,040,608 23.07 8629 Other Gen Categorical Apport-Student Financial Aid Admin 991.490 1.036.479 1.040.270 1.040.270 0.37 8630 Education Protection Account 24,593,717 23,577,290 24,480,078 22,607,921 (4.11)8659 Other Reimb Categorical Allow-Career Tech/Econ Dev 10,946,304 22,659,237 6,066,508 33,824,770 209.01 Other Reimb Categorical Allow-Other 2,055,871 1,061,841 3,291,841 7,138,971 572.32 8659 8672 Homeowners' Property Tax Relief 295,246 292,416 360,129 (0.00)292,411 5,946,974 8681 State Lottery Proceeds 4,948,474 5,430,041 5,355,714 (9.94)8682 State Mandated Costs 2,087,869 16,892,454 3,440,000 3,455,407 (79.54)8699 Other Misc State Revenue 4,528,397 4,000,000 (11.67)0 0 110,144,134 147.952.190 Total State Revenues 145.227.327 163.502.199 12.58 8800 Local Revenues 0 8809 RDA Funds - Other 2.111.500 0 2.575.574 _ 8811 Tax Allocation. Secured Roll 39.961.546 42.434.836 55.500.145 48,744,446 30.79 8812 Tax Allocation, Supplement Roll 1,144,948 1,084,842 1,396,589 1.084.842 8813 Tax Allocation, Unsecured Roll 1,529,150 1,422,655 1,865,232 1,422,655 _ 8816 Prior Years' Taxes 662,064 628,741 807,575 628,741 8817 Education Revenue Augmentation Fund (ERAF) 281,777 12,590,255 0 0 (100.00)8818 RDA Funds - Pass Thru AB 147,273 255,936 179,641 255,936 8819 RDA Funds - Residuals 3,673,735 4,621,122 4,481,163 4,621,121 (0.00)8820 Contrib, Gifts, Grants & Endowment 0 561 61 561 8831 Contract Instructional Service 55.972 23.149 66,559 66,559 187.52 8850 Rents and Leases 350.740 478.503 317.771 347.771 (27.32)1.13 8860 Interest & Investment Income 271,538 543.831 225,000 550.000 (100.00)8867 Gain(Loss)on Invest-Unrealized 0 2,646 0 0 8874 CCC Enrollment Fees 8.744.537 8.677.600 8.051.780 8.132.364 (6.28)8876 Health Services Fees 1.172.732 1.231.808 1.205.754 1.150.000 (1.94)8880 Nonresident Tuition 2,100,223 2,875,471 2,600,000 2,600,000 (9.58)8882 Parking Fees & Bus Passes 936,649 828,374 937,000 937,000 13.11 8885 Student ID & ASB Fees 10 0 (100.00)252,863 0

	General Fund Revenue Budget - Comb	oined - Restricted a	nd Unrestricted -	Fund 11, 12, 13		
<u>Revenues</u>	s by Source	2014-15 Actual Revenue	2015-16 Actual Revenue	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
8890	Other Local Revenues (Student Transcript/Representation/ Discounts/Fines/Instr. Mat./Health Serv. Use Fees, etc.)	732,775	607,058	271,701	281,339	(53.66)
8891	Other Local Rev - Special Proj	184,570	140,919	415,513	519,621	268.74
	Total Local Revenues	64,373,729	78,388,680	74,141,859	78,098,655	(0.37)
8900	Other Financing Sources					
8910	Proceeds-Sale of Equip & Suppl	8,977	8,449	5,000	5,000	(40.82)
8981	Interfund Transfer In	0	0	0	0	-
8999	Revenue - Clearing	0	0	0	0	-
	Total Other Sources	8,977	8,449	5,000	5,000	(40.82)
	Total Revenues	185,652,553	233,635,989	236,063,194	252,731,241	8.17
	Net Beginning Balance	29,603,923	28,701,945	39,367,833	40,541,020	41.25
	Adjustments to Beginning Balance	0	0	0	0	-
	Adjusted Beginning Fund Balance	29,603,923	28,701,945	39,367,833	40,541,020	41.25
	venues, Other Financing Sources ginning Fund Balance	\$215,256,476	\$262,337,934	\$275,431,027	\$293,272,261	11.79

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Expenditures by Object	2014-15 Actual Expenses	2015-16 Actual Expenses	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
1000 Academic Salaries					
1100 Instructional Salaries, Regular Contract	\$25,071,630	\$26,285,544	\$28,147,613	\$28,512,429	8.47
1200 Non-Instructional Salaries, Regular Contract	15,624,094	16,050,962	17,160,410	17,962,668	11.91
1300 Instructional Salaries, Other Non-Regular	22,994,159	24,115,730	25,458,730	25,529,667	5.86
1400 Non-Instructional Salaries, Other Non-Regular	5,137,315	5,778,373	6,897,896	7,550,810	30.67
Subtotal	68,827,198	72,230,609	77,664,649	79,555,574	10.14
2000 Classified Salaries					
2100 Non-Instructional Salaries, Regular Full Time	31,273,061	32,075,861	36,395,737	36,286,785	13.13
2200 Instructional Aides, Regular Full Time	928,732	856,746	871,298	890,868	3.98
2300 Non-Instructional Salaries, Other	4,239,262	5,155,007	6,904,202	6,820,052	32.30
2400 Instructional Aides, Other	2,816,579	2,844,326	3,160,561	3,045,727	7.08
Subtotal	39,257,634	40,931,940	47,331,798	47,043,432	14.93
3000 Employee Benefits					
3100 State Teachers' Retirement System Fund	5,476,471	11,119,165	9,220,918	13,491,555	21.34
3200 Public Employees' Retirement System Fund	4,274,089	4,465,407	5,599,378	5,632,688	26.14
3300 Old Age, Survivors, Disability, and Health Ins.	3,879,583	4,070,325	4,525,131	4,612,305	13.32
3400 Health and Welfare Benefits	23,365,432	27,451,842	27,177,836	28,743,137	4.70
3500 State Unemployment Insurance	91,073	86,584	318,190	319,438	268.93
3600 Workers' Compensation Insurance	2,637,734	2,767,074	2,994,354	2,900,627	4.83
3900 Other Benefits	1,289,359	1,323,451	1,440,921	1,522,481	15.04
Subtotal	41,013,741	51,283,848	51,276,728	57,222,231	11.58
TOTAL SALARIES/BENEFITS	149,098,573	164,446,397	176,273,175	183,821,237	11.78
Salaries/Benefits Cost % of Total Expenditures	81%	81%	73%	71%	

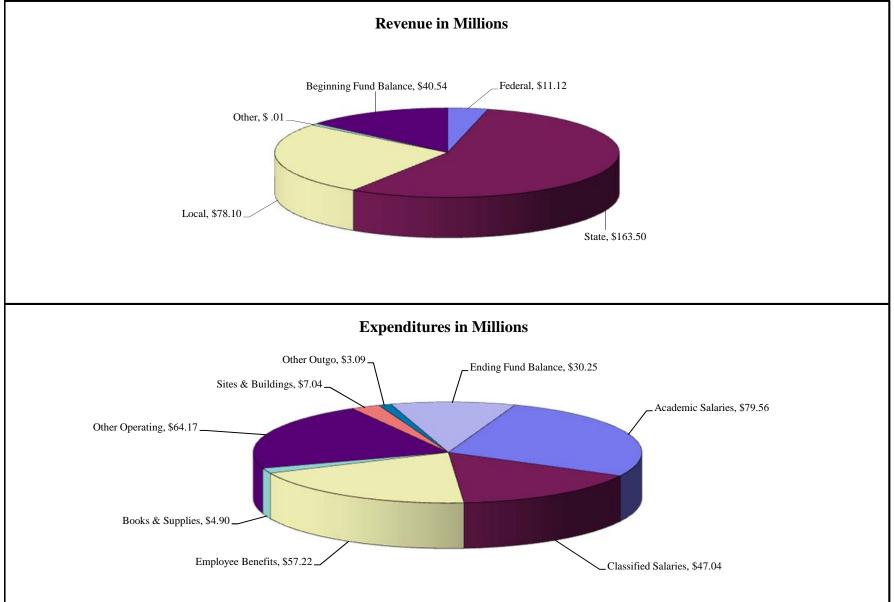
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Expendit	tures by Object	2014-15 Actual Expenses	2015-16 Actual Expenses	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
4000	Books and Supplies		Lipeises	Zunger	Zaugo	20,20 110000
	0 Textbooks	60	6,064	8,061	8,061	32.93
	0 Other Books	122,847	185,790	208,570	193,115	3.94
	0 Instructional Supplies	1,151,770	1,172,112	2,233,727	2,753,655	134.93
	0 Media Supplies	0	0	0	0	-
	0 Maintenance Supplies	161,598	170,795	217,014	220,414	29.05
460	0 Non-Instructional Supplies	810,950	1,011,297	1,503,977	1,487,644	47.10
470	0 Food Supplies	138,788	199,525	268,543	240,142	20.36
	Subtotal	2,386,013	2,745,583	4,439,892	4,903,031	78.58
5000	Services and Other Operating Expenses					
510	0 Personal & Consultant Svcs	7,838,875	9,075,056	19,435,679	28,951,766	219.03
5200	0 Travel & Conference Expenses	532,011	808,199	1,292,441	1,288,137	59.38
5300	0 Dues & Memberships	194,031	176,837	193,383	189,888	7.38
5400	0 Insurance	1,861,593	2,001,113	2,001,393	2,034,241	1.66
5500	0 Utilities & Housekeeping Svcs	4,171,931	4,176,246	4,578,866	4,643,122	11.18
560	0 Rents, Leases & Repairs	3,399,217	3,486,855	4,723,923	4,421,670	26.81
5700	0 Legal, Election & Audit Exp	827,315	972,802	1,567,190	1,565,390	60.92
5800	0 Other Operating Exp & Services	5,031,434	6,668,714	7,611,007	9,968,647	49.48
5900	0 Other (Transp., Postage, Reproduction, Special Proj., etc.)	1,627,355	1,959,879	12,336,072	11,103,396	466.53
	Subtotal	25,483,762	29,325,701	53,739,954	64,166,257	118.81
6000	Sites, Buildings, Books, and Equipment					
	0 Sites & Site Improvements	340,361	92,005	0	0	(100.00)
	0 Buildings	2,266,239	1,450,777	112,925	770,899	(46.86
	0 Library Books	88,663	127,992	117,607	229,469	79.28
6400	0 Equipment	3,740,314	5,636,534	6,627,020	6,035,152	7.07
	Subtotal	6,435,577	7,307,308	6,857,552	7,035,520	(3.72
	Subtotal, Expenditures (1000 - 6000)	183,403,925	203,824,989	241,310,573	259,926,045	27.52

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Expenditures by Object	2014-15 Actual Expenses	2015-16 Actual Expenses	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
7000 Other Outgo					
7200 Intrafund Transfers Out	(52)	(4,279)	0	0	(100.00)
7300 Interfund Transfers Out	2,390,000	16,708,259	1,750,000	1,750,000	(89.53)
7600 Other Student Aid	760,658	1,267,945	1,403,012	1,342,383	5.87
Subtotal	3,150,606	17,971,925	3,153,012	3,092,383	(82.79)
Subtotal, Expenditures (1000 - 7000)	186,554,531	221,796,914	244,463,585	263,018,428	18.59
7900 Reserve for Contingencies					
7910 Estimated COLA	0	0	0	0	-
7910 Estimated Restoration/Access/Growth	0	0	0	0	-
7920 Restricted Contingency-Campus Health Services-3250	0	0	154,861	150,894	-
7920 Restricted Contingency-Health Services Fees-3450	0	0	471,823	476,846	-
7920 Restricted Contingency-Safety & Parking-3610	0	0	487,749	492,125	-
7930 Board Policy Contingency (5%)	0	0	8,778,521	8,869,565	-
7940 Revolving Cash Accounts	0	0	100,000	100,000	-
7940 Employee Emergency Vacation Payout	0	0	250,000	250,000	-
7950 Budget Stabilization	0	0	13,690,485	13,690,485	-
Total Designated	0	0	23,933,439	24,029,915	-
7910 Unrestricted Contingency	28,701,945	40,541,020	7,034,003	6,223,918	(84.65)
Subtotal Expenditures (7900)	28,701,945	40,541,020	30,967,442	30,253,833	(25.37)
Total Expenditures, Other Outgo					
and Ending Fund Balance	\$215,256,476	\$262,337,934	\$275,431,027	\$293,272,261	11.79

Rancho Santiago Community College District Adopted Budget 2016-17 General Fund - Combined - Restricted and Unrestricted - Fund 11, 12, 13



	General Fund Revenu	e Budget - Com	bined - Unrestric	ted - Fund 11, 1	3		
Revenues	s by Source	2015-16 Adopted Budget	2015-16 Allocated Budget	2015-16 Actual Revenue	% change 15/16 Actual/ 15/16 Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
8100	Federal Revenues						
8110	Forest Reserve	\$0	\$0	\$0		\$0	-
	Total Federal Revenues	0	0	0		0	-
8600	State Revenues						
8611	Apprenticeship Allowance	1,911,000	2,538,900	2,417,811	(4.77)	2,670,285	10.44
8612	State General Apportionment	53,042,488	53,042,488	49,983,203	(5.77)	59,487,994	19.02
8612	Base Allocation Increase	6,763,458	6,763,458	6,951,816	2.78	1,904,074	(72.61)
8612	State General Apportionment-Deficit	(1,537,518)	(1,537,518)	0	(100.00)	(1,104,002)	-
8612-8630	State General Apportionment-Prior year adjustment	0	0	850,796	-	0	(100.00)
8619	State General Apportionments-Full-Time Faculty Alloc	1,537,621	1,537,621	1,573,700	2.35	0	(100.00)
8619	Other General Apportionments-Enroll Fee Admin-2%	284,586	284,586	284,586	-	294,302	3.41
8619	Other General Apportionments-Part-Time Fac Comp	601,066	601,066	601,066	-	592,773	(1.38)
8630	Education Protection Account	23,946,110	23,946,110	23,577,290	(1.54)	22,607,921	(4.11)
8672/8673	Homeowners' Property Tax Relief/Timber Yield Tax	360,129	360,129	292,416	(18.80)	292,411	(0.00)
8681	State Lottery Proceeds	4,125,006	4,125,006	4,421,852	7.20	4,142,541	(6.32)
8682	State Mandated Costs	16,140,000	16,892,668	16,892,454	(0.00)	3,455,407	(79.54)
8699	Other Misc State Revenue	0	4,219,705	4,221,901	0.05	4,000,000	(5.26)
	Total State Revenues	107,173,946	112,774,219	112,068,891	(0.63)	98,343,706	(12.25)
8800	Local Revenues						
8809	RDA Funds - Other	2,575,574	2,575,574	0	(100.00)	0	-
8811	Tax Allocation, Secured Roll	48,744,446	48,744,446	42,434,836	(12.94)	55,500,145	30.79
8812	Tax Allocation, Supplement Roll	1,396,589	1,396,589	1,084,842	(22.32)	1,084,842	-
8813	Tax Allocation, Unsecured Roll	1,865,232	1,865,232	1,422,655	(23.73)	1,422,655	-
8816	Prior Years' Taxes	807,575	807,575	628,741	(22.14)	628,741	-
8817	Education Revenue Augmentation Fund (ERAF)	0	0	12,590,255	-	0	(100.00)
8818	RDA Funds - Pass Thru AB	179,641	179,641	255,936	42.47	255,936	-
8819	RDA Funds - Residuals	4,481,163	4,481,163	4,621,122	3.12	4,621,121	(0.00)
8850	Rents and Leases	300,385	425,750	478,503	12.39	347,771	(27.32)

General Fund R	Revenue Budget - Com	bined - Unrestrie	cted - Fund 11, 1	3		
Revenues by Source	2015-16 Adopted Budget	2015-16 Allocated Budget	2015-16 Actual Revenue	% change 15/16 Actual/ 15/16 Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
8860 Interest & Investment Income	180,000	180,000	543,831	202.13	550,000	1.13
8867 Gain(Loss)on Invest-Unrealized	0	0	2,646	-	0	(100.00)
8874 CCC Enrollment Fees	8,051,780	8,051,780	8,677,600	7.77	8,132,364	(6.28)
8880 Nonresident Tuition	2,000,000	2,331,909	2,875,471	23.31	2,600,000	(9.58)
8885 Student ID & ASB Fees	0	0	10	-	0	(100.00)
Other Local Revenues (Student Transcript/ 8890 Representation/Discounts/Fines/ Instr. Mat./Health Serv. Use Fees, etc.)	82,851	24,200	431,462	1,682.90	78,661	(81.77)
8891 Other Local Rev - Special Proj	0	148,193	0	(100.00)	0	-
Total Local Revenues	70,665,236	71,212,052	76,047,910	6.79	75,222,236	(1.09)
8900 Other Financing Sources						
8910 Proceeds-Sale of Equip & Suppl	5,000	5,000	8,449	68.98	5,000	(40.82)
8981 Interfund Transfer In	0	0	0	-	0	-
Total Other Sources	5,000	5,000	8,449	68.98	5,000	(40.82)
Total Revenues	177,844,182	183,991,271	188,125,250	2.25	173,570,942	(7.74)
Net Beginning Balance	25,917,127	25,917,127	25,917,127	-	36,934,285	42.51
Adjustments to Beginning Balance	0	0	0	-	0	-
Adjusted Beginning Fund Balance	25,917,127	25,917,127	25,917,127	-	36,934,285	42.51
Total Revenues, Other Financing Sources and Beginning Fund Balance	\$203,761,309	\$209,908,398	\$214,042,377	1.97	\$210,505,227	(1.65)

Rancho Santiago Community College District

Adopted Budget

General Fund Exp	oenditure Budget -	Combined - Unro	estricted - Fund 1	11, 13		
Expenditures by Object	2015-16 Adopted Budget	2015-16 Allocated Budget	2015-16 Actual Expenses	% change 15/16 Actual/ 15/16 Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
1000 Academic Salaries						
1100 Instructional Salaries, Regular Contract	\$28,205,780	\$28,238,655	\$25,959,212	(8.07)	\$28,301,007	9.02
1200 Non-Instructional Salaries, Regular Contract	13,567,635	13,739,790	12,844,862	(6.51)	13,286,213	3.44
1300 Instructional Salaries, Other Non-Regular	22,430,353	22,361,694	23,881,933	6.80	24,993,000	4.65
1400 Non-Instructional Salaries, Other Non-Regular	1,109,416	1,261,818	1,156,100	(8.38)	1,245,746	7.75
Subtotal	65,313,184	65,601,957	63,842,107	(2.68)	67,825,966	6.24
2000 Classified Salaries						
2100 Non-Instructional Salaries, Regular Full Time	26,398,235	26,058,251	25,191,684	(3.33)	28,163,999	11.80
2200 Instructional Aides, Regular Full Time	925,742	780,723	775,256	(0.70)	794,736	2.51
2300 Non-Instructional Salaries, Other	1,512,992	1,676,861	1,472,558	(12.18)	1,578,447	7.19
2400 Instructional Aides, Other	1,615,321	1,684,156	1,623,839	(3.58)	1,573,486	(3.10)
Subtotal	30,452,290	30,199,991	29,063,337	(3.76)	32,110,668	10.49
3000 Employee Benefits						
3100 State Teachers' Retirement System Fund	6,629,694	10,513,815	10,064,191	(4.28)	12,256,920	21.79
3200 Public Employees' Retirement System Fund	3,544,247	3,532,273	3,395,290	(3.88)	4,314,575	27.08
3300 Old Age, Survivors, Disability, and Health Ins.	3,289,722	3,296,181	3,173,469	(3.72)	3,486,195	9.85
3400 Health and Welfare Benefits	24,379,910	23,901,667	24,878,139	4.09	24,897,475	0.08
3500 State Unemployment Insurance	297,570	297,881	76,295	(74.39)	300,214	293.49
3600 Workers' Compensation Insurance	2,285,060	2,298,018	2,278,611	(0.84)	2,264,624	(0.61)
3900 Other Benefits	1,164,619	1,168,684	1,111,084	(4.93)	1,252,878	12.76
Subtotal	41,590,822	45,008,519	44,977,079	(0.07)	48,772,881	8.44
TOTAL SALARIES/BENEFITS	137,356,296	140,810,467	137,882,523	(6.52)	148,709,515	7.85
Salaries/Benefits Cost % of Total Expenditures	78%	83%	86%		83%	
Salaries/Benefits Cost % of Total Expenditures	· · ·			(0.52)		/.

Rancho Santiago Community College District

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Adopted Budget

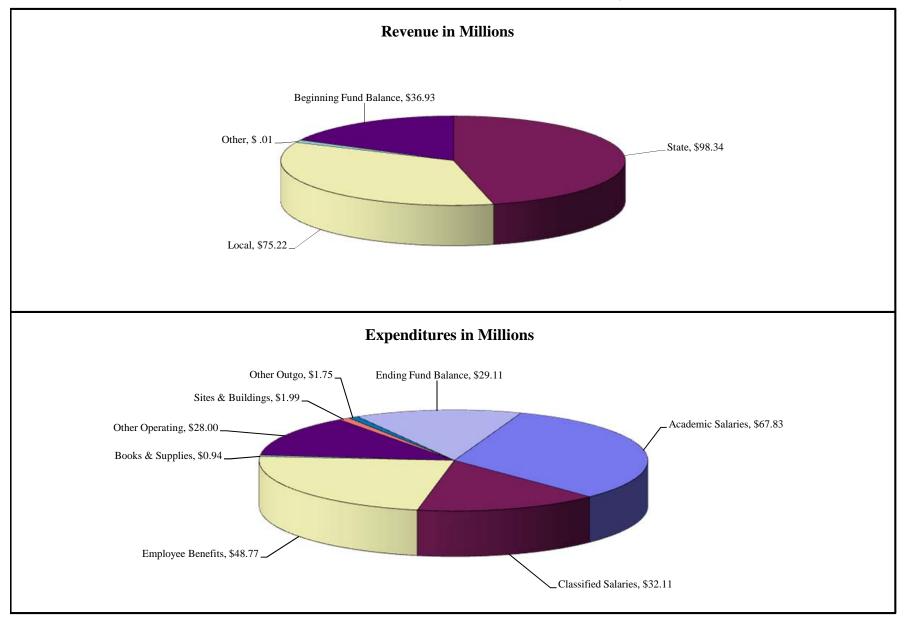
<u>Expendit</u>	tures by Object	2015-16 Adopted Budget	2015-16 Allocated Budget	2015-16 Actual Expenses	% change 15/16 Actual/ 15/16 Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
4000	Books and Supplies						
410	0 Textbooks	0	0	0	-	0	-
420	0 Other Books	5,907	28,813	10,325	(64.17)	10,118	(2.00)
430	0 Instructional Supplies	1,614	8,688	3,133	(63.94)	5,200	65.98
440	0 Media Supplies	0	0	0	-	0	-
450	0 Maintenance Supplies	188,581	203,688	153,023	(24.87)	184,127	20.33
460	0 Non-Instructional Supplies	675,145	837,501	582,303	(30.47)	722,992	24.16
470	0 Food Supplies	13,637	20,049	12,975	(35.28)	13,560	4.51
	Subtotal	884,884	1,098,739	761,759	(30.67)	935,997	22.87
5000	Services and Other Operating Expenses						
510	0 Personal & Consultant Svcs	926,973	1,299,238	894,327	(31.17)	1,279,048	43.02
520	0 Travel & Conference Expenses	196,644	337,765	209,158	(38.08)	317,966	52.02
530	0 Dues & Memberships	153,455	156,796	146,786	(6.38)	157,146	7.06
540	0 Insurance	2,143,033	2,143,033	1,940,000	(9.47)	1,970,000	1.55
550	0 Utilities & Housekeeping Svcs	4,797,107	4,806,880	4,162,073	(13.41)	4,539,959	9.08
560	0 Rents, Leases & Repairs	3,762,647	2,988,852	3,166,918	5.96	3,852,371	21.64
570	0 Legal, Election & Audit Exp	1,041,368	1,295,393	972,802	(24.90)	1,565,390	60.92
580	0 Other Operating Exp & Services	5,818,610	7,159,309	5,980,501	(16.47)	7,510,471	25.58
590	0 Other (Transp., Postge, Reprod., Spec. Proj., etc.)	16,869,094	3,071,332	944,092	(69.26)	6,812,320	621.57
	Subtotal	35,708,931	23,258,598	18,416,657	(20.82)	28,004,671	52.06
6000	Sites, Buildings, Books, and Equipment						
	0 Sites & Site Improvements	0	72,206	92,005	27.42	0	(100.00)
	0 Buildings	5,000	1,068,225	1,341,477	25.58	0	(100.00)
630	0 Library Books	3,043	6,813	3,743	(45.06)	5,500	46.94
640	0 Equipment	1,682,915	2,426,360	1,865,375	(23.12)	1,985,352	6.43
	Subtotal	1,690,958	3,573,604	3,302,600	(7.58)	1,990,852	(39.72)
	Subtotal, Expenditures (1000 - 6000)	175,641,069	168,741,408	160,363,539	(4.96)	179,641,035	12.02

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	General Fund Expenditure Budget - Combined - Unrestricted - Fund 11, 13											
	ures by Object	2015-16 Adopted Budget	2015-16 Allocated Budget	2015-16 Actual Expenses	% change 15/16 Actual/ 15/16 Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual					
7000	Other Outgo	0	0	26.204		0	(100.00)					
	Intrafund Transfers Out	0	0	36,294	-	0	(100.00)					
	Interfund Transfers Out	3,250,000	17,687,722	16,708,259	(5.54)	1,750,000	(89.53)					
7600	Other Student Aid	0		0	-	0	-					
	Subtotal	3,250,000	17,687,722	16,744,553	(5.33)	1,750,000	(89.55)					
	Subtotal, Expenditures (1000 - 7000)	178,891,069	186,429,130	177,108,092	(5.00)	181,391,035	2.42					
7900	Reserve for Contingencies											
7910	Estimated COLA	1,468,618	1,468,618	0	(100.00)	0	-					
7910	Estimated Restoration/Access/Growth	0	0	0	-	0	-					
7930	Board Policy Contingency (5%)	8,944,553	8,944,553	0	(100.00)	8,869,565	-					
7940	Revolving Cash Accounts	100,000	100,000	0	(100.00)	100,000	-					
7940	Employee Emergency Vacation Payout	50,000	50,000	0	(100.00)	250,000	-					
7950	Budget Stabilization	13,690,485	12,138,371	0	(100.00)	13,690,485	-					
	Total Designated	24,253,656	22,701,542	0	(100.00)	22,910,050	-					
7910	Unrestricted Contingency	616,584	777,726	36,934,285	4,649.01	6,204,142	(83.20)					
	Subtotal Expenditures (7900)	24,870,240	23,479,268	36,934,285	57.31	29,114,192	(21.17)					
	enditures, Other Outgo ing Fund Balance	\$203,761,309	\$209,908,398	\$214,042,377	1.97	\$210,505,227	(1.65)					

Rancho Santiago Community College District *Adopted Budget 2016-17* General Fund - Combined - Unrestricted - Fund 11, 13



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Santa Ana Callana	Fund 11		Fund 13		Fund 11/13		Fund 12		Fund 11/12/13	
Santa Ana College	Unrestricted	%	One-Time	%	Unrestricted	%	Restricted	%	Combined	%
Academic Salaries	44,642,189		2,650,536		47,292,725		7,547,509		54,840,234	
Classified Salaries	12,108,902		120,605		12,229,507		8,102,589		20,332,096	
Employee Benefits	19,249,440		497,745		19,747,185		4,607,406		24,354,591	
Supplies & Materials	429,731		104,579		534,310		2,200,928		2,735,238	
Other Operating Exp & Services	9,066,205		3,056,683		12,122,888		6,240,754		18,363,642	
Capital Outlay	75,367		576,416		651,783		3,320,504		3,972,287	
Other Outgo	290,279		4,720,571		5,010,850		1,417,920		6,428,770	
Grand Total	\$85,862,113	55.24%	\$11,727,135	88.07%	\$97,589,248	57.83%	\$33,437,610	34.20%	\$131,026,858	49.16%
Santia an Common College	Fund 11		Fund 13		Fund 11/13		Fund 12		Fund 11/12/13	
Santiago Canyon College	Unrestricted	%	One-Time	%	Unrestricted	%	Restricted	%	Combined	%
Academic Salaries	19,794,459		0		19,794,459		4,180,099		23,974,558	
Classified Salaries	6,215,914		0		6,215,914		3,919,883		10,135,797	
Employee Benefits	9,380,044		0		9,380,044		2,636,131		12,016,175	
Supplies & Materials	77,706		0		77,706		1,552,032		1,629,738	
Other Operating Exp & Services	4,418,747		0		4,418,747		8,102,885		12,521,632	
Capital Outlay	8,412		0		8,412		1,572,671		1,581,083	
Other Outgo	418,662		774,630		1,193,292		571,979		1,765,271	
Grand Total	\$40,313,944	25.93%	\$774,630	5.82%	\$41,088,574	24.35%	\$22,535,680	23.05%	\$63,624,254	23.87%
District Services	Fund 11		Fund 13		Fund 11/13		Fund 12		Fund 11/12/13	
District Services	Unrestricted	%	One-Time	%	Unrestricted	%	Restricted	%	Combined	%
Academic Salaries	683,342		55,440		738,782		2,000		740,782	
Classified Salaries	13,645,247		20,000		13,665,247		2,910,292		16,575,539	
Employee Benefits	7,054,512		12,455		7,066,967		1,205,813		8,272,780	
Supplies & Materials	285,371		38,610		323,981		214,074		538,055	
Other Operating Exp & Services	6,271,441		687,873		6,959,314		36,817,947		43,777,261	
Capital Outlay	1 330 657		0		1 330 657		151 493		1 482 150	

	Chiebulietea	/0	one rime	/0	emicourierea	/0	Restricted	/0	Combined	/0
Academic Salaries	683,342		55,440		738,782		2,000		740,782	
Classified Salaries	13,645,247		20,000		13,665,247		2,910,292		16,575,539	
Employee Benefits	7,054,512		12,455		7,066,967		1,205,813		8,272,780	
Supplies & Materials	285,371		38,610		323,981		214,074		538,055	
Other Operating Exp & Services	6,271,441		687,873		6,959,314		36,817,947		43,777,261	
Capital Outlay	1,330,657		0		1,330,657		151,493		1,482,150	
Other Outgo	0		0		0		492,125		492,125	
Grand Total	\$29,270,570	18.83%	\$814,378	6.12%	\$30,084,948	17.83%	\$41,793,744	42.75%	\$71,878,692	26.97%
				-						

Total Expenditures-excludes Institutional Costs

100.00% \$13,316,143

\$155,446,627

100.00% \$168,762,770 100.00%

\$97,767,034 100.00% \$266,529,804 100.00%

Institutional Costs	Fund 11		Fund 13	Fund 11/13	Fund 12	Fund 11/12/13	
Institutional Costs	Unrestricted		One-Time	Unrestricted	Restricted	Combined	
Employee Benefits-retiree benefits/local experience charge	11,522,628		1,056,057	12,578,685	0	12,578,685	
Election	125,000		125,000	250,000	0	250,000	
Other Operating Exp & Services-prop&liability ins	1,970,000		0	1,970,000	0	1,970,000	
Other Operating Exp - holding for one-time exp	0		2,283,722	2,283,722	0	2,283,722	
Other Outgo-Interfund Transfers	1,750,000		0	1,750,000	0	1,750,000	
Other Outgo-Board Policy Contingency	0		8,869,565	8,869,565	0	8,869,565	
Other Outgo-Reserves	0		14,040,485	14,040,485	0	14,040,485	
Grand Total	\$15,367,628		\$26,374,829	\$41,742,457	\$0	\$41,742,457	
Total Expenditures-includes Institutional Costs	\$170,814,255	-	\$39,690,972	\$210,505,227	\$97,767,034	\$308,272,261	

\$210,505,227

\$308,272,261

	Unrestricted General H	Fund Revenue Bu	ıdget - Fund 11			
Revenues	s by Source	2014-15 Actual Revenue	2015-16 Actual Revenue	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
8100	Federal Revenues					
8110	Forest Reserve	\$0	\$0	\$0	\$0	-
	Total Federal Revenues	0	0	0	0	-
8600	State Revenues					
8611	Apprenticeship Allowance	1,494,100	2,388,374	2,538,900	2,670,285	11.80
8612	State General Apportionment	51,934,506	49,983,203	60,809,599	59,487,994	* 19.02
8612	Base Allocation Increase	0	6,951,816	1,800,000	1,904,074	* (72.61)
8612	State General Apportionment-Deficit	(434,275)	0	(1,076,263)	(1,104,002)	* _
8612-8630	State General Apportionment&EPA-prior year adjustment	3,071,377	850,796	0	0	(100.00)
8612	Other General Apportionments-Full-time Faculty Allocation	0	1,573,700	0	0	* (100.00)
8619	Other General Apportionments-Enrollment Fee Admin-2%	250,674	284,586	284,586	294,302	3.41
8619	Other General Apportionments-Part-time Faculty Compensation	691,647	601,066	674,926	592,773	(1.38)
8630	Education Protection Account	24,593,717	23,577,290	24,480,078	22,607,921	* (4.11)
8672-8673	Homeowners' Property Tax Relief/Timber Yield Tax	295,246	292,416	360,129	292,411	* (0.00)
8681	State Lottery Proceeds	3,844,324	4,421,852	4,200,032	4,142,541	(6.32)
8682	State Mandated Costs	2,087,869	813,268	740,000	795,000	(2.25)
8699	Other Misc State Revenue - STRS on-behalf entry	0	3,869,705	0	4,000,000	3.37
	Total State Revenues	87,829,185	95,608,072	94,811,987	95,683,299	0.08
8800	Local Revenues					
8809	RDA Funds - Other	2,111,500	0	2,575,574	0	* _
8811	Tax Allocation, Secured Roll	39,961,546	42,434,836	48,744,446	55,500,145	* 30.79
8812	Tax Allocation, Supplement Roll	1,144,948	1,084,842	1,396,589	1,084,842	* _
8813	Tax Allocation, Unsecured Roll	1,529,150	1,422,655	1,865,232	1,422,655	* _
8816	Prior Years' Taxes	662,064	628,741	807,575	628,741	* _
8817	Education Revenue Augmentation Fund (ERAF)	281,777	12,590,255	0	0	* (100.00)
8818	RDA Funds - Pass Thru AB	147,273	255,936	179,641	255,936	* -
8819	RDA Funds - Residuals	3,673,735	4,621,122	4,481,163	4,621,121	* (0.00)
8820	Contrib, Gifts, Grants & Endowment	0	0	0	0	-

	Unrestricted Genera	al Fund Revenue B	udget - Fund 11			
Revenues	by Source	2014-15 Actual Revenue	2015-16 Actual Revenue	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
	Rents and Leases	306,795	309,274	275,952	305,952	(1.07)
	Interest & Investment Income	271,538	543,831	225,000	550,000	1.13
8866/8867	Gain(Loss)on Invest-Realized/Unrealized	0	2,646	0	0	(100.00)
8874	CCC Enrollment Fees	8,744,537	8,677,600	8,051,780	8,132,364	* (6.28)
8880	Nonresident Tuition	2,100,223	2,875,471	2,600,000	2,600,000	(9.58)
8885	Student ID & ASB Fees	0	0	0	0	-
8890	Other Local Revenues (Student Transcript/Representation/ Discounts/Fines/Instr. Mat./Health Serv. Use Fees, etc.)	318,605	280,106	24,200	24,200	(91.36)
8891	Other Local Rev - Special Proj	0	0	0	0	-
	Total Local Revenues	61,253,691	75,727,315	71,227,152	75,125,956	(0.79)
8900	Other Financing Sources					
8910	Proceeds-Sale of Equip & Suppl	8,977	8,449	5,000	5,000	(40.82)
8981	Interfund Transfer In	0	0	0	0	-
	Total Other Sources	8,977	8,449	5,000	5,000	(40.82)
	Total Revenues	149,091,853	171,343,836	166,044,139	170,814,255	(0.31)
	Net Beginning Balance	0	0	0	0	-
	Adjustments to Beginning Balance	0	0	0	0	-
	Adjusted Beginning Fund Balance	0	0	0	0	-
	venues, Other Financing Sources	¢1.40.001.0 50	¢151 040 00 c	¢1.cc.0.1.1.20	¢170.014.055	(0.21)
and Be	ginning Fund Balance	\$149,091,853	\$171,343,836	\$166,044,139	\$170,814,255	(0.31)
	* Component of Apportionment				\$154,834,202	

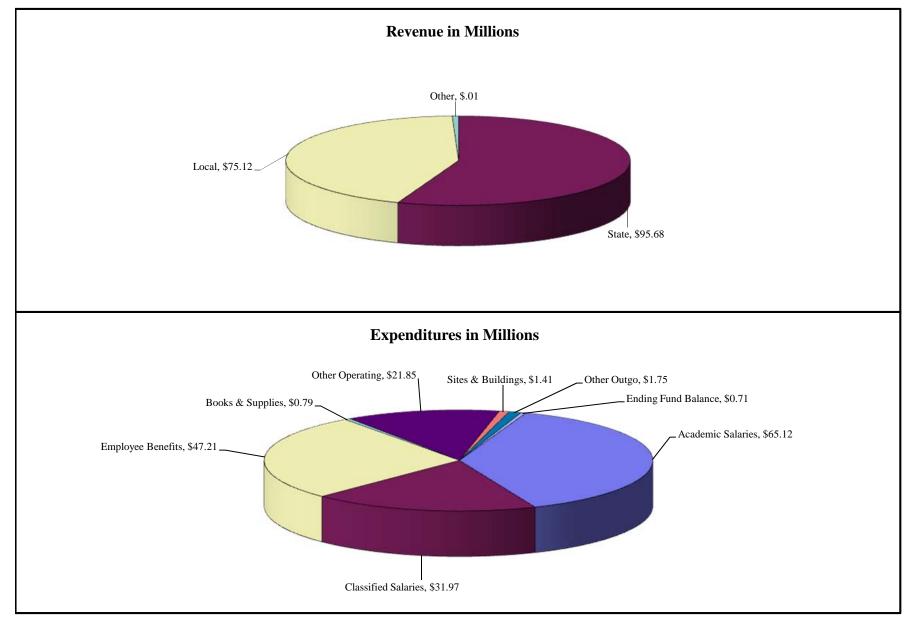
2016-17

•	% change 16/17 Adpt/ 15/16 Actual 9.02 2.93 (6.04) 5.83 2.10
1100 Instructional Salaries, Regular Contract\$24,572,146\$25,959,212\$27,948,892\$28,301,0071200 Non-Instructional Salaries, Regular Contract13,107,64212,784,87413,336,78113,159,5581300 Instructional Salaries, Other Non-Regular22,662,45323,881,93322,515,33122,439,374	2.93 (6.04) 5.83
1100 Instructional Salaries, Regular Contract\$24,572,146\$25,959,212\$27,948,892\$28,301,0071200 Non-Instructional Salaries, Regular Contract13,107,64212,784,87413,336,78113,159,5581300 Instructional Salaries, Other Non-Regular22,662,45323,881,93322,515,33122,439,374	2.93 (6.04) 5.83
1200 Non-Instructional Salaries, Regular Contract13,107,64212,784,87413,336,78113,159,5581300 Instructional Salaries, Other Non-Regular22,662,45323,881,93322,515,33122,439,374	2.93 (6.04) 5.83
1300 Instructional Salaries, Other Non-Regular22,662,45323,881,93322,515,33122,439,374	(6.04) 5.83
	5.83
	2.10
Subtotal 61,436,771 63,778,848 65,021,055 65,119,990	
2000 Classified Salaries	
2100 Non-Instructional Salaries, Regular Full Time 25,537,190 25,168,669 28,308,059 28,150,852	11.85
2200 Instructional Aides, Regular Full Time 926,184 775,256 775,166 794,736	2.51
2300 Non-Instructional Salaries, Other 1,319,172 1,429,834 1,399,851 1,454,832	1.75
2400 Instructional Aides, Other1,739,7601,618,3361,505,3821,569,643	(3.01)
Subtotal 29,522,306 28,992,095 31,988,458 31,970,063	10.27
3000 Employee Benefits	
3100 State Teachers' Retirement System Fund4,931,59910,058,9947,919,03511,919,173	18.49
3200 Public Employees' Retirement System Fund 3,380,628 3,392,517 4,269,552 4,312,571	27.12
3300 Old Age, Survivors, Disability, and Health Ins. 3,134,793 3,169,048 3,342,947 3,441,631	8.60
3400 Health and Welfare Benefits21,293,20724,869,02323,580,00723,787,174	(4.35)
3500 State Unemployment Insurance83,36676,227298,439298,799	291.99
3600 Workers' Compensation Insurance2,222,9092,275,3302,318,5942,197,119	(3.44)
3900 Other Benefits1,111,2631,110,5401,184,2991,250,157	12.57
Subtotal 36,157,765 44,951,679 42,912,873 47,206,624	5.02
TOTAL SALARIES/BENEFITS 127,116,842 137,722,622 139,922,386 144,296,677	4.77
Salaries/Benefits Cost % of Total Expenditures87%87%85%86%	

	Unrestricted Gener	al Fund Expendit	ure Budget - Fund	111		
<u>Expendit</u>	ures by Object	2014-15 Actual Expenses	2015-16 Actual Expenses	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
4000	Books and Supplies					
4100	Textbooks	0	0	0	0	-
4200	Other Books	3,165	2,243	4,243	4,243	89.17
4300	Instructional Supplies	4,793	3,133	780	780	(75.10)
4400	Media Supplies	0	0	0	0	-
4500	Maintenance Supplies	160,168	148,572	181,977	181,627	22.25
4600	Non-Instructional Supplies	491,121	524,534	593,560	592,802	13.01
4700	Food Supplies	10,424	9,739	13,356	13,356	37.14
	Subtotal	669,671	688,221	793,916	792,808	15.20
5000	Services and Other Operating Expenses					
5100	Personal & Consultant Svcs	552,354	730,876	763,007	794,707	8.73
5200	Travel & Conference Expenses	129,556	187,372	245,956	250,956	33.93
5300	Dues & Memberships	159,857	146,786	156,271	157,146	7.06
5400	Insurance	1,800,000	1,940,000	1,940,000	1,970,000	1.55
5500	Utilities & Housekeeping Svcs	4,103,786	4,144,579	4,502,759	4,514,959	8.94
5600	Rents, Leases & Repairs	3,108,267	2,973,566	3,845,308	3,803,873	27.92
	Legal, Election & Audit Exp	819,098	886,025	1,185,190	1,183,390	33.56
5800	Other Operating Exp & Services	2,811,407	5,230,371	6,110,870	6,541,535	25.07
5900	Other (Transp., Postage, Reproduction, Special Proj., etc.)	858,979	889,157	3,414,181	2,634,827	196.33
	Subtotal	14,343,304	17,128,732	22,163,542	21,851,393	27.57
6000	Sites, Buildings, Books, and Equipment					
6100	Sites & Site Improvements	321,928	84,605	0	0	(100.00)
	Buildings	2,266,239	1,320,845	0	0	(100.00)
6300	Library Books	22,932	3,743	2,500	2,500	(33.21)
6400) Equipment	1,297,378	1,759,224	1,411,795	1,411,936	(19.74)
	Subtotal	3,908,477	3,168,417	1,414,295	1,414,436	(55.36)
	Subtotal, Expenditures (1000 - 6000)	146,038,294	158,707,992	164,294,139	168,355,314	6.08

Unrestricted General Fund Expenditure Budget - Fund 11							
Expenditures by Object	2014-15 Actual Expenses	2015-16 Actual Expenses	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual		
7000 Other Outgo							
7200 Intrafund Transfers Out	(10,697)	36,294	0	0	(100.00)		
7300 Interfund Transfers Out	0	1,652,000	1,750,000	1,750,000	5.93		
7600 Other Student Aid	0	0	0	0	-		
Subtotal	(10,697)	1,688,294	1,750,000	1,750,000	3.65		
Subtotal, Expenditures (1000 - 7000)	146,027,597	160,396,286	166,044,139	170,105,314	6.05		
7900 Reserve for Contingencies							
7910 Estimated COLA	0	0	0	0	-		
7910 Estimated Restoration/Access/Growth	0	0	0	0	-		
7950 Budget Stabilization	0	0	0	0	-		
Total Designated	0	0	0	0	-		
7910 Unrestricted Contingency	3,064,256	10,947,550	0	708,941	(93.52)		
Subtotal Expenditures (7900)	3,064,256	10,947,550	0	708,941	(93.52)		
Total Expenditures, Other Outgo and Ending Fund Balance	\$149,091,853	\$171,343,836	\$166,044,139	\$170,814,255	(0.31)		

Rancho Santiago Community College District Adopted Budget 2016-17 General Fund - Unrestricted - Fund 11



Restricted General Fund Revenue Budget - Fund 12								
Revenues	by Source	2014-15 Actual Revenue	2015-16 Actual Revenue	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual		
8100	Federal Revenues							
8120	Higher Education Act	\$3,511,881	\$3,249,083	\$5,087,342	\$2,284,186	(29.70)		
8130	Workforce Investment Act (JTPA)	152,286	279,273	449,091	429,241	53.70		
8140	Temporary Assistance for Needy Families (TANF)	96,817	92,201	96,801	96,801	4.99		
8150	Student Financial Aid	16,044	7,582	131,562	131,562	1,635.19		
8160	Veterans Education	0	0	0	0	-		
8170	Vocational Technical Education Act (VTEA)	1,813,232	1,436,620	1,543,551	1,468,370	2.21		
8199	Other Federal Revenues (ABE, CAMP, SBA, Gear Up, NSF)	5,535,453	4,946,774	6,655,798	6,715,227	35.75		
	Total Federal Revenues	11,125,713	10,011,533	13,964,145	11,125,387	11.13		
8600	State Revenues							
8622	Extended Opportunity Programs & Services (EOPS)	1,530,510	2,061,403	2,103,131	2,103,131	2.02		
8623	Disabled Students Programs & Services (DSPS)	1,935,163	1,888,300	2,180,396	2,180,396	15.47		
8625	CalWORKS	391,181	412,835	427,777	427,777	3.62		
8626	Telecomm./Technology Infrastructure Prog. (TTIP)	14,452	4,695	24,794	24,794	428.09		
8629	Other Gen Categorical Apport-BSI	1,233,051	718,850	1,456,442	893,834	24.34		
8629	Other Gen Categorical Apport-CARE	73,605	95,364	128,649	128,649	34.90		
8629	Other Gen Categorical Apport-Equal Employment Opportunity	9,263	15,228	16,340	16,340	7.30		
8629	Other Gen Categorical Apport-Instructional Equipment	1,146,811	1,140,000	1,140,000	1,396,246	22.48		
8629	Other Gen Categorical Apport-Matriculation-Credit	3,594,514	6,399,388	7,900,986	7,929,811	23.92		
8629	Other Gen Categorical Apport-Matriculation-Non-Credit	1,594,346	2,262,945	2,799,723	2,799,723	23.72		
8629	Other Gen Categorical Apport-Student Equity	574,034	3,283,186	4,040,608	4,040,608	23.07		
8629	Other Gen Categorical Apport-Student Financial Aid Admin	991,490	1,036,479	1,040,270	1,040,270	0.37		
8659	Other Reimb Categorical Allow-Career Tech/Econ Dev	6,066,508	10,946,304	22,659,237	33,824,770	209.01		
8659	Other Reimb Categorical Allow-Other	2,055,871	1,061,841	3,291,841	7,138,971	572.32		
8681	State Lottery Proceeds	1,104,150	1,525,122	1,230,009	1,213,173	(20.45)		
8699	Other Misc Sate	0	306,496	0	0	(100.00)		
	Total State Revenues	22,314,949	33,158,436	50,440,203	65,158,493	96.51		

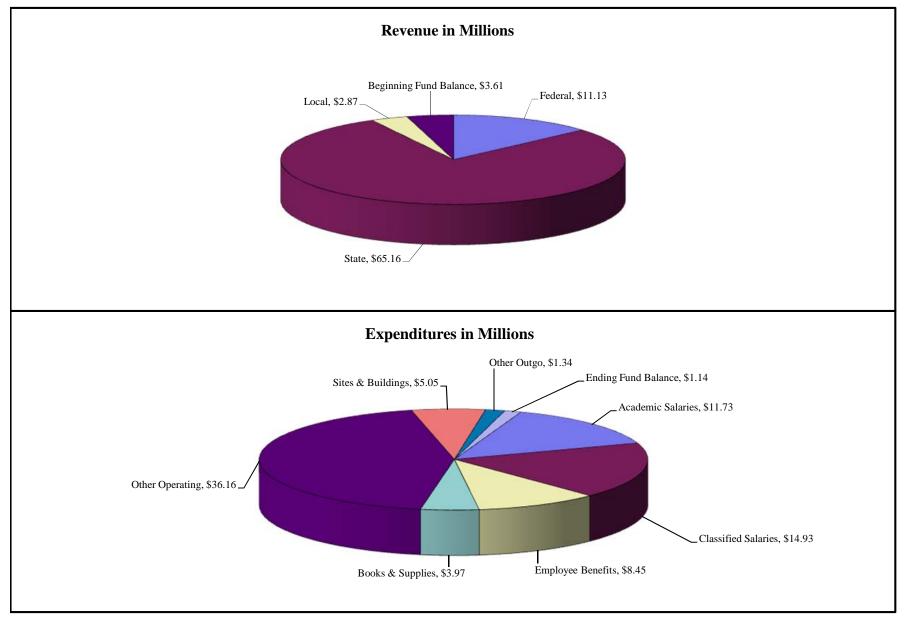
Restricted General Fund Revenue Budget - Fund 12							
Dovonuos	s by Source	2014-15 Actual Revenue	2015-16 Actual Revenue	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual	
<u>Kevenues</u> 8800	Local Revenues	Kevenue	Kevenue	Duugei	Duuget	15/10 Actual	
8820		61	0	561	561		
8820 8831	Contrib, Gifts, Grants & Endowment Contract Instructional Service	55,972	23,149	66,559	• • -	- 187.52	
8876		<i>,</i>	,	·	66,559 1,150,000	(1.94)	
		1,231,808 936,649	1,172,732	1,205,754 937.000	937.000	(1.94)	
8882 8890	Parking Fees & Bus Passes	158,543	828,374	,	,		
	Other Local Revenues (Instr. Mat./Health Serv. Use Fees, etc.)		175,596	193,040	202,678	15.42	
8891	Other Local Rev - Special Proj	184,570	140,919	415,513	519,621	268.74	
	Total Local Revenues	2,567,603	2,340,770	2,818,427	2,876,419	22.88	
8900	Other Financing Sources						
8910	Proceeds-Sale of Equip & Suppl	0	0	0	0	-	
8981	Interfund Transfer In	0	0	0	0	-	
8999	Revenue - Clearing	0	0	0	0	-	
	Total Other Sources	0	0	0	0	-	
	Total Revenues	36,008,265	45,510,739	67,222,775	79,160,299	73.94	
	Net Beginning Balance	2,337,231	2,784,818	2,784,818	3,606,735	29.51	
	Adjustments to Beginning Balance	0	0	0	0	-	
	Adjusted Beginning Fund Balance	2,337,231	2,784,818	2,784,818	3,606,735	29.51	
	venues, Other Financing Sources ginning Fund Balance	\$38,345,496	\$48,295,557	\$70,007,593	\$82,767,034	71.38	

	Restricted G	eneral Fund Expenditu	re Budget - Fund	12		
Expenditures by Object		2014-15 Actual Expenses	2015-16 Actual Expenses	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
1000 Academic Salaries						
1100 Instructional Salar		\$499,484	\$326,332	\$198,721	\$211,422	(35.21)
	Salaries, Regular Contract	2,492,946	3,206,100	3,823,629	4,676,455	45.86
1300 Instructional Salar		331,706	233,797	389,773	536,667	129.54
	Salaries, Other Non-Regular	3,923,900	4,622,273	5,677,845	6,305,064	36.41
Subtotal		7,248,036	8,388,502	10,089,968	11,729,608	39.83
2000 Classified Salaries						
2100 Non-Instructional	Salaries, Regular Full Time	5,715,361	6,884,177	8,074,531	8,122,786	17.99
2200 Instructional Aides	, Regular Full Time	2,548	81,490	96,132	96,132	17.97
2300 Non-Instructional	-	2,890,321	3,682,449	5,433,457	5,241,605	42.34
2400 Instructional Aides	s, Other	1,058,236	1,220,487	1,649,217	1,472,241	20.63
Subtotal		9,666,466	11,868,603	15,253,337	14,932,764	25.82
3000 Employee Benefits	5					
3100 State Teachers' Re	tirement System Fund	532,667	1,054,974	980,637	1,234,635	17.03
3200 Public Employees'	Retirement System Fund	890,987	1,070,117	1,326,690	1,318,113	23.17
3300 Old Age, Survivor	s, Disability, and Health Ins.	739,333	896,856	1,140,359	1,126,110	25.56
3400 Health and Welfar	e Benefits	2,062,102	2,573,703	3,569,158	3,845,662	49.42
3500 State Unemployme	ent Insurance	7,603	10,289	18,420	19,224	86.84
3600 Workers' Compens	sation Insurance	409,742	488,463	612,306	636,003	30.20
3900 Other Benefits		177,491	212,367	256,372	269,603	26.95
Subtotal		4,819,925	6,306,769	7,903,942	8,449,350	33.97
TOTAL SALARIH	S/BENEFITS	21,734,427	26,563,874	33,247,247	35,111,722	32.18

Restricted General Fund Expenditure Budget - Fund 12							
<u>Expendit</u>	ures by Object	2014-15 Actual Expenses	2015-16 Actual Expenses	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual	
4000	Books and Supplies						
4100) Textbooks	60	6,064	8,061	8,061	32.93	
4200) Other Books	119,682	175,465	204,327	182,997	4.29	
4300) Instructional Supplies	1,140,272	1,168,979	2,232,947	2,748,455	135.12	
4400) Media Supplies	0	0	0	0	-	
4500) Maintenance Supplies	566	17,772	32,537	36,287	104.18	
4600) Non-Instructional Supplies	311,954	428,994	755,671	764,652	78.24	
4700) Food Supplies	126,905	186,550	255,187	226,582	21.46	
	Subtotal	1,699,439	1,983,824	3,488,730	3,967,034	99.97	
5000	Services and Other Operating Expenses						
5100) Personal & Consultant Svcs	7,210,616	8,180,729	18,608,672	27,672,718	238.27	
5200) Travel & Conference Expenses	380,355	599,041	1,012,485	970,171	61.95	
5300) Dues & Memberships	30,679	30,051	37,112	32,742	8.95	
5400) Insurance	61,593	61,113	61,393	64,241	5.12	
5500) Utilities & Housekeeping Svcs	1,347	14,173	51,107	103,163	627.88	
5600) Rents, Leases & Repairs	258,543	319,937	845,859	569,299	77.94	
5700) Legal, Election & Audit Exp	0	0	0	0	-	
5800) Other Operating Exp & Services	513,103	688,213	1,125,610	2,458,176	257.18	
5900) Other (Transp., Postage, Reproduction, Special Proj., etc.)	409,864	1,015,787	3,652,053	4,291,076	322.44	
	Subtotal	8,866,100	10,909,044	25,394,291	36,161,586	231.48	
6000	Sites, Buildings, Books, and Equipment						
6100) Sites & Site Improvements	0	0	0	0	-	
6200) Buildings	0	109,300	112,925	770,899	605.31	
6300) Library Books	65,731	124,249	115,107	223,969	80.26	
6400) Equipment	2,423,678	3,771,159	5,131,848	4,049,800	7.39	
	Subtotal	2,489,409	4,004,708	5,359,880	5,044,668	25.97	
	Subtotal, Expenditures (1000 - 6000)	34,789,375	43,461,450	67,490,148	80,285,010	84.73	

Restricted General Fund Expenditure Budget - Fund 12							
<u>Expenditures</u>	s by Object	2014-15 Actual Expenses	2015-16 Actual Expenses	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual	
7000 Ot	her Outgo						
7200 Int	trafund Transfers Out	10,645	(40,573)	0	0	(100.00)	
7300 Int	terfund Transfers Out	0	0	0	0	-	
7600 Ot	her Student Aid	760,658	1,267,945	1,403,012	1,342,383	5.87	
Su	btotal	771,303	1,227,372	1,403,012	1,342,383	9.37	
Su	btotal, Expenditures (1000 - 7000)	35,560,678	44,688,822	68,893,160	81,627,393	82.66	
7900 Re	eserve for Contingencies						
7920 Re	estricted Contingency-SCC Family Pact-2340	0	0	0	19,776	-	
7920 Re	estricted Contingency-Campus Health Services-3250	0	0	154,861	150,894	-	
7920 Re	estricted Contingency-Health Services Fees-3450	0	0	471,823	476,846	-	
7920 Re	estricted Contingency-Safety & Parking-3610	0	0	487,749	492,125	-	
То	otal Designated	0	0	1,114,433	1,139,641	-	
7910 Un	nrestricted Contingency	2,784,818	3,606,735	0	0	(100.00)	
Su	btotal Expenditures (7900)	2,784,818	3,606,735	1,114,433	1,139,641	(68.40)	
-	itures, Other Outgo Fund Balance	\$38,345,496	\$48,295,557	\$70,007,593	\$82,767,034	71.38	

Rancho Santiago Community College District Adopted Budget 2016-17 General Fund - Restricted - Fund 12



	Unrestricted - One-Time - General Fund Revenue Budget - Fund 13													
Revenues	s by Source	2014-15 Actual Revenue	2015-16 Actual Revenue	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual								
8100	Federal Revenues													
	Total Federal Revenues	\$0	\$0	\$0	\$0	-								
8600	State Revenues													
8611	Apprenticeship Allowance	0	29,437	0	0	(100.00)								
8682	State Mandated Costs	0	16,079,186	2,700,000	2,660,407	(83.45)								
8699	Other Misc State Revenue	0	352,196	0	0	(100.00)								
	Total State Revenues	0	16,460,819	2,700,000	2,660,407	(83.84)								
8800	Local Revenues													
8850	Rents and Leases	43,945	169,229	41,819	41,819	(75.29)								
8885		252,863	10	0	0	(100.00)								
8890	Other Local Revenues (Student Transcript/Representation/ Discounts/Fines/Instr. Mat./Health Serv. Use Fees, etc.)	255,627	151,356	54,461	54,461	(64.02)								
8891	Other Local Rev - Special Proj	0	0	0	0	-								
	Total Local Revenues	552,435	320,595	96,280	96,280	(69.97)								
8900	Other Financing Sources													
8910	Proceeds-Sale of Equip & Suppl	0	0	0	0	-								
8981	Interfund Transfer In	0	0	0	0									
	Total Other Sources	0	0	0	0									
	Total Revenues	552,435	16,781,414	2,796,280	2,756,687	(83.57)								
	Net Beginning Balance	27,266,692	25,917,127	36,583,015	36,934,285	42.51								
	Adjustments to Beginning Balance	0	0	0	0	-								
	Adjusted Beginning Fund Balance	27,266,692	25,917,127	36,583,015	36,934,285	42.51								
	venues, Other Financing Sources ginning Fund Balance	\$27,819,127	\$42,698,541	\$39,379,295	\$39,690,972	(7.04)								

2016-17

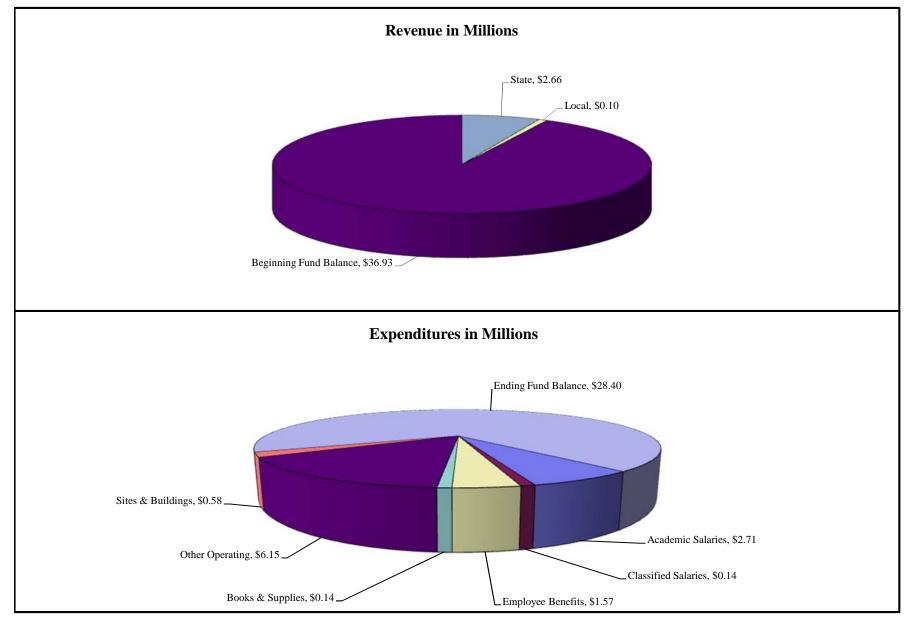
	Unrestricted - One-Ti	me - General Fund Ex	penditure Budget	- Fund 13		
<u>Expendit</u>	tures by Object	2014-15 Actual Expenses	2015-16 Actual Expenses	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
1000	Academic Salaries					
110	0 Instructional Salaries, Regular Contract	\$0	\$0	\$0	\$0	-
1200	0 Non-Instructional Salaries, Regular Contract	23,506	59,988	0	126,655	111.13
130	0 Instructional Salaries, Other Non-Regular	0	0	2,553,626	2,553,626	-
1400	0 Non-Instructional Salaries, Other Non-Regular	118,885	3,271	0	25,695	685.54
	Subtotal	142,391	63,259	2,553,626	2,705,976	4,177.61
2000	Classified Salaries					
210	0 Non-Instructional Salaries, Regular Full Time	20,510	23,015	13,147	13,147	(42.88)
2200	0 Instructional Aides, Regular Full Time	0	0	0	0	-
2300	0 Non-Instructional Salaries, Other	29,769	42,724	70,894	123,615	189.33
2400	0 Instructional Aides, Other	18,583	5,503	5,962	3,843	(30.17)
	Subtotal	68,862	71,242	90,003	140,605	97.36
3000	Employee Benefits					
310	0 State Teachers' Retirement System Fund	12,205	5,197	321,246	337,747	6,398.88
3200	0 Public Employees' Retirement System Fund	2,474	2,773	3,136	2,004	(27.73)
330	0 Old Age, Survivors, Disability, and Health Ins.	5,457	4,421	41,825	44,564	908.01
3400	0 Health and Welfare Benefits	10,123	9,116	28,671	1,110,301	12,079.70
3500	0 State Unemployment Insurance	104	68	1,331	1,415	1,980.88
360	0 Workers' Compensation Insurance	5,083	3,281	63,454	67,505	1,957.45
3900	0 Other Benefits	605	544	250	2,721	400.18
	Subtotal	36,051	25,400	459,913	1,566,257	6,066.37
	TOTAL SALARIES/BENEFITS	247,304	159,901	3,103,542	4,412,838	2,659.73

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<u>Expendit</u>	tures by Object	2014-15 Actual Expenses	2015-16 Actual Expenses	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
4000	Books and Supplies			_		
4100	0 Textbooks	0	0	0	0	-
4200	0 Other Books	0	8,082	0	5,875	(27.31)
4300	0 Instructional Supplies	6,705	0	0	4,420	-
4400	0 Media Supplies	0	0	0	0	-
4500	0 Maintenance Supplies	864	4,451	2,500	2,500	(43.83)
4600	0 Non-Instructional Supplies	7,875	57,769	154,746	130,190	125.36
4700	0 Food Supplies	1,459	3,236	0	204	(93.70)
	Subtotal	16,903	73,538	157,246	143,189	94.71
5000	Services and Other Operating Expenses					
5100	0 Personal & Consultant Svcs	75,905	163,451	64,000	484,341	196.32
5200	0 Travel & Conference Expenses	22,100	21,786	34,000	67,010	207.58
5300	0 Dues & Memberships	3,495	0	0	0	-
5400	0 Insurance	0	0	0	0	-
5500	0 Utilities & Housekeeping Svcs	66,798	17,494	25,000	25,000	42.91
5600	0 Rents, Leases & Repairs	32,407	193,352	32,756	48,498	(74.92)
	0 Legal, Election & Audit Exp	8,217	86,777	382,000	382,000	340.21
5800	0 Other Operating Exp & Services	1,706,924	750,130	374,527	968,936	29.17
5900	0 Other (Transp., Postage, Reproduction, Special Proj., etc.)	358,512	54,935	5,269,838	4,177,493	7,504.43
	Subtotal	2,274,358	1,287,925	6,182,121	6,153,278	377.77
6000	Sites, Buildings, Books, and Equipment					
	0 Sites & Site Improvements	18,433	7,400	0	0	(100.00)
	0 Buildings	0	20,632	0	0	(100.00)
	0 Library Books	0	0	0	3,000	-
6400	0 Equipment	19,258	106,151	83,377	573,416	440.19
	Subtotal	37,691	134,183	83,377	576,416	329.57
	Subtotal, Expenditures (1000 - 6000)	2,576,256	1,655,547	9,526,286	11,285,721	581.69

1	Unrestricted - One-Time	- General Fund Ex	penditure Budget	- Fund 13		
<u>Expenditr</u>	ures by Object	2014-15 Actual Expenses	2015-16 Actual Expenses	2016-17 Tentative Budget	2016-17 Adopted Budget	% change 16/17 Adpt/ 15/16 Actual
7000	Other Outgo					
	Intrafund Transfers Out	0	0	0	0	-
	Interfund Transfers Out	2,390,000	15,056,259	0	0	(100.00)
7600	Other Student Aid	0	0	0	0	-
	Subtotal	2,390,000	15,056,259	0	0	(100.00)
	Subtotal, Expenditures (1000 - 7000)	4,966,256	16,711,806	9,526,286	11,285,721	(32.47)
7900	Reserve for Contingencies					
7930	Board Policy Contingency (5%)	0	0	8,778,521	8,869,565	-
7940	Revolving Cash Accounts	0	0	100,000	100,000	-
7940	Employee Vacation Payout	0	0	250,000	250,000	-
7950	Budget Stabilization	0	0	13,690,485	13,690,485	-
	Total Designated	0	0	22,819,006	22,910,050	-
7910	Unrestricted Contingency	22,852,871	25,986,735	7,034,003	5,495,201	(78.85)
	Subtotal Expenditures (7900)	22,852,871	25,986,735	29,853,009	28,405,251	9.31
T (1)	enditures, Other Outgo	\$27,819,127	\$42,698,541	\$39,379,295	\$39,690,972	(7.04)

Rancho Santiago Community College District *Adopted Budget 2016-17* Unrestricted - One-Time - General Fund - Fund 13



Rancho Santiago Community College District

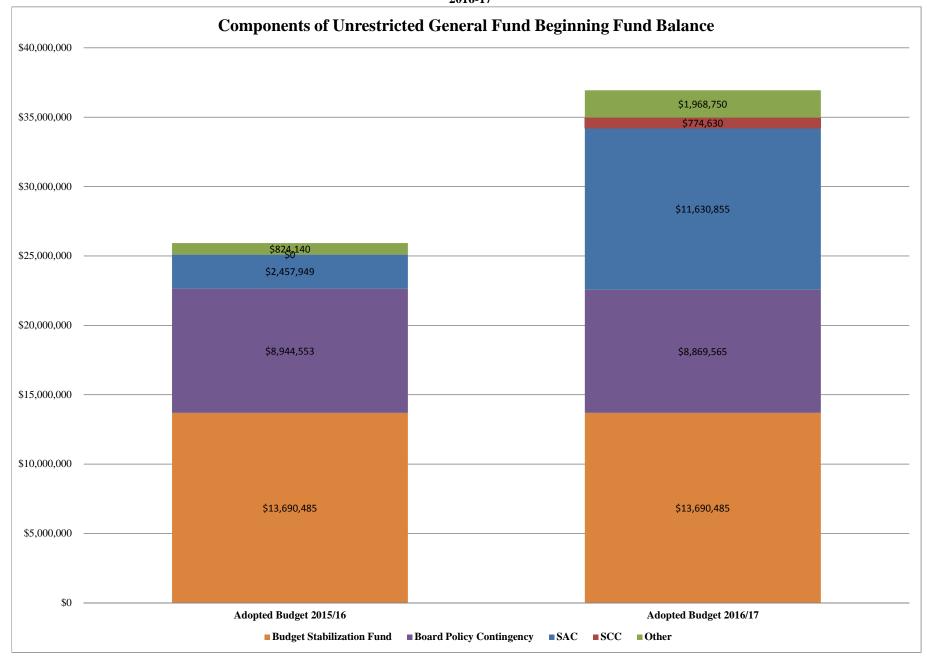
Adopted Budget

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2016-17

FY 2015-16 Ending Balance and Carry	over	
BREAKDOWN OF FUND BALANCE		
2015/16 Beginning Fund Balance		\$ 25,917,127
2015/16 Change in Fund Balance		11,017,158
Ending Balance FY 2015-16 / Beginning Balance FY 2016-17		36,934,285
Carryover for Santa Ana College	\$ 11,630,855	
Carryover for Santiago Canyon College	774,630	
Carryover for District Services (Marketing & Publications)	437,693	
Carryover for Institutional Cost (Retirement Health Benefits/Election)	1,181,057	
Total Budget Center Carryovers		14,024,235
5% Board Policy Contingency		8,869,565
Revolving Cash/Vacation Payout		350,000
Beginning Budget Stabilization Fund		13,690,485
Budgeted Spenddown		-
Ending Budget Stabilization Fund		\$ 13,690,485
RECONCILIATION OF USE OF BUDGET STABILIZ	ATION FUND	
Total Budgeted Expenditures - Fund 13		\$ 11,285,721
+ Unrestricted Contingency		5,495,201
- Expenditures from One-Time Revenue		(2,756,687)
Net Fund 13 Expenditure Budget		14,024,235
- Fund 11 Budget Stabilization Fund		
Total Unrestricted General Fund Expenditures Over Revenue		14,024,235
- One-Time Carryovers		(14,024,235)
Budgeted Spenddown of Budget Stabilization Fund		\$ 0

2016-17



RSCCD - 2016-17 Adopted Budget SB 361 Revenue Allocation Simulation for Unrestricted General Fund -- FD 11 Based on 15-16 Annual Period Reported FTES

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		SAC/CEC	SAC	CEC	SCC/OEC	SCC	OEC	District Services	Institutional Cost	TOTAL
APPORTIONMENT REVENUE										
Base Allocation	\$	4,801,725 \$	4,801,725	\$	3,601,294 \$	3,601,294			\$	8,403,019
Grandfathered or Approved Center	\$	1,200,431	\$	1,200,431 \$	1,200,431	\$	1,200,431		\$	2,400,862
Base Allocation Increases/FT Faculty	\$	- \$	- \$	- \$	- \$	- \$	-		\$	-
FTES Base	\$	100,793,089 \$	77,680,325 \$	23,112,764 \$	42,437,160 \$	33,784,816 \$	8,652,344		\$	143,230,249
Subtotal	\$	106,795,245 \$	82,482,050 \$	24,313,195 \$	47,238,885 \$	37,386,110 \$	9,852,775		\$	154,034,130
Projected COLA - 0%	\$	- \$	- \$	- \$	- \$	- \$	-		\$	-
Estimated Restoration/Access/Growth - 0%	\$	- \$	- \$	- \$	- \$	- \$	-		\$	-
Deficit Coefficient (0.70%)	\$	(776,742) \$	(592,956) \$	(183,787) \$	(327,260) \$	(257,889) \$	(69,371)		\$	(1,104,002)
Base Increase	\$	1,339,649 \$	1,022,672 \$	316,977 \$	564,425 \$	444,782 \$	119,644		\$	1,904,074
TOTAL ESTIMATED APPORTIONMENT REVENUE	\$	107,358,152 \$	82,911,766 \$	24,446,386 \$	47,476,050 \$	37,573,002 \$	9,903,048		\$	154,834,202
Percentages		69.34%	53.55%	15.79%	30.66%	24.27%	6.40%			
OTHER STATE REVENUE										
Lottery, Unrestricted	\$	2,925,357 \$	2,251,774 \$	673,583 \$	1,217,184 \$	962,938 \$	254,246		\$	4,142,541
State Mandate	\$	559,338 \$	559,338 \$	- \$	235,662 \$	235,662 \$	-		\$	795,000
Part-Time Faculty Compensation	\$	417,057 \$	318,376 \$	98,681 \$	175,716 \$	138,469 \$	37,247		\$	592,773
Subtotal, Other State Revenue	\$	3,901,752 \$	3,129,488 \$	772,264 \$	1,628,562 \$	1,337,069 \$	291,493		\$	5,530,314
TOTAL ESTIMATED REVENUE	\$	111,259,904 \$	86,041,254 \$	25,218,650 \$	49,104,612 \$	38,910,071 \$	10,194,541		\$	160,364,516
Percentages		69.38%	53.65%	15.73%	30.62%	24.26%	6.36%			
Less Institutional Cost Expenditures									\$	15,367,628
Less Net District Services Expenditures									\$	24,192,068
									\$	120,804,820
ESTIMATED REVENUE	\$	83,813,633 \$	64,816,073 \$	18,997,560 \$	36,991,187 \$	29,311,498 \$	7,679,689		\$	120,804,820
BUDGET EXPENDITURES FOR FY 2016-17		SAC/CEC	SAC	CEC	SCC/OEC	SCC	OEC	District Services	Institutional Cost	TOTAL
SAC/CEC Expenses	\$	85,571,834 \$	75,100,306 \$	10,471,528					\$	85,571,834
SCC/OEC Expenses				\$	39,895,282 \$	34,398,834 \$	5,496,448		\$	39,895,282
District Services Expenses								\$ 29,270,570	\$	29,270,570
Institutional Cost										
Retirees Instructional-local experience charge-STRS on beha										
	alf								\$ 7,007,102 \$	7,007,102
Retirees Non-Instructional-local experience charge-STRS or		,							\$ 7,007,102 \$ \$ 4,515,526 \$	
		2								4,515,526
Retirees Non-Instructional-local experience charge-STRS or		2							\$ 4,515,526 \$	7,007,102 4,515,526 1,970,000 125,000
Retirees Non-Instructional-local experience charge-STRS or Property & Liability									\$ 4,515,526 \$ \$ 1,970,000 \$	4,515,526 1,970,000
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election		85,571,834 \$	75,100,306 \$	10,471,528 \$	39,895,282 \$	34,398,834 \$	5,496,448	\$ 29,270,570	\$ 4,515,526 \$ \$ 1,970,000 \$ \$ 125,000 \$ \$ 1,750,000 \$	4,515,526 1,970,000 125,000
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer	n behalf		75,100,306 \$ 44.15%	10,471,528 \$ 6.16%	39,895,282 \$ 23,45%	34,398,834 \$ 20.22%	5,496,448 3.23%	\$ 29,270,570 17.219	\$ 4,515,526 \$ \$ 1,970,000 \$ \$ 125,000 \$ \$ 1,750,000 \$ \$ 15,367,628 \$	4,515,526 1,970,000 125,000 1,750,000
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer TOTAL ESTIMATED EXPENDITURES	n behalf	85,571,834 \$, , ,	· · · · ·	, , ,	, , ,			\$ 4,515,526 \$ \$ 1,970,000 \$ \$ 125,000 \$ \$ 1,750,000 \$ \$ 15,367,628 \$	4,515,526 1,970,000 125,000 1,750,000
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer TOTAL ESTIMATED EXPENDITURES Percent of Total Estimated Expenditures ESTIMATED EXPENSES UNDER/(OVER) REVENUE	n behalf	85,571,834 \$ 50.31%	44.15%	6.16%	23.45%	20.22%	3.23%		\$ 4,515,526 \$ \$ 1,970,000 \$ \$ 125,000 \$ \$ 1,750,000 \$ \$ 15,367,628 \$ 5 9,03%	4,515,526 1,970,000 125,000 1,750,000 170,105,314
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer TOTAL ESTIMATED EXPENDITURES Percent of Total Estimated Expenditures ESTIMATED EXPENSES UNDER/(OVER) REVENUE OTHER STATE REVENUE	n behalf	85,571,834 \$ 50.31%	44.15%	6.16% 8,526,032 \$	23.45% (2,904,095) \$	20.22% (5,087,336) \$	3.23%		\$ 4,515,526 \$ \$ 1,970,000 \$ \$ 125,000 \$ \$ 1,750,000 \$ \$ 15,367,628 \$ 5 9.03% \$	4,515,526 1,970,000 125,000 1,750,000 170,105,314 (4,662,296
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer TOTAL ESTIMATED EXPENDITURES Percent of Total Estimated Expenditures ESTIMATED EXPENSES UNDER/(OVER) REVENUE	n behalf	85,571,834 \$ 50.31%	44.15%	6.16%	23.45%	20.22%	3.23%		\$ 4,515,526 \$ \$ 1,970,000 \$ \$ 125,000 \$ \$ 1,750,000 \$ \$ 15,367,628 \$ 5 9,03%	4,515,526 1,970,000 125,000 1,750,000 170,105,314
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer TOTAL ESTIMATED EXPENDITURES Percent of Total Estimated Expenditures ESTIMATED EXPENSES UNDER/(OVER) REVENUE OTHER STATE REVENUE Apprenticeship Enrollment Fees 2%	n behalf	85,571,834 \$ 50.31%	44.15%	6.16% 8,526,032 \$	23.45% (2,904,095) \$	20.22% (5,087,336) \$	3.23%		\$ 4,515,526 \$ \$ 1,970,000 \$ \$ 125,000 \$ \$ 1,750,000 \$ \$ 15,367,628 \$ 5 9.03% \$	4,515,526 1,970,000 125,000 1,750,000 170,105,314 (4,662,296) 2,670,285
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer TOTAL ESTIMATED EXPENDITURES Percent of Total Estimated Expenditures ESTIMATED EXPENSES UNDER/(OVER) REVENUE OTHER STATE REVENUE Apprenticeship Enrollment Fees 2% LOCAL REVENUE	n behalf \$ \$	85,571,834 \$ 50,31% (1,758,201) \$	44.15% (10,284,233) \$	6.16% 8,526,032 \$	23.45% (2,904,095) \$ 2,670,285 \$	20.22% (5,087,336) \$ 2,670,285	3.23%		\$ 4,515,526 \$ \$ 1,970,000 \$ \$ 125,000 \$ \$ 1,750,000 \$ \$ 15,367,628 \$ 5 9,03% \$ \$ 294,302 \$	4,515,526 1,970,000 125,000 1,750,000 170,105,314 (4,662,296) 2,670,285 294,302
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer TOTAL ESTIMATED EXPENDITURES Percent of Total Estimated Expenditures ESTIMATED EXPENSES UNDER/(OVER) REVENUE OTHER STATE REVENUE Apprenticeship Enrollment Fees 2% LOCAL REVENUE Non Resident Tuition	n behalf	85,571,834 \$ 50.31%	44.15%	6.16% 8,526,032 \$	23.45% (2,904,095) \$	20.22% (5,087,336) \$	3.23%		\$ 4,515,526 \$ \$ 1,970,000 \$ \$ 125,000 \$ \$ 1,750,000 \$ \$ 15,367,628 \$ 5 9,03% \$ \$ 294,302 \$ \$	4,515,526 1,970,000 125,000 1,750,000 170,105,314 (4,662,296 2,670,285 294,302 2,600,000
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer TOTAL ESTIMATED EXPENDITURES Percent of Total Estimated Expenditures ESTIMATED EXPENSES UNDER/(OVER) REVENUE OTHER STATE REVENUE Apprenticeship Enrollment Fees 2% LOCAL REVENUE Non Resident Tuition Interest/Investments	s \$ \$	85,571,834 \$ 50,31% (1,758,201) \$ 2,000,000 \$	44.15% (10,284,233) \$ 2,000,000	6.16% 8,526,032 \$ \$	23.45% (2,904,095) \$ 2,670,285 \$ 600,000 \$	20.22% (5,087,336) \$ 2,670,285 600,000	3.23%	17.219	\$ 4,515,526 \$ \$ 1,970,000 \$ \$ 125,000 \$ \$ 1,750,000 \$ \$ 1,750,000 \$ \$ 15,367,628 \$ \$ 9.03% \$ 294,302 \$ \$ 294,302 \$ \$ 550,000 \$	4,515,526 1,970,000 125,000 1,750,000 170,105,314 (4,662,296 2,670,285 294,302 2,660,000 550,000
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer TOTAL ESTIMATED EXPENDITURES Percent of Total Estimated Expenditures ESTIMATED EXPENSES UNDER/(OVER) REVENUE OTHER STATE REVENUE Apprenticeship Enrollment Fees 2% LOCAL REVENUE Non Resident Tuition Interest/Investments Rents/Leases	n behalf \$ \$	85,571,834 \$ 50,31% (1,758,201) \$	44.15% (10,284,233) \$	6.16% 8,526,032 \$	23.45% (2,904,095) \$ 2,670,285 \$	20.22% (5,087,336) \$ 2,670,285	3.23%		\$ 4,515,526 \$ \$ 1,970,000 \$ \$ 125,000 \$ \$ 1,750,000 \$ \$ 1,750,000 \$ \$ 15,367,628 \$ \$ 9,03% \$ 294,302 \$ \$ 550,000 \$ \$ \$	4,515,526 1,970,000 125,000 17,750,000 170,105,314 (4,662,296) 2,670,285 294,302 2,600,000 550,000 305,952
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer TOTAL ESTIMATED EXPENDITURES Percent of Total Estimated Expenditures ESTIMATED EXPENSES UNDER/(OVER) REVENUE OTHER STATE REVENUE Apprenticeship Enrollment Fees 2% LOCAL REVENUE Non Resident Tuition Interest/Investments Rents/Leases Proceeds-Sale of Equipment	s \$ \$	85,571,834 \$ 50,31% (1,758,201) \$ 2,000,000 \$	44.15% (10,284,233) \$ 2,000,000	6.16% 8,526,032 \$ \$	23.45% (2,904,095) \$ 2,670,285 \$ 600,000 \$	20.22% (5,087,336) \$ 2,670,285 600,000	3.23%	17.219	\$ 4,515,526 \$ \$ 1,970,000 \$ \$ 125,000 \$ \$ 1,750,000 \$ \$ 1,750,000 \$ \$ 15,367,628 \$ \$ 9,03% \$ \$ 294,302 \$ \$ \$ 550,000 \$ \$ 5,000 \$	4,515,526 1,970,000 125,000 1,750,000 170,105,314 (4,662,296) 2,670,285 294,302 2,600,000 550,000 305,952 5,000
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer TOTAL ESTIMATED EXPENDITURES Percent of Total Estimated Expenditures ESTIMATED EXPENSES UNDER/(OVER) REVENUE OTHER STATE REVENUE Apprenticeship Earollment Fees 2% LOCAL REVENUE Non Resident Tuition Interest/Investments Rents/Leases Proceeds-Sale of Equipment Other Local	n behalf \$ \$ \$ \$ \$	85,571,834 \$ 50,31% (1,758,201) (1,758,201) \$ 2,000,000 \$ 48,480 \$	44.15% (10,284,233) \$ 2,000,000 48,480	6.16% 8,526,032 \$ \$ \$	23.45% (2,904,095) \$ 2,670,285 \$ 600,000 \$ 52,472 \$	20.22% (5,087,336) \$ 2,670,285 600,000 52,472	3.23%	17.219 \$ 205,000	\$ 4,515,526 \$ 1,970,000 \$ 125,000 \$ 125,000 \$ 1,750,000 \$ 1,750,000 \$ 15,367,628 \$ 5 9,03% \$ 294,302 \$ \$ \$ \$ 550,000 \$ \$ \$ 5,000 \$ \$ \$ 4,024,200 \$ }	4,515,526 1,970,000 125,000 1,750,000 170,105,314 (4,662,296) 2,670,285 294,302 2,600,000 550,000 305,952 5,000 4,024,200
Retirees Non-Instructional-local experience charge-STRS or Property & Liability Election Interfund Transfer TOTAL ESTIMATED EXPENDITURES Percent of Total Estimated Expenditures ESTIMATED EXPENSES UNDER/(OVER) REVENUE OTHER STATE REVENUE Apprenticeship Enrollment Fees 2% LOCAL REVENUE Non Resident Tuition Interest/Investments Rents/Leases Proceeds-Sale of Equipment	s \$ \$	85,571,834 \$ 50,31% (1,758,201) \$ 2,000,000 \$	44.15% (10,284,233) \$ 2,000,000	6.16% 8,526,032 \$ \$	23.45% (2,904,095) \$ 2,670,285 \$ 600,000 \$	20.22% (5,087,336) \$ 2,670,285 600,000	3.23%	17.219	\$ 4,515,526 \$ 1,970,000 \$ 125,000 \$ 125,000 \$ 1,750,000 \$ 1,750,000 \$ 15,367,628 \$ 5 9,03% \$ 294,302 \$ \$ \$ \$ 550,000 \$ \$ \$ 5,000 \$ \$ \$ 4,024,200 \$ }	4,515,526 1,970,000 125,000 1,750,000 170,105,314 (4,662,296) 2,670,285 294,302 2,600,000 550,000 305,952 5,000

Rancho Santiago Community College District

Adopted Budget

2016-17

		Budget Allocation M redit vs. Non-Credit		'n		
		Santa Ana College	a	Santiago Ca College	Total	
<u>Full-Ti</u>	ime Equivalent Students	FTES	%	FTES	%	FTES
	2015/16 Annual					
	Credit	15,523	69.69%	6,751	30.31%	22,274
	CDCP	4,328	73.03%	1,598	26.97%	5,926
	Non-Credit	483	68.90%	218	31.10%	701
	Total	20,334	70.36%	8,567	29.64%	28,901
	2016/17 Projected *					
	Credit	15,522	69.69%	6,751	30.31%	22,273
	CDCP	4,390	73.30%	1,599	26.70%	5,989
	Non-Credit	450	67.37%	218	32.63%	668
	Total	20,362	70.38%	8,568	29.62%	28,930
	Expenditures by 1	 Major Object (2 Coll	eges Only)	(Fund 11)		
		Santa Ana College	a	Santiago Ca College	v	Adopted
Expen	<u>ditures by Object</u>	\$	%	\$	%	Budget
1000	Academic Salaries	\$44,642,189	69.28%	\$19,794,459	30.72%	\$64,436,648
2000	Classified Salaries	12,108,902	66.08%	6,215,914	33.92%	18,324,816
3000	Employee Benefits	19,249,440	67.24%	9,380,044	32.76%	28,629,484
4000	Books and Supplies	429,731	84.69%	77,706	15.31%	507,437
5000	Services and Other Operating Expenses	9,066,205	67.23%	4,418,747	32.77%	13,484,952
6000	Sites, Buildings, Books, and Equipment	75,367	89.96%	8,412	10.04%	83,779
7000	Other Outgo and Contingencies	290,279	40.95%	418,662	59.05%	708,941
	Total Expenditures	\$85,862,113	68.05%	\$40,313,944	31.95%	\$126,176,057

* Campus determined target for 2016/17 growth, however no growth revenue is budgeted in the Adopted Budget.

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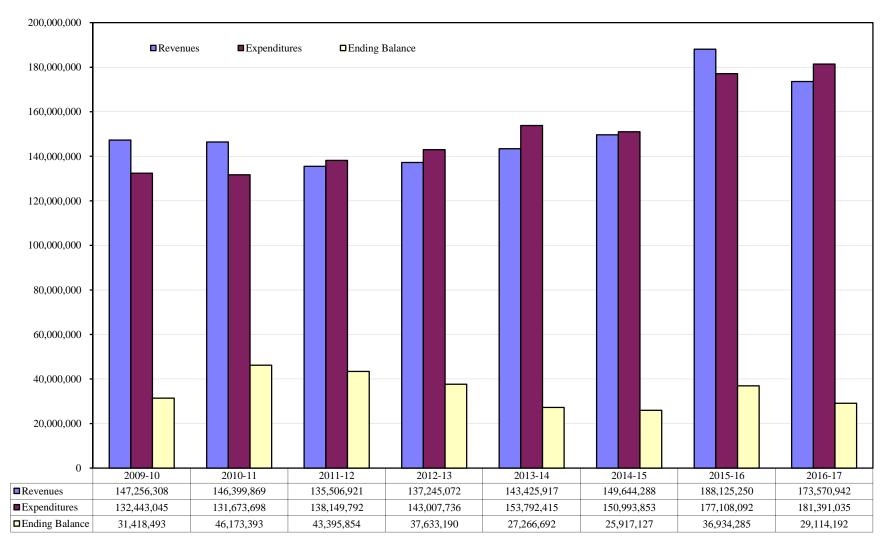
Recap of Revenue and Expenses - General Fund 11 and 13

The table of multi-year financial information allows a comparison of prior fiscal years to projections for the current fiscal year. The table covers the following periods: fiscal years 2009-10 through 2016-17

														Adopted	
	Actual 09-10	Actual 10-11	% Change	Actual 11-12	% Change	Actual 12-13	% Change	Actual 13-14	% Change	Actual 14-15	% Change	Actual 15-16	% Change	Budget 16-17	% Change
Adj. Beg. Balance	16,566,608	31,418,493	89.65%	46,173,393	46.96%	43,395,854	-6.02%	37,633,190	-13.28%	27,266,692	-27.55%	25,917,127	-4.95%	36,934,285	42.51%
Revenues:															
Federal Income	946,719	-	-100.00%	9,215	-	-	-100.00%	19,017	_	-	-100.00%	-	-	-	
State Income:															
General Apportionment	84,219,852	89,168,017	5.88%	81,597,569	-8.49%	50,719,320	-37.84%	58,137,335	14.63%	54,571,608	-6.13%	57,785,815	5.89%	60,288,066	4.33%
Lottery	4,010,402	3,112,536	-22.39%	3,833,379	23.16%	3,164,887	-17.44%	3,758,209	18.75%	3,844,324	2.29%	4,421,852	15.02%	4,142,541	-6.32%
EPA	-	-		-		20,761,952	0.00%	20,419,045	-1.65%	24,593,717	20.44%	23,577,290	-4.13%	22,607,921	-4.11%
Other State	1,695,063	3,055,108	80.24%	2,642,141	-13.52%	3,414,938	29.25%	3,408,936	-0.18%	4,819,536	41.38%	26,283,934	445.36%	11,305,178	-56.99%
Total State	89,925,317	95,335,661	6.02%	88,073,089	-7.62%	78,061,097	-11.37%	85,723,525	9.82%	87,829,185	2.46%	112,068,891	27.60%	98,343,706	-12.25%
Local Income:															
Property Taxes	40,655,149	39,353,393	-3.20%	39,879,978	1.34%	48,279,423	21.06%	46,377,655	-3.94%	49,230,216	6.15%	50,448,132	2.47%	63,513,440	25.90%
ERAF	4,616,440	2,600,754	-43.66%	(2,511,684)	-196.58%	(346,907)	-86.19%	(7,795)	-97.75%	281,777	-3714.84%	12,590,255	4368.16%	-	-100.00%
Interest	821,002	353,849	-56.90%	315,940	-10.71%	188,517	-40.33%	173,852	-7.78%	271,538	56.19%	543,831	100.28%	550,000	1.13%
Enrollment Fees	7,043,658	6,248,695	-11.29%	7,588,394	21.44%	8,621,927	13.62%	8,423,979	-2.30%	8,744,537	3.81%	8,677,600	-0.77%	8,132,364	-6.28%
Non-resident Tuition	2,576,914	1,971,055	-23.51%	1,616,463	-17.99%	1,495,417	-7.49%	1,520,765	1.70%	2,100,223	38.10%	2,875,471	36.91%	2,600,000	-9.58%
Other Local	652,681	519,183	-20.45%	494,350	-4.78%	925,591	87.23%	1,094,252	18.22%	1,177,835	7.64%	912,621	-22.52%	426,432	-53.27%
Total Local	56,365,844	51,046,929	-9.44%	47,383,441	-7.18%	59,163,968	24.86%	57,582,708	-2.67%	61,806,126	7.33%	76,047,910	23.04%	75,222,236	-1.09%
Transfers/Others	18,428	17,279	-6.24%	41,176	138.30%	20,007	-51.41%	100,667	403.16%	8,977	-91.08%	8,449	-5.88%	5,000	-40.82%
Total Revenues	147,256,308	146,399,869	-0.58%	135,506,921	-7.44%	137,245,072	1.28%	143,425,917	4.50%	149,644,288	4.34%	188,125,250	25.71%	173,570,942	-7.74%
Total Available	163,822,916	177,818,362	8.54%	181,680,314	2.17%	180,640,926	-0.57%	181,059,107	0.23%	176,910,980	-2.29%	214,042,377	20.99%	210,505,227	-1.65%
Expenditures:															
Academic Salaries	55,890,046	55,159,225	-1.31%	55,074,053	-0.15%	55,565,289	0.89%	59,997,871	7.98%	61,579,162	2.64%	63,842,107	3.67%	67,825,966	6.24%
Classified Salaries	28,752,111	27,141,380	-5.60%	27,631,949	1.81%	27,663,569	0.11%	29,140,022	5.34%	29,591,168	1.55%	29,063,337	-1.78%	32,110,668	10.49%
Employee Benefits	28,566,282	30,546,733	6.93%	35,712,899	16.91%	36,372,638	1.85%	34,206,977	-5.95%	36,193,816	5.81%	44,977,079	24.27%	48,772,881	8.44%
Supplies & Materials	931,903	1,072,878	15.13%	919,473	-14.30%	734,453	-20.12%	805,145	9.63%	686,574	-14.73%	761,759	10.95%	935,997	22.87%
Other Operating	15,537,093	14,983,476	-3.56%	15,330,598	2.32%	15,000,458	-2.15%	16,438,216	9.58%	16,617,663	1.09%	18,416,657	10.83%	28,004,671	52.06%
Capital Outlay	1,097,997	1,173,058	6.84%	1,437,935	22.58%	4,163,222	189.53%	3,907,896	-6.13%	3,946,167	0.98%	3,302,600	-16.31%	1,990,852	-39.72%
Transfers	1,667,613	1,596,948	-4.24%	2,042,885	27.92%	3,508,107	71.72%	9,296,288	164.99%	2,379,303	-74.41%	16,744,553	603.76%	1,750,000	-89.55%
Total Expenditures	132,443,045	131,673,698	-0.58%	138,149,792	4.92%	143,007,736	3.52%	153,792,415	7.54%	150,993,853	-1.82%	177,108,092	17.29%	181,391,035	2.42%
Ending Balance	31,379,871	46,144,664	47.05%	43,530,522	-5.67%	37,633,190	-13.55%	27,266,692	-27.55%	25,917,127	-4.95%	36,934,285	42.51%	29,114,192	-21.17%
Adjustment to Beginning Balance	38,622	28,729		(134,668)	_	-		-		-	-	-	_	-	
Adjusted Beginning Fund Balance	31,418,493	46,173,393	=	43,395,854	=	37,633,190	=	27,266,692	=	25,917,127	=	36,934,285	=	29,114,192	
Ending Balance (% of Exp)	23.72%	35.07%		31.41%		26.32%		17.73%		17.16%		20.85%		16.05%	

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Recap of Revenues and Expenditures General Fund 11 and 13 2009-10 to 2016-17



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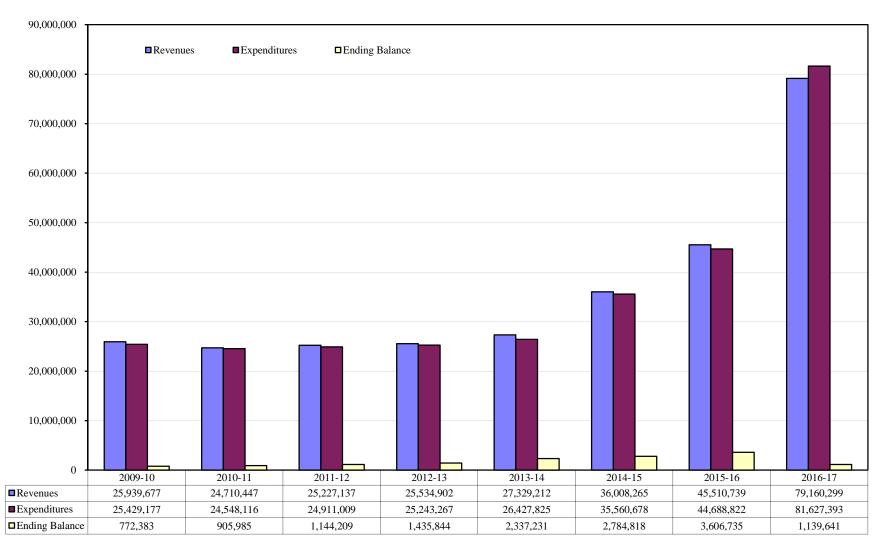
Recap of Revenue and Expenses - General Fund 12

The table of multi-year financial information allows a comparison of prior fiscal years to projections for the current fiscal year. The table covers the following periods: fiscal years 2009-10 through 2016-17

														Adopted	
	Actual	Actual	%	Actual	%	Actual	%	Actual	%	Actual	%	Actual	%	Budget	%
	09-10	10-11	Change	11-12	Change	12-13	Change	13-14	Change	14-15	Change	15-16	Change	16-17	Change
Adj. Beg. Balance	300,505	772,383	157.03%	905,985	17.30%	1,144,209	26.29%	1,435,844	25.49%	2,337,231	62.78%	2,784,818	19.15%	3,606,735	29.51%
Revenues:															
Federal Income	11.427.911	12,408,972	8.58%	11.981.111	-3.45%	11.989.120	0.07%	11.404.930	-4.87%	11,125,714	-2.45%	10.011.533	-10.01%	11,125,387	11.13%
	11,427,911	12,400,772	0.2070	11,001,111	-5.4570	11,505,120	0.0770	11,404,950	-4.07 /0	11,120,714	-2.45 /0	10,011,000	-10.0170	11,120,007	11.10 /0
State Income:															
Lottery	629,391	497,765	-20.91%	899,471	80.70%	793,994	-11.73%	1,025,499	29.16%	1,104,150	7.67%	1,525,122	38.13%	1,213,173	-20.45%
Other State	11,170,841	9,452,682	-15.38%	10,117,316	7.03%	10,383,734	2.63%	12,465,012	20.04%	21,210,798	70.16%	31,633,314	49.14%	63,945,320	102.15%
Total State	11,800,232	9,950,447	-15.68%	11,016,787	10.72%	11,177,728	1.46%	13,490,511	20.69%	22,314,948	65.41%	33,158,436	48.59%	65,158,493	96.51%
Local Income:															
Other Local	2,598,384	2,351,028	-9.52%	2,229,239	-5.18%	2,368,054	6.23%	2,433,771	2.78%	2,567,603	5.50%	2,340,770	-8.83%	2,876,419	22.88%
Total Local	2,711,534	2,351,028	-13.30%	2,229,239	-5.18%	2,368,054	6.23%	2,433,771	2.78%	2,567,603	5.50%	2,340,770	-8.83%	2,876,419	22.88%
Total Revenues	25,939,677	24,710,447	-4.74%	25,227,137	2.09%	25,534,902	1.22%	27,329,212	7.03%	36,008,265	31.76%	45,510,739	26.39%	79,160,299	73.94%
Total Available	26,240,182	25,482,830	-2.89%	26,133,122	2.55%	26,679,111	2.09%	28,765,056	7.82%	38,345,496	33.31%	48,295,557	25.95%	82,767,034	71.38%
_															
Expenditures:															
Academic Salaries	5,508,332	5,674,944	3.02%	5,149,222	-9.26%	5,310,951	3.14%	5,738,462	8.05%	7,248,036	26.31%	8,388,502	15.73%	11,729,608	39.83%
Classified Salaries	8,240,148	8,073,925	-2.02%	8,569,101	6.13%	8,734,722	1.93%	9,008,225	3.13%	9,666,467	7.31%	11,868,603	22.78%	14,932,764	25.82%
Employee Benefits	3,624,029	3,779,830	4.30%	3,865,583	2.27%	4,090,039	5.81%	4,055,283	-0.85%	4,819,924	18.86%	6,306,769	30.85%	8,449,350	33.97%
Supplies & Materials	1,054,698	1,378,776	30.73%	1,196,570	-13.22%	1,491,624	24.66%	1,522,783	2.09%	1,699,439	11.60%	1,983,824	16.73%	3,967,034	99.97%
Other Operating	4,574,238	3,467,664	-24.19%	3,953,069	14.00%	3,741,470	-5.35%	3,892,781	4.04%	8,866,099	127.76%	10,909,044	23.04%	36,161,586	231.48%
Capital Outlay	1,849,421	1,712,093	-7.43%	1,462,505	-14.58%	1,277,240	-12.67%	1,484,164	16.20%	2,489,409	67.73%	4,004,708	60.87%	5,044,668	25.97%
Transfers	578,311	460,884	-20.31%	714,959	55.13%	597,221	-16.47%	726,127	21.58%	771,304	6.22%	1,227,372	59.13%	1,342,383	9.37%
Total Expenditures	25,429,177	24,548,116	-3.46%	24,911,009	1.48%	25,243,267	1.33%	26,427,825	4.69%	35,560,678	34.56%	44,688,822	25.67%	81,627,393	82.66%
Ending Balance	811,005	934,714	15.25%	1,222,113	30.75%	1,435,844	17.49%	2,337,231	62.78%	2,784,818	19.15%	3,606,735	29.51%	1,139,641	-68.40%
Adjustment to Beginning Balance	(38,622)	(28,729)	10.20 /0	(77,904)	20112.0		1	-,	02070	-,	17112 /0	-	2/101/0	-	0011070
Adjusted Beginning Fund Balance	772,383	905,985	_	1,144,209	_	1,435,844	_	2,337,231	_	2,784,818	_	3,606,735	_	1,139,641	
Ending Balance (% of Exp)	3.04%	3.69%		4.59%		5.69%		8.84%	_	7.83%	_	8.07%	_	1.40%	

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Recap of Revenues and Expenditures General Fund 12 2009-10 to 2016-17



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Recap of Revenue and Expenses - General Fund (Combined Fund 11, 12 & 13)

The table of multi-year financial information allows a comparison of prior fiscal years to projections for the current fiscal year. The table covers the following periods: fiscal years 2009-10 through 2016-17

														Adopted	
	Actual 09-10	Actual 10-11	% Change	Actual 11-12	% Change	Actual 12-13	% Change	Actual 13-14	% Change	Actual 14-15	% Change	Actual 15-16	% Change	Budget 16-17	% Change
Adj. Beg. Balance	16,867,113	32,190,876	90.85%	47,079,378	46.25%	44,540,063	-5.39%	39,069,034	-12.28%	29,603,923	-24.23%	28,701,945	-3.05%	40,541,020	41.25%
Revenues:															
Federal Income	12,374,630	12,408,972	0.28%	11,990,326	-3.37%	11,982,940	-0.06%	11,430,127	-4.61%	11,125,713	-2.66%	10,011,533	-10.01%	11,125,387	11.13%
State Income:															
General Apportionment	84,219,852	89,269,090	6.00%	81,681,595	-8.50%	50,719,320	-37.91%	58,137,335	14.63%	54,571,608	-6.13%	50,833,999	-6.85%	58,383,992	14.85%
Lottery	4,639,793	3,610,301	-22.19%	4,732,850	31.09%	3,958,881	-16.35%	4,783,708	20.83%	4,948,474	3.44%	5,946,974	20.18%	5,355,714	-9.94%
EPA						20,761,952	0.00%	20,419,045	-1.65%	24,593,717	20.44%	23,577,290	-4.13%	22,607,921	-4.11%
Other State	12,865,904	12,406,717	-3.57%	12,675,431	2.17%	13,798,672	8.86%	15,873,948	15.04%	26,030,335	63.98%	64,869,064	149.21%	77,154,572	18.94%
Total State	101,725,549	105,286,108	3.50%	99,089,876	-5.89%	89,238,825	-9.94%	99,214,036	11.18%	110,144,134	11.02%	145,227,327	31.85%	163,502,199	12.58%
Local Income:															
Property Taxes	40,655,149	39,353,393	-3.20%	39,879,978	1.34%	48,279,423	21.06%	46,377,655	-3.94%	49,230,216	6.15%	50,448,132	2.47%	63,513,440	25.90%
ERAF	4,616,440	2,600,754	-43.66%	(2,511,684)	-196.58%	(346,907)	-86.19%	(7,795)	-97.75%	281,777	-3714.84%	12,590,255	4368.16%	-	-100.00%
Interest	934,152	353,849	-62.12%	315,940	-10.71%	188,517	-40.33%	173,852	-7.78%	271,538	56.19%	546,477	101.25%	550,000	0.64%
Enrollment Fees	7,043,658	6,248,695	-11.29%	7,588,394	21.44%	8,621,927	13.62%	8,423,979	-2.30%	8,744,537	3.81%	8,677,600	-0.77%	8,132,364	-6.28%
Non-resident Tuition	2,576,914	1,971,055	-23.51%	1,616,463	-17.99%	1,495,417	-7.49%	1,520,765	1.70%	2,100,223	38.10%	2,875,471	36.91%	2,600,000	-9.58%
Other Local	3,251,065	2,870,211	-11.71%	2,723,589	-5.11%	3,293,645	20.93%	3,528,023	7.12%	3,745,438	6.16%	3,250,745	-13.21%	3,302,851	1.60%
Total Local	59,077,378	53,397,957	-9.61%	49,612,680	-7.09%	61,532,022	24.02%	60,016,479	-2.46%	64,373,729	7.26%	78,388,680	21.77%	78,098,655	-0.37%
Transfers/Others	18,428	17,279	-6.24%	41,176	138.30%	26,187	-36.40%	94,487	260.82%	8,977	-90.50%	8,449	-5.88%	5,000	-40.82%
Total Revenues	173,195,985	171,110,316	-1.20%	160,734,058	-6.06%	162,779,974	1.27%	170,755,129	4.90%	185,652,553	8.72%	233,635,989	25.85%	252,731,241	8.17%
Total Available	190,063,098	203,301,192	6.97%	207,813,436	2.22%	207,320,037	-0.24%	209,824,163	1.21%	215,256,476	2.59%	262,337,934	21.87%	293,272,261	11.79%
Expenditures:															
Academic Salaries	61,398,378	60,834,168	-0.92%	60,223,279	-1.00%	60,876,240	1.08%	65,736,333	7.98%	68,827,198	4.70%	72,230,609	4.94%	79,555,574	10.14%
Classified Salaries	36,992,259	35,215,305	-4.80%	36,201,050	2.80%	36,398,291	0.54%	38,148,246	4.81%	39,257,634	2.91%	40,931,940	4.26%	47,043,432	14.93%
Employee Benefits	32,190,311	34,326,565	6.64%	39,578,475	15.30%	40,462,677	2.23%	38,262,261	-5.44%	41,013,741	7.19%	51,283,848	25.04%	57,222,231	11.58%
Supplies & Materials	1,986,601	2,451,654	23.41%	2,116,044	-13.69%	2,226,077	5.20%	2,327,928	4.58%	2,386,013	2.50%	2,745,583	15.07%	4,903,031	78.58%
Other Operating	20,111,331	18,451,139	-8.26%	19,283,667	4.51%	18,741,928	-2.81%	20,330,997	8.48%	25,483,762	25.34%	29,325,701	15.08%	64,166,257	118.81%
Capital Outlay	2,947,418	2,885,151	-2.11%	2,900,442	0.53%	5,440,462	87.57%	5,392,060	-0.89%	6,435,577	19.35%	7,307,308	13.55%	7,035,520	-3.72%
Transfers	2,245,924	2,057,832	-8.37%	2,757,844	34.02%	4,105,328	48.86%	10,022,415	144.13%	3,150,606	-68.56%	17,971,925	470.43%	3,092,383	-82.79%
Total Expenditures	157,872,222	156,221,814	-1.05%	163,060,801	4.38%	168,251,003	3.18%	180,220,240	7.11%	186,554,531	3.51%	221,796,914	18.89%	263,018,428	18.59%
Ending Balance	32,190,876	47,079,378	46.25%	44,752,635	-4.94%	39,069,034	-12.70%	29,603,923	-24.23%	28,701,945	-3.05%	40,541,020	41.25%	30,253,833	-25.37%
Adjustment to Beginning Balance	-	-		(212,572)	_	-		-	_	-	_	-	_	-	
Adjusted Beginning Fund Balance	32,190,876	47,079,378	=	44,540,063	=	39,069,034	=	29,603,923	=	28,701,945	=	40,541,020	=	30,253,833	
Ending Balance (% of Exp)	20.39%	30.14%		27.32%		23.22%		16.43%		15.39%		18.28%		11.50%	

Recap of Revenues and Expenditures General Fund (Combined Fund 11, 12 & 13) 2009-10 to 2016-17

