California Community Colleges

ANNUAL FINANCIAL AND BUDGET REPORT

(Financial Report for Fiscal Year 2018-2019) (Budget Report for Fiscal Year 2019-2020)

District: RANCHO SANTIAGO

District Code: 870

This is to certify that the Annual Financial and Budget Report has been prepared and the budget adopted in accordance with the *California Code of Regulations*, beginning with Section 58300. Further, to the best of my knowledge, the data contained in this report are correct.

District Chief Business Officer

District Superintendent

10/2/19 Date 1 1

Contact:	Peter Hardash	 *******	
	(714) 480-7340		

In accordance with the *California Code of Regulations*, Section 58305(d) a copy of this report is due to the Chancellor's Office on or before October 10, 2019. Please submit the report to :

Chancellor's Office California Community Colleges Fiscal Services Unit 1102 Q Street, Suite 300 Sacramento, CA 95814-6511

Analysis of compliance with the 50 Percent Law (ECS 84362)

Annual Financial and Budget Report

SUPPLEMENTAL DATA

The Current Expense of Education

S11 GENERAL FUND - UNRESTRICTED SUBFUND

		Activity (ECSA)	Activity (ECSB)	Activity (ECSX)	
		ECS 84362 A	ECS 84362 B	Excluded	
	Object	Instructional Salary Cost	Total CEE	Activities	
Academic Salaries	Code	AC 0100-5900 & AC 6110	AC 0100 - 6799	AC 6800 - 7390	Total
Instructional Salaries					
Contract or Regular	1100	29,055,030	29,055,030		29,055,030
Other	1300	29,240,110	29,240,110		29,240,110
Total Instructional Salaries		58,295,140	58,295,140	0	58,295,140
Non-Instructional Salaries					
Contract or Regular	1200		13,504,967	250,622	13,755,589
Other	1400		2,088,503		2,088,503
Total Non-Instructional Salaries		0	15,593,470	250,622	15,844,092
Total Academic Salaries		58,295,140	73,888,610	250,622	74,139,232
Classified Salaries					
Non-Instructional Salaries					
Regular Status	2100		26,062,083	3,124,881	29,186,964
Other	2300		1,230,612	511,581	1,742,193
Total Non-Instructional Salaries		0	27,292,695	3,636,462	30,929,157
Instructional Aides					
Regular Status	2200	408,486	408,486		408,486
Other	2400	1,902,734	1,902,734		1,902,734
Total Instructional Aides		2,311,220	2,311,220	0	2,311,220
Total Classified Salaries		2,311,220	29,603,915	3,636,462	33,240,377
	0000				04 000 700
Employee Benefits	3000	29,760,603	59,290,619	1,913,111	61,203,730
Supplies and Materials	4000		1,479,896	32,818	1,512,714
Other Operating Expenses	5000	5,163,935	16,472,438	499,720	16,972,158
Equipment Replacement	6420	ļ			C
Total Expenditures Prior to Exclusions		95,530,898	180,735,478	6,332,733	187,068,211
		00,000,000	100,100,410	0,002,100	- ,,

Analysis of compliance with the 50 Percent Law (ECS 84362)

Annual Financial and Budget Report

The Current Expense of Education

SUPPLEMENTAL DATA

S11 GENERAL FUND - UNRESTRICTED SUBFUND

		Activity (ECSA)	Activity (ECSB)	Activity (ECSX)	
		ECS 84362 A	ECS 84362 B	Excluded	
	1	Instructional Salary Cost	Total CEE	Activities	
Exclusions		AC 0100-5900 & AC 6110	AC 0100 - 6799	AC 6800 - 7390	Total
Activities to Exclude	TOP Code				
Instructional Staff-Retirees' Benefits and Retirement Incentives	5900	3,309,893	3,309,893		3,309,893
Student Health Services Above Amount Collected	6441				0
Student Transportation	6491				0
Noninstructional Staff-Retirees' Benefits and Retirement Incentives	6740		4,165,618		4,165,618
Objects to Exclude	Object Code				
Rents and Leases	5060		647,137	30,865	678,002
Lottery Expenditures					
Academic Salaries	1000				(
Classified Salaries	2000				(
Employee Benefits	3000				0
Supplies and Materials	4000				
Software	4100				(
Books, Magazines, & Periodicals	4200				(
Instructional Supplies & Materials	4300				(
Noninstructional, Supplies & Materials	4400				(
Total Supplies and Materials		0	0	0	(
Other Operating Expenses and Services	5000		5,277,791		5,277,791

Analysis of compliance with the 50 Percent Law (ECS 84362)

Annual Financial and Budget Report

The Current Expense of Education

SUPPLEMENTAL DATA

S11 GENERAL FUND - UNRESTRICTED SUBFUND

For Actual Year: 2018-2019 Budg

Budget Year: 2019-2020

District ID: 870 Name:

		Activity (ECSA)	Activity (ECSB)	Activity (ECSX)	
	1	ECS 84362 A	ECS 84362 B	Excluded	
	Object	Instructional Salary Cost	Total CEE	Activities	
	Code	AC 0100-5900 & AC 6110	AC 0100 - 6799	AC 6800 - 7390	Total
Capital Outlay	6000				
Library Books	6300				0
Equipment	6400				
Equipment - Additional	6410				0
Equipment - Replacement	6420				0
Total Equipment		0	0	0	0
Total Capital Outlay		0	0	0	0
Other Outgo	7000	Ì			0
Total Exclusions		3,309,893	13,400,439	30,865	13,431,304
Total for ECS 84362, 50% Law		92,221,005	167,335,039	6,301,868	173,636,907
Percent of CEE (Instructional Salary Cost / Total CEE)		55.11%	100.00%		
50% of Current Expense of Education			83,667,520		
Nonexempted (Remaining) Deficiency from second					
preceeding Fiscal Year	Ì	Ì			
Amount Required to be Expended for Salaries of Classroom		92,221,005	167,335,039	6,301,868	173,636,907
Instructors	Ì	Ì			
Reconciliation to Unrestricted General Fund Expenditures					
Total Expenditures Prior to Exclusions		95,530,898	180,735,478	6,332,733	187,068,211
Capital Expenditures	6000	610,799	1,346,818	2,324,292	3,671,110
Equipment Replacement (Back out)	6420		0	0	0
Total Unrestricted General Fund Expenditures		96,141,697	182,082,296	8,657,025	190,739,321

Governmental Funds Group

COMBINED BALANCE SHEET

10 General Fund — Combined

(Total Unrestricted and Restricted)

For Year Ended June 30, 2019

District ID: 870

		11	12	10
Description	CA (Object)	General Fund	General Fund	General Fund
ASSETS		Unrestricted	Restricted	COMBINED
Cash, Investments, and Receivables	9100			
Cash:				
Awaiting Deposit and in Banks	9111	3,435,756	290,865	3,726,621
In County Treasury	9112	59,856,286	103,763,785	163,620,071
Cash With Fiscal Agents	9113			0
Revolving Cash Accounts	9114	100,000		100,000
Investments (at cost)	9120			0
Accounts Receivable	9130	4,450,809	12,638,475	17,089,284
Due from Other Funds	9140	181,895	31,943	213,838
Inventories, Stores, and Prepaid Items	9200			
Inventories and Stores	9210			0
Prepaid Items	9220	330,894	254,008	584,902
TOTAL ASSETS	i i	68,355,640	116,979,076	185,334,716
LIABILITIES				
Current Liabilities and Deferred Revenue	9500	ĺ		
Accounts Payable	9510	4,445,437	10,090,467	14,535,904
Accrued Salaries and Wages Payable	9520	9,870,199	2,066,604	11,936,803
Compensated Absences Payable Current	9530			0
Due to Other Funds	9540	7,069,759	386,696	7,456,455
Temporary Loans	9550			0
Current Portion of Long-Term Debt	9560			0
Deferred Revenues	9570	8,211,199	100,853,970	109,065,169
TOTAL LIABILITIES	i	29,596,594	113,397,737	142,994,331

Governmental Funds Group

COMBINED BALANCE SHEET

10 General Fund — Combined

(Total Unrestricted and Restricted)

For Year Ended June 30, 2019

District ID: 870

		11	12	10
Description	CA (Object)	General Fund Unrestricted	General Fund Restricted	General Fund COMBINED
FUND BALANCE (NON-GASB 54)				
Fund Balance Reserved	9710			0
NonCash Assets	9711	330,894		330,894
Amounts Restricted by Law for Specific Purposes	9712	96,706		96,706
Reserve for Encumbrances Credit	9713	1,008,718		1,008,718
Reserve for Encumbrances Debit	9714			0
Reserve for Debt Services	9715			0
Assigned/Committed	9754			0
Unassigned	9790			0
Total Fund Balance	i i	1,436,318	0	1,436,318
Fund Balance (GASB 54)	9750			
Nonspendable Fund Balance	9751	İ		0
Restricted Fund Balance	9752	1,970,000		1,970,000
Committed Fund Balance	9753			0
Assigned Fund Balance	9754	26,646,063	3,581,339	30,227,402
Total Designated Fund Balance	ÌÌ	28,616,063	3,581,339	32,197,402
Uncommitted Fund Balance	9790	8,706,665		8,706,665
TOTAL FUND EQUITY	i i	38,759,046	3,581,339	42,340,385
TOTAL LIABILITIES AND FUND EQUITY		68,355,640	116,979,076	185,334,716

Annual Financial and Budget Report

Governmental Funds Group

- 20 Debt Service Funds:
- 21 Bond Interest and Redemption Fund
- 22 Revenue Bond Interest and Redemption Fund
- 29 Other Debt Service Fund

COMBINED BALANCE SHEET For Year Ended June 30, 2019

		21	22	29
	i i	Bond Interest	Revenue Bond	İ
	CA	and	Interest and	Other Debt
Description	(Object)	Redemption Fund	Redemption Fund	Service Fund
ASSETS				
Cash, Investments, and Receivables	9100			
Cash:				
Awaiting Deposit and in Banks	9111			
In County Treasury	9112	28,778,212		
Cash With Fiscal Agents	9113			
Investments (at cost)	9120			
Accounts Receivable	9130			
Due from Other Funds	9140			
TOTAL ASSETS		28,778,212	0	0
LIABILITIES				
Current Liabilities and Deferred Revenue	9500			
Accounts Payable	9510			
Accrued Salaries and Wages Payable	9520			
Compensated Absences Payable Current	9530			
Due to Other Funds	9540			
Temporary Loans	9550	İ		
Current Portion of Long-Term Debt	9560			
Deferred Revenues	9570			
TOTAL LIABILITIES	i i	0	0	0

Annual Financial and Budget Report

Governmental Funds Group

- 20 Debt Service Funds:
- 21 Bond Interest and Redemption Fund
- 22 Revenue Bond Interest and Redemption Fund
- 29 Other Debt Service Fund

COMBINED BALANCE SHEET For Year Ended June 30, 2019

		21	22	29
	İ	Bond Interest	Revenue Bond	
	CA	and	Interest and	Other Debt
Description	(Object)	Object) Redemption Fund Rede		Service Fund
FUND BALANCE (NON-GASB 54)				
Fund Balance Reserved	9710			
NonCash Assets	9711			
Amounts Restricted by Law for Specific Purposes	9712			
Reserve for Encumbrances Credit	9713			
Reserve for Encumbrances Debit	9714			
Reserve for Debt Services	9715	28,778,212		
Assigned/Committed	9754			
Unassigned	9790			
Total Fund Balance		28,778,212	0	0
Fund Balance (GASB 54)	9750			
Nonspendable Fund Balance	9751			
Restricted Fund Balance	9752			
Committed Fund Balance	9753			
Assigned Fund Balance	9754			
Total Designated Fund Balance		0	0	0
Uncommitted Fund Balance	9790			
TOTAL FUND EQUITY		28,778,212	0	0
TOTAL LIABILITIES AND FUND EQUITY		28,778,212	0	0

Governmental Funds Group

Annual Financial and Budget Report

30 Special Revenue Funds:

- **Bookstore Fund** 31
- Cafeteria Fund 32
- 33 Child Development Fund

Farm Operation Fund **Revenue Bond Project Fund** 35

Other Special Revenue Fund 39

COMBINED BALANCE SHEET For Year Ended June 30, 2019

District ID: 870 Name: RANCHO SANTIAGO

34

		31	32	33	34	35	39
	CA			Child Development	Farm Operation	Revenue Bond	Other Special
Description	(Object)	Bookstore Fund	Cafeteria Fund	Fund	Fund	Project Fund	Revenue Fund
ASSETS							
Cash, Investments, and Receivables	9100						
Cash:	Ì						
Awaiting Deposit and in Banks	9111	1,695,085		296,500			
In County Treasury	9112	21		396,851			
Cash With Fiscal Agents	9113						
Revolving Cash Accounts	9114	12,000					
Investments (at cost)	9120						
Accounts Receivable	9130	1,555,864		436,365			
Due from Other Funds	9140	124,356		772,516			
Inventories, Stores, and Prepaid Items	9200						
Inventories and Stores	9210	1,573,186					
Prepaid Items	9220			2,471			
TOTAL ASSETS	1	4,960,512	0	1,904,703	0	0	0
LIABILITIES							
Current Liabilities and Deferred Revenue	9500						
Accounts Payable	9510	736,649		46,415			
Accrued Salaries and Wages Payable	9520	118,965		333,244			
Compensated Absences Payable Current	9530						
Due to Other Funds	9540	10,391		179,098			
Temporary Loans	9550						
Current Portion of Long-Term Debt	9560						
Deferred Revenues	9570			455,414			
TOTAL LIABILITIES		866,005	0	1,014,171	0	0	0

Governmental Funds Group

Annual Financial and Budget Report

30 Special Revenue Funds:

- **Bookstore Fund** 31
- **Cafeteria Fund** 32
- 33 Child Development Fund

Farm Operation Fund **Revenue Bond Project Fund** 35

Other Special Revenue Fund 39

COMBINED BALANCE SHEET For Year Ended June 30, 2019

District ID: 870 Name: RANCHO SANTIAGO

34

		31	32	33	34	35	39
	CA			Child Development	Farm Operation	Revenue Bond	Other Special
Description	(Object)	Bookstore Fund	Cafeteria Fund	Fund	Fund	Project Fund	Revenue Fund
FUND BALANCE (NON-GASB 54)							
Fund Balance Reserved	9710	0	0	0	0	0	0
NonCash Assets	9711	0	0	0	0	0	0
Amounts Restricted by Law for Specific Purposes	9712	0	0	0	0	0	0
Reserve for Encumbrances Credit	9713	0	0	0	0	0	0
Reserve for Encumbrances Debit	9714	0	0	0	0	0	0
Reserve for Debt Services	9715	0	0	0	0	0	0
Assigned/Committed	9754	0	0	0	0	0	0
Unassigned	9790	0	0	0	0	0	0
Total Fund Balance	İ	0	0	0	0	0	0
Fund Balance (GASB 54)	9750						
Nonspendable Fund Balance	9751	0	0	0	0	0	0
Restricted Fund Balance	9752	0	0	0	0	0	0
Committed Fund Balance	9753	0	0	0	0	0	0
Assigned Fund Balance	9754	4,094,507	0	890,532	0	0	0
Total Designated Fund Balance		4,094,507	0	890,532	0	0	0
Uncommitted Fund Balance	9790	0	0	0	0	0	0
TOTAL FUND EQUITY		4,094,507	0	890,532	0	0	0
TOTAL LIABILITIES AND FUND EQUITY		4,960,512	0	1,904,703	0	0	0

Annual Financial and Budget Report

Governmental Funds Group

- 40 Capital Projects Funds:
 - 41 Capital Outlay Projects Fund
 - 42 Revenue Bond Construction Fund

COMBINED BALANCE SHEET For Year Ended June 30, 2019

		41	42	43
	CA	Capital Outlay	Revenue Bond	General Obligation
Description	(Object)	Projects Fund	Construction Fund	Bond Fund
ASSETS				
Cash, Investments, and Receivables	9100			
Cash:				
Awaiting Deposit and in Banks	9111	626,947		
In County Treasury	9112	83,962,372		26,105,418
Cash With Fiscal Agents	9113			
Revolving Cash Accounts	9114			
Investments (at cost)	9120			
Accounts Receivable	9130	164,155		53,995
Due from Other Funds	9140	3,680,008		11,480
Inventories, Stores, and Prepaid Items	9200			
Inventories and Stores	9210			
Prepaid Items	9220	7,383		1,091,280
TOTAL ASSETS		88,440,865	0	27,262,173
LIABILITIES				
Current Liabilities and Deferred Revenue	9500			
Accounts Payable	9510	927,756		6,058,810
Accrued Salaries and Wages Payable	9520			
Compensated Absences Payable Current	9530			
Due to Other Funds	9540	11,480		
Temporary Loans	9550			
Current Portion of Long-Term Debt	9560	Ì		
Deferred Revenues	9570	70,175		
TOTAL LIABILITIES		1,009,411	0	6,058,810

Annual Financial and Budget Report

Governmental Funds Group

- 40 Capital Projects Funds:
 - 41 Capital Outlay Projects Fund
 - 42 Revenue Bond Construction Fund

COMBINED BALANCE SHEET For Year Ended June 30, 2019

		41	42	43
Description	CA (Object)	Capital Outlay Projects Fund	Revenue Bond Construction Fund	General Obligation Bond Fund
FUND BALANCE (NON-GASB 54)				
Fund Balance Reserved	9710			
NonCash Assets	9711			
Amounts Restricted by Law for Specific Purposes	9712			
Reserve for Encumbrances Credit	9713			
Reserve for Encumbrances Debit	9714			
Reserve for Debt Services	9715			
Assigned/Committed	9754			
Unassigned	9790			
Total Fund Balance		0	0	0
Fund Balance (GASB 54)	9750			
Nonspendable Fund Balance	9751			
Restricted Fund Balance	9752			
Committed Fund Balance	9753			
Assigned Fund Balance	9754	87,431,454		21,203,363
Total Designated Fund Balance		87,431,454	0	21,203,363
Uncommitted Fund Balance	9790			
TOTAL FUND EQUITY		87,431,454	0	21,203,363
TOTAL LIABILITIES AND FUND EQUITY		88,440,865	0	27,262,173

Proprietary Funds Group

Annual Financial and Budget Report

50 Enterprise Funds:

53 Farm Operations Fund

COMBINED BALANCE SHEET

Bookstore Fund 52 Cafeteria Fund

51

Other Enterprise Fund 59

For Year Ended June 30, 2019

District ID: 870

		51	52	53	59
	i i			Farm	Other
	CA	Bookstore	Cafeteria	Operations	Enterprise
Description	(Object)	Fund	Fund	Fund	Fund
ASSETS					
Cash, Investments, and Receivables	9100				
Cash:					
Awaiting Deposit and in Banks	9111				
In County Treasury	9112				
Cash With Fiscal Agents	9113				
Revolving Cash Accounts	9114				
Investments (at cost)	9120				
Accounts Receivable	9130				
Due from Other Funds	9140				
Inventories, Stores, and Prepaid Items	9200				
Inventories and Stores	9210				
Prepaid Items	9220				
Fixed Assets	9300				
Sites	9310				
Site Improvements	9320				
Accumulated Depreciation Site Improvements	9321				
Buildings	9330				
Accumulated Depreciation Buildings	9331				
Library Books	9340				
Equipment	9350				
Accumulated Depreciation Equipment	9351				
Work in Progress	9360				
Total Fixed Assets		0	0	0	0
TOTAL ASSETS		0	0	0	0

Proprietary Funds Group

Annual Financial and Budget Report

50 Enterprise Funds:

53 Farm Operations Fund

COMBINED BALANCE SHEET

Bookstore Fund 52 Cafeteria Fund

51

Other Enterprise Fund 59

For Year Ended June 30, 2019

District ID: 870

		51	52	53	59
	i i			Farm	Other
	CA	Bookstore	Cafeteria	Operations	Enterprise
Description	(Object)	Fund	Fund	Fund	Fund
LIABILITIES					
Current Liabilities and Deferred Revenue	9500				
Accounts Payable	9510				
Accrued Salaries and Wages Payable	9520				
Compensated Absences Payable Current	9530			ĺ	
Due to Other Funds	9540				
Temporary Loans	9550			Ì	
Current Portion of Long-Term Debt	9560				
Deferred Revenues	9570				
Total Current Liabilities and Deferred Revenue		0	0	0	0
Long-Term Liabilities	9600				
Bonds Payable	9610			Ì	
Revenue Bonds Payable	9620				
Certificates of Participation	9630				
Lease Purchase of Capital Lease	9640				
Compensated Absences Long Term	9650				
Post-Employment Benefits Long Term	9660			ĺ	
Other Long-Term Liabilities	9670				
Total Long-Term Liabilities	İ	0	0	0	0
TOTAL LIABILITIES	968	0	0	0	0

Proprietary Funds Group

Annual Financial and Budget Report

50 Enterprise Funds:

53 Farm Operations Fund

COMBINED BALANCE SHEET

51 Bookstore Fund52 Cafeteria Fund

59 Other Enterprise Fund

For Year Ended June 30, 2019

District ID: 870

		51	52	53	59
	i i			Farm	Other
	CA	Bookstore	Cafeteria	Operations	Enterprise
Description	(Object)	Fund	Fund	Fund	Fund
FUND EQUITY	1				
Fund Balance Reserved	9710				
NonCash Assets	9711				
Amounts Restricted by Law for Specific Purposes	9712				
Reserve for Encumbrances Credit	9713				
Reserve for Encumbrances Debit	9714				
Reserve for Debt Services	9715				
Assigned/Committed	9754				
Unassigned	9790				
Total Reserved Fund Balance	İ	0	0	0	0
Fund Balance (GASB 54)	9750				
Nonspendable Fund Balance	9751				
Restricted Fund Balance	9752				
Committed Fund Balance	9753				
Assigned Fund Balance	9754				
Total Designated Fund Balance	1 1	0	0	0	0
Uncommitted(Unrestricted) Fund Balance	9790				
Other Equity	9800				
Contributed Capital	9810				
Retained Earnings	9850				
Investment in General Fixed Assets	9890				
TOTAL FUND EQUITY	İİ	0	0	0	0
TOTAL LIABILITIES AND FUND EQUITY		0	0	0	0

Annual Financial and Budget Report

Proprietary Funds Group

- 60 Internal Service Funds:
 - 61 Self-Insurance Fund
 - 69 Other Internal Service Fund

COMBINED BALANCE SHEET For Year Ended June 30, 2019

District ID: 870 Name: RANCH

		61	69
	CA	İ	Other Internal Service
Description	(Object)	Self-Insurance Fund	Fund
ASSETS			
Cash, Investments, and Receivables	9100	İ	
Cash:			
Awaiting Deposit and in Banks	9111		
In County Treasury	9112	6,319,036	37,693,833
Cash With Fiscal Agents	9113	104,417	
Revolving Cash Accounts	9114		
Investments (at cost)	9120		157,746
Accounts Receivable	9130	18,221	133,615
Due from Other Funds	9140	1,230,691	935,330
Student Loans Receivable	9150		
Inventories, Stores, and Prepaid Items	9200		
Inventories and Stores	9210		
Prepaid Items	9220		
Fixed Assets	9300		
Sites	9310		
Site Improvements	9320		
Accumulated Depreciation Site Improvements	9321		
Buildings	9330		
Accumulated Depreciation Buildings	9331		
Library Books	9340		
Equipment	9350		
Accumulated Depreciation Equipment	9351		
Work in Progress	9360		
Total Fixed Assets	i i	0	C
TOTAL ASSETS	i	7,672,365	38,920,524

Annual Financial and Budget Report

Proprietary Funds Group

- 60 Internal Service Funds:
 - 61 Self-Insurance Fund
 - 69 Other Internal Service Fund

COMBINED BALANCE SHEET For Year Ended June 30, 2019

		61	69
	CA		Other Internal Service
Description	(Object)	Self-Insurance Fund	Fund
LIABILITIES			
Current Liabilities and Deferred Revenue	9500		
Accounts Payable	9510	77,188	3,411
Accrued Salaries and Wages Payable	9520	25,808	
Compensated Absences Payable Current	9530		
Due to Other Funds	9540	5,601	
Temporary Loans	9550		
Current Portion of Long-Term Debt	9560	400,000	77,522,692
Deferred Revenues	9570		
Total Current Liabilities and Deferred Revenue		508,597	77,526,103
Long-Term Liabilities	9600		
Bonds Payable	9610		
Revenue Bonds Payable	9620		
Certificates of Participation	9630		
Lease Purchase of Capital Lease	9640		
Compensated Absences Long Term	9650		
Post-Employment Benefits Long Term	9660		
Other Long-Term Liabilities	9670		
Total Long-Term Liabilities		0	C
TOTAL LIABILITIES	968	508,597	77,526,103

Annual Financial and Budget Report

Proprietary Funds Group

- 60 Internal Service Funds:
 - 61 Self-Insurance Fund
 - 69 Other Internal Service Fund

COMBINED BALANCE SHEET For Year Ended June 30, 2019

		61	69
	CA		Other Internal Service
Description	(Object)	Self-Insurance Fund	Fund
FUND EQUITY			
Fund Balance Reserved	9710		
NonCash Assets	9711		
Amounts Restricted by Law for Specific Purposes	9712		(38,605,579)
Reserve for Encumbrances Credit	9713		
Reserve for Encumbrances Debit	9714		
Reserve for Debt Services	9715		
Assigned/Committed	9754		
Unassigned	9790		
Total Reserved Fund Balance	i	0	(38,605,579)
Fund Balance (GASB 54)	9750		
Nonspendable Fund Balance	9751		
Restricted Fund Balance	9752	7,163,768	
Committed Fund Balance	9753		
Assigned Fund Balance	9754		
Total Designated Fund Balance		7,163,768	0
Uncommitted(Unrestricted) Fund Balance	9790		
Other Equity	9800		
Contributed Capital	9810		
Retained Earnings	9850		
Investment in General Fixed Assets	9890		
TOTAL FUND EQUITY		7,163,768	(38,605,579)
TOTAL LIABILITIES AND FUND EQUITY		7,672,365	38,920,524

Fiduciary Funds Group

Annual Financial and Budget Report

70 Trust Funds

COMBINED BALANCE SHEET

For Year Ended June 30, 2019

		71	72	73	74	75	76	77	79
	İ	Associated	Student	Student Body	Student	Scholarship		Deferred	
	CA	Students	Representation	Center Fee	Financial Aid	and Loan	Investment	Compensation	Other
Description	(Object)	Trust Fund	Fee Trust Fund	Trust Fund	Trust Fund	Trust Fund	Trust Fund	Trust Fund	Trust Fund
ASSETS									
Cash, Investments, and Receivables	9100						Ì		
Cash:	Ì								
Awaiting Deposit and in Banks	9111	1,045,954	111,741		184,145				3,736,466
In County Treasury	9112				1,920,341				(3,251)
Cash With Fiscal Agents	9113								
Revolving Cash Accounts	9114	500							900
Investments (at cost)	9120								40,000,000
Accounts Receivable	9130	196,919	22,918		120,346				(3,488)
Due from Other Funds	9140				441,836				552,246
Student Loans Receivable	9150				(7,775)				
Inventories, Stores, and Prepaid Items	9200								
Inventories and Stores	9210								
Prepaid Items	9220								
Fixed Assets	9300								
Sites	9310								
Site Improvements	9320								
Accumulated Depreciation Site Improvements	9321								
Buildings	9330								
Accumulated Depreciation Buildings	9331								
Library Books	9340								
Equipment	9350								
Accumulated Depreciation Equipment	9351								
Work in Progress	9360								
Total Fixed Assets	1	0	0	0	0	0	0	0	0
TOTAL ASSETS	1	1,243,373	134,659	0	2,658,893	0	0	0	44,282,873

Fiduciary Funds Group

Annual Financial and Budget Report

70 Trust Funds

COMBINED BALANCE SHEET

For Year Ended June 30, 2019

		71	72	73	74	75	76	77	79
	İ	Associated	Student	Student Body	Student	Scholarship		Deferred	
	CA	Students	Representation	Center Fee	Financial Aid	and Loan	Investment	Compensation	Other
Description	(Object)	Trust Fund	Fee Trust Fund	Trust Fund	Trust Fund	Trust Fund	Trust Fund	Trust Fund	Trust Fund
LIABILITIES									
Current Liabilities and Deferred Revenue	9500								
Accounts Payable	9510	7,970	40,151		3,600				61,601
Accrued Salaries and Wages Payable	9520	8,332							54,982
Compensated Absences Payable Current	9530								
Due to Other Funds	9540	660			290,390				8,228
Temporary Loans	9550								
Current Portion of Long-Term Debt	9560								
Deferred Revenues	9570				1,213,668				82,468
Total Current Liabilities and Deferred Revenue		16,962	40,151	0	1,507,658	0	0	0	207,279
Long-Term Liabilities	9600			-		-			-
Bonds Payable	9610								
Revenue Bonds Payable	9620								
Certificates of Participation	9630								
Lease Purchase of Capital Lease	9640								
Compensated Absences Long Term	9650								
Post-Employment Benefits Long Term	9660								
Other Long-Term Liabilities	9670								
Total Long-Term Liabilities		0	0	0	0	0	0	0	0
TOTAL LIABILITIES	968	16,962	40,151	0	1,507,658	0	0	0	207,279

Fiduciary Funds Group

Annual Financial and Budget Report

70 Trust Funds

COMBINED BALANCE SHEET

For Year Ended June 30, 2019

		71	72	73	74	75	76	77	79
	İ	Associated	Student	Student Body	Student	Scholarship	Ì	Deferred	
	CA	Students	Representation	Center Fee	Financial Aid	and Loan	Investment	Compensation	Other
Description	(Object)	Trust Fund	Fee Trust Fund	Trust Fund	Trust Fund	Trust Fund	Trust Fund	Trust Fund	Trust Fund
FUND EQUITY									
Fund Balance Reserved	9710								
NonCash Assets	9711								
Amounts Restricted by Law for Specific Purposes	9712								
Reserve for Encumbrances Credit	9713								
Reserve for Encumbrances Debit	9714								
Reserve for Debt Services	9715								
Assigned/Committed	9754								
Unassigned	9790								
Total Reserved Fund Balance		0	0	0	0	0	0	0	0
Fund Balance (GASB 54)	9750								
Nonspendable Fund Balance	9751								
Restricted Fund Balance	9752	1,226,411							
Committed Fund Balance	9753								
Assigned Fund Balance	9754		94,508		1,151,235				44,075,594
Total Designated Fund Balance	1	1,226,411	94,508	0	1,151,235	0	0	0	44,075,594
Uncommitted(Unrestricted) Fund Balance	9790								
Other Equity	9800								
Contributed Capital	9810								
Retained Earnings	9850								
Investment in General Fixed Assets	9890								
TOTAL FUND EQUITY		1,226,411	94,508	0	1,151,235	0	0	0	44,075,594
TOTAL LIABILITIES AND FUND EQUITY		1,243,373	134,659	0	2,658,893	0	0	0	44,282,873

Annual Financial and Budget Report

SUPPLEMENTAL DATA

For Actual Year: 2018-2019

District ID: 870 Na

		Fund S11	Fund S12	Fund S10 Total
	Object	Unrestricted	Restricted	General Fund
Description	Code	Actual	Actual	Actual
Federal Revenues	8100			
Forest Revenues	8110			0
Higher Education Act	8120		2,504,474	2,504,474
Workforce Investment Act	8130			0
Temporary Assistance for Needy Families (TANF)	8140		104,894	104,894
Student Financial Aid	8150		3,546	3,546
Veterans Education	8160			0
Vocational and Technical Education Act (VATEA)	8170		2,890,675	2,890,675
Other Federal Revenues	8190		3,992,333	3,992,333
Total Federal Revnues	8100	0	9,495,922	9,495,922
State Revenues	8600			
General Apportionments	8610			0
Apprenticeship Apportionment	8611	3,210,086		3,210,086
State General Apportionment	8612	52,656,233		52,656,233
Other General Apportionment	8613	2,236,781		2,236,781
General Categorical Programs	8620			
Child Development	8621			0
Extended Opportunity Programs and Services(EOPS)	8622		2,261,401	2,261,401
Disabled Students Programs and Services(DSPS)	8623		1,771,889	1,771,889
Temporary Assistance for Needy Families (TANF)	8624			0
California Work Opportunity and Responsibility to Kids (CalWORKs)	8625		561,710	561,710
Telecommunications and Technology Infrasturcture Program (TTIP)	8626		90	90
Other General Categorical Programs	8627		50,200,541	50,200,541

Annual Financial and Budget Report

SUPPLEMENTAL DATA

For Actual Year: 2018-2019

District ID: 870 N

		Fund S11	Fund S12	Fund S10 Total
	Object	Unrestricted	Restricted	General Fund
Description	Code	Actual	Actual	Actual
EPA Proceeds	8630	25,493,388		25,493,388
Reimburseable Categorical Programs	8650			
Instructional Inprovement Grant	8651			0
Other Reimburseable Categorical Programs	8652		20,441,247	20,441,247
State Tax Subventions	8670			
Homeowners' Property Tax Refief	8671	270,103		270,103
Timber Yield Tax	8672			0
Other State Tax Subventions	8673			0
State Non-Tax Revenues	8680			
State Lottery Proceeds	8681	5,277,791	2,222,329	7,500,120
State Mandated Costs	8685	852,184		852,184
Other State Non-Tax Revnues	8686			0
Other State Revenues	8690	10,887,238	2,019,508	12,906,746
Total State Revenues	8600	100,883,804	79,478,715	180,362,519

Annual Financial and Budget Report

SUPPLEMENTAL DATA

For Actual Year: 2018-2019 District ID: 870 Name: RANCHO SANTIAGO

		Fund S11	Fund S12	Fund S10 Total
	Object	Unrestricted	Restricted	General Fund
Description	Code	Actual	Actual	Actual
Local Revenues	8800			
Property Taxes	8810	i i		
Tax Allocation, Secured Roll	8811	49,676,516		49,676,516
Tax Allocation, Supplemental Roll	8812	1,628,366		1,628,366
Tax Allocation, Unsecured Roll	8813	1,498,172		1,498,172
Prior Years Taxes	8816	654,053		654,053
Education Revenues Augmentation Fund (ERAF)	8817	21,394,784		21,394,784
Redevelopment Agency Funds - Pass Through	8818	472,784		472,784
Redevelopment Agency Funds - Residual	8819	6,095,642		6,095,642
Redevelopment Agency Funds - Asset Liquidation	8819.1	İ		0
Contributions, Gifts, Grants, and Endowments	8820	İ	5,300	5,300
Contract Services	8830	ĺ		
Contract Instructional Services	8831	i i	66,626	66,626
Other Contranct Services	8832	ĺ	12,143	12,143
Sales and Commissions	8840	367		367
Rentals and Leases	8850	208,808		208,808
Interest and Investment Income	8860	2,765,823		2,765,823
Student Fees and Charges	8870	İ		
Community Services Classes	8872	i i		C
Dormitory	8873	İ		0
Enrollment	8874	9,234,325		9,234,325
Contra Revenue Account	8874.1	(890,789)		(890,789)
Field Trips and Use of Nondistrict Facilities	8875	İ		C
Health Services	8876	İ	1,193,440	1,193,440
Instructional Materials Fees and Sales of Materials	8877	İ	165,693	165,693
Insurance	8878	ĺ		0
Student Records	8879	489		489
Nonresident Tuition	8880	3,391,208		3,391,208
Parking Services and Public Transportation	8881	İ	661,642	661,642
Other Student Fees and Charges	8885	68,256		68,256
Other Local Revenues	8890	903,627	457,952	1,361,579
Total Local Revenues	8800	97,102,431	2,562,796	99,665,227
Total Revenues	İ	197,986,235	91,537,433	289,523,668

Annual Financial and Budget Report

SUPPLEMENTAL DATA

For Actual Year: 2018-2019	District ID: 870	Name:	RANCHO SANTIAG	O	
Description		Object Code	Fund S11 Unrestricted Actual	Fund S12 Restricted Actual	Fund S10 Total General Fund Actual
Other Financing Sources		8900			
Proceeds of General Fixed Assets		8910	19,820		19,820
Proceeds of Long-Term Debt		8940			0
Incoming Transfers (8970/8981/8982/8983)		898#			0
Total Other Financing Sources		8900	19,820	0	19,820
Total Revenues and Other Financing Sources			198,006,055	91,537,433	289,543,488

Expend by Instructional Activity

Annual Financial and Budget Report

S10 General Fund - Combined (Total Unrestricted and Restricted)

SUPPLEMENTAL DATA

For Actual Year: 2018-2019

Budget Year: 2019-2020

District ID: 870

Activity Classification griculture and Natual Resources rchitecture and Environmental Design nvironmental Sciences and Technologies	Activity Code 0100	Instructional	Non	Expenses	Outlay	Outgo	
griculture and Natual Resources rchitecture and Environmental Design		Instructional	1			-	
rchitecture and Environmental Design	0100		Instructional	(4000 - 5000)	(6000)	(7000)	
•							0
nvironmental Sciences and Technologies	0200						0
-	0300						0
iological Sciences	0400	4,044,361	106,885	106,508	43,344	Ì	4,301,098
usiness and Management	0500	5,153,301	5,625	133,484	217,088	İ	5,509,498
communications	0600	816,434	4,920	129,045	181,873	İ	1,132,272
computer and Information Science	0700	1,288,580		5,362	37,992		1,331,934
ducation	0800	4,068,992	177,265	343,469	21,743		4,611,469
ngineering and Related Industrial Technology	0900	1,985,437		3,051,817	208,515		5,245,769
ine and Applied Arts	1000	4,723,908	1,754	196,241	59,019		4,980,922
oreign language	1100	1,599,896		1,514	I		1,601,410
lealth	1200	5,006,760	264	177,903	143,299		5,328,226
consumer Education And Home Economics	1300	2,414,561		188,617	4,269	ĺ	2,607,447
aw	1400	490,744		5,461	5,336		501,541
lumanities(Letters)	1500	10,354,981	131	29,436			10,384,548
ibrary Science	1600	42,398			i	i	42,398
lathematics	1700	8,241,098	28,937	6,978	i	i	8,277,013
filitary Studies	1800				İ	i	0
hysical Sciences	1900	4,864,824	19,791	104,713		ĺ	4,989,328
sychology	2000	1,608,119		4,170	13,836	İ	1,626,125
ublic Affairs and Services	2100	5,170,774	5,930	2,359,561	4,045	ĺ	7,540,310
ocial Sciences	2200	5,846,159	1,887	4,858		İ	5,852,904
commercial Services	3000			237,825		l l	237,825
nterdisciplinary Studies	4900	21,367,920	170,558	774,391	941,057	Ì	23,253,926
nstruc Staff-Retirees' Bnfts & Retire Incents	5900	3,309,893			İ	İ	3,309,893
ub-Total Instructional Activites		92,399,140	523,947	7,861,353	1,881,416		102,665,856
otal Expenditures for GF Activities*		92,471,909	113,101,312	69,179,955	5,773,766	7,947,954	288,474,896

Expend by Non-Instructional Activity

Annual Financial and Budget Report

S10 General Fund - Combined (Total Unrestricted and Restricted)

SUPPLEMENTAL DATA

For Actual Year: 2018-2019

Budget Year: 2019-2020

District ID: 870 Na

		Salaries an	d Benefits	Operating	Capital	Other	Total
	Activity		Non	Expenses	Outlay	Outgo	
Activity Classification	Code	Instructional	Instructional	(4000 - 5000)	(6000)	(7000)	
Instructional Administration and Governance	6000						
Academic Administration	6010		14,850,511	784,687	204,595		15,839,793
Course and Curriculum Development	6020		435,629	698			436,327
Academic / Faculty Senate	6030		725,621				725,621
Other Instructional Administration & Governance	6090		4	151,333			151,337
Total Instructional Admin. & Governance	Ì	0	16,011,765	936,718	204,595	0	17,153,078
Instructional Support Services	6100						
Learning Center	6110	72,769	284,563	1,888			359,220
Library	6120		3,100,828	19,939	130,851		3,251,618
Media	6130		718,531	2,652	24,231		745,414
Museums and Gallaries	6140						0
Academic Information Systems and Technology	6150						0
Other Instructional Support Services	6190		5,845,632	360,287	266,021		6,471,940
Total Instructional Support Services		72,769	9,949,554	384,766	421,103	0	10,828,192
Admissions and Records	6200		5,412,695	6,938			5,419,633
Student Counseling and Guidance	6300						
Counseling and Guidance	6310		11,682,545	129,571	52,495		11,864,611
Matriculation and Student Assessment	6320		1,599,742	153,278			1,753,020
Transfer Programs	6330		1,523,911	125,798			1,649,709
Career Guidance	6340		273,404	20,018			293,422
Other Student Counseling and Guidance	6390						0
Total Student Couseling and Guidance		0	15,079,602	428,665	52,495	0	15,560,762

Expend by Non-Instructional Activity

Annual Financial and Budget Report

S10 General Fund - Combined (Total Unrestricted and Restricted)

SUPPLEMENTAL DATA

For Actual Year: 2018-2019

Budget Year: 2019-2020

District ID: 870 N

Name: RANCHO SANTIAGO

		Salaries and Benefits		Operating	Capital	Other	Total
	Activity		Non	Expenses	Outlay	Outgo	
Activity Classification	Code	Instructional	Instructional	(4000 - 5000)	(6000)	(7000)	
Other Student Services	6400						
Cal Work Opportunity and Responsibility to Kids *	6410						0
Disabled Student Programs and Services (DSPS)	6420		1,593,573	88,228	6,811		1,688,612
Extended Opportunity Programs and Services (EOPS)	6430		2,377,097	47,902	14,745		2,439,744
Health Services	6440		1,146,312	57,709	1,757		1,205,778
Student Personnel Administration	6450		404,277				404,277
Financial Aid Administration	6460		2,798,510	47,828	4,764		2,851,102
Job Placement Services	6470		1,156,204	8,028	4,451		1,168,683
Veterans Services	6480		446,504	38,349	3,274		488,127
Miscellaneous Student Services	6490		8,481,182	1,125,820	31,579		9,638,581
Total Other Student Services	1	0	18,403,659	1,413,864	67,381	0	19,884,904
Operation and maintenance of Plant	6500						
Building Maintenance and Repairs	6510		1,614,405	1,240,356	55,182		2,909,943
Custodial Services	6530		4,152,280	316,455	62,303		4,531,038
Grounds Maintenance and Repairs	6550		541,660	442,151			983,811
Utilities	6570			3,119,277			3,119,277
Other Operations and Maintenance of Plant	6590			7,090	1,095		8,185
Total Operation and Maintenance of Plant	6500	0	6,308,345	5,125,329	118,580	0	11,552,254
Planning, Policymaking and Coordinations	6600		2,400,345	671,844	1,536		3,073,725

* California Work Opportunity and Responsibility to Kids (CalWORKs).

Expend by Non-Instructional Activity

Annual Financial and Budget Report

S10 General Fund - Combined

(Total Unrestricted and Restricted)

SUPPLEMENTAL DATA

For Actual Year: 2018-2019

Budget Year: 2019-2020

District ID: 870 Na

Name: RANCHO SANTIAGO

		Salaries ar	nd Benefits	Operating	Capital	Other	Total
	Activity		Non	Expenses	Outlay	Outgo	
Activity Classification	Code	Instructional	Instructional	(4000 - 5000)	(6000)	(7000)	
General Institutional Support Services	6700						
Community Relations	6710		636,290	277,189	4,139		917,618
Fiscal Operations	6720		3,218,735	(82,626)			3,136,109
Human Resourses Management	6730		1,726,920	326,807			2,053,727
Noninstruct Staff Retirees' Benefits & Retirement *	6740		4,165,618				4,165,618
Staff Development	6750		135,852	976,729			1,112,581
Staff Diversity	6760			65,701			65,701
Logistical Services	6770		4,083,452	2,751,707	13,713		6,848,872
Management Information Systems	6780		7,390,092	3,274,316	453,049		11,117,457
Other General Institutional Support Services	6790		9,172,769	17,465,547	104,874		26,743,190
Total General Institutional Support Services	6700	0	30,529,728	25,055,370	575,775	0	56,160,873
Community Services & Economic Development	6800						
Community Recreation	6810						0
Community Service Classes	6820						0
Community Use of Facilities	6830		235,575	12,997			248,572
Economic Development	6840		1,771,487	26,656,358	85,781		28,513,626
Other Community Services & Economic Development	6890		300,970	230,844			531,814
Total Community Services	6800	0	2,308,032	26,900,199	85,781	0	29,294,012

* Noninstructional Staff Retirees' Benefits & Retirement Incentives.

Expend by Non-Instructional Activity

Annual Financial and Budget Report

S10 General Fund - Combined (Total Unrestricted and Restricted)

SUPPLEMENTAL DATA

For Actual Year: 2018-2019Budget Year: 2019-2020D

		Salaries ar	nd Benefits	Operating	Capital	Other	Total
	Activity		Non	Expenses	Outlay	Outgo	
Activity Classification	Code	Instructional	Instructional	(4000 - 5000)	(6000)	(7000)	
Ancillary Services	6900						
Bookstore	6910		213,571				213,571
Child Development Centers	6920						0
Farm Operations	6930						0
Food Services	6940			169			169
Parking	6950		2,372,129	123,172	3,609		2,498,910
Student and Co-Curricular Activities	6960		314,455	102,968	67,331		484,754
Student Housing	6970						0
Other Ancillary Services	6990		793,654				793,654
Total Ancillary Services	6900	0	3,693,809	226,309	70,940	0	3,991,058
Auxiliary Operations	7000						
Contract Education	7010		312,010	11,240	3,550		326,800
Other Auxiliary Operations	7090		600,113				600,113
Total Auxiliary Operations	7000	0	912,123	11,240	3,550	0	926,913

Expend by Non-Instructional Activity

Annual Financial and Budget Report

Total Transfers, Student Aid and Other Outgo

Total Expenditures General Fund: activities *

Sub-Total Non-Instructional Activites

S10 General Fund - Combined

SUPPLEMENTAL DATA

(Total Unrestricted and Restricted) District ID: 870 For Actual Year: 2018-2019 Budget Year: 2019-2020 Name: RANCHO SANTIAGO Salaries and Benefits Operating Capital Other Total Activity Non Expenses Outlay Outgo Activity Classification Code Instructional Instructional (4000 - 5000) (6000) (7000) Physical Property and Related Acquisitions 7100 1,567,708 157,360 2,290,614 Long-Term Debt and Other Financing 7200 Long_Term Debt 7210 Tax revenue Anticipation Notes 7220 Other Financing 7290 Total Long-Term Debt and Other Financing 0 0 0 0 7200 0 Transfers, Student Aid and Other Outgo 7300 Transfers 7310 6,330,372 Student Aid 1,617,582 7320 Other Outgo

0

72,769

92,471,909

0

112,577,365

113,101,312

0

61,318,602

69,179,955

0

3,892,350

5,773,766

7,947,954

7,947,954

7,947,954

Total Expenditures for the General Fund: Instructional Activities and Non-Instructional Activities.

7390

7300

4,015,682

0

0

0

0

0

6,330,372

1,617,582

7,947,954

185,809,040

288,474,896

Gann Appropriations Limit

GANN Report

DISTRICT NAME: RANCHO SANTIAGO

I.	2019	9-2020 Appropriations Limit:			
	А.	2018-2019 Appropriations Limit:	Ì		\$276,478,441
	В.	2019-2020 Price Factor:	1.0385		
	C.	Population factor:			
		1. 2017-2018 Second Period Actual FTES	29,174.38		
		2. 2018-2019 Second Period Actual FTES	27,072.40		
		3. 2018-2019 Population change factor (C2/C1)	0.9280		
	D.	2018-2019 Limit adjusted by inflation and population factors (A * B * C.3)	Ì		\$266,450,015
	E.	Adjustments to increase limit:			
		1. Transfers in of financial responsibility		\$0	
		2. Temporary voter approved increases		0	
	ĺ	3. Total adjustments - increase			0
	İ	Sub-Total (D + E.3)	Ì		\$266,450,015
	F.	Adjustments to decrease limit:			
	İ	1. Transfers out of financial responsibility	Ì	\$0	
	ĺ	2. Lapses of voter approved increases		0	
		3. Total adjustments - decrease			0
	G.	2019-2020 Appropriations Limit (D + E.3 - F.3)			\$266,450,015
II.	2019	J 9-2020 Appropriations Subject to Limit:			
	А.	State Aid (General Apportionment, Apprenticeship Allowance, Basic Skills, and Partnership for Excellence)			80,285,171
	В.	State Subventions (Home Owners Property Tax Relief, Timber Yield tax, etc.)			288,123
	C.	Local Property taxes	Ì		88,584,479
	D.	Estimated excess Debt Service taxes	Ì		0
	E.	Estimated Parcel taxes, Square Foot taxes, etc.	Ì		0
	F.	Interest on proceeds of taxes			637,629
	G.	Local appropriations from taxes for unreimbursed State, court, and federal mandates			881,388
	Н.	2019-2020 Appropriations Subject to Limit	1		\$168,914,014

Governmental Funds Group

Annual Financial and Budget Report

10 General Fund

870 RANCHO SANTIAGO

REVENUES, EXPENDITURES, AND FUND BALANCE DATA

For Actual Year: 2018-2019 Budg	et Year: 2019	-2020	Ge	neral Fund			
	Object	Fund	l: 11	Fund	l: 12	Fund:	10
	Code	UNRESTRICTED SUBFUND		RESTRICTED	SUBFUND	TOTAL	
Description		Actual	Budget	Actual	Budget	Actual	Budget
REVENUES:							
Federal Revenues	8100		ĺ	9,495,922	8,475,002	9,495,922	8,475,002
State Revenues	8600	100,883,804	92,394,149	79,478,715	168,456,969	180,362,519	260,851,118
Local Revenues	8800	97,102,431	102,732,595	2,562,796	3,332,446	99,665,227	106,065,041
Total Revenues		197,986,235	195,126,744	91,537,433	180,264,417	289,523,668	375,391,161
EXPENDITURES:							
Academic Salaries	1000	74,139,234	72,248,811	9,809,172	8,415,287	83,948,406	80,664,098
Classified Salaries	2000	33,240,376	35,449,995	15,276,310	16,724,168	48,516,686	52,174,163
Employee Benefits	3000	61,203,728	59,121,490	11,904,401	11,189,581	73,108,129	70,311,071
Supplies and Materials	4000	1,512,713	1,589,345	2,560,648	5,008,308	4,073,361	6,597,653
Other Operating Expenses and Services	5000	16,972,160	25,994,019	48,134,434	136,758,308	65,106,594	162,752,327
Capital Outlay	6000	3,671,110	1,761,707	2,102,656	2,972,934	5,773,766	4,734,641
Total Expenditures		190,739,321	196,165,367	89,787,621	181,068,586	280,526,942	377,233,953
Excess /(Deficiency) of Revenues over Expenditures		7,246,914	(1,038,623)	1,749,812	(804,169)	8,996,726	(1,842,792)
Other Financing Sources	8900	19,820	5,000			19,820	5,000
Other Outgo	7000	6,410,901	3,750,000	1,537,053	1,754,928	7,947,954	5,504,928
Net Increase/(Decrease) in Fund Balance		855,833	(4,783,623)	212,759	(2,559,097)	1,068,592	(7,342,720)
BEGINNING FUND BALANCE:							
Net Beginning Balance, July 1	9010	37,903,213	38,759,046	3,368,580	3,581,339	41,271,793	42,340,385
Prior Years Adustments	9020					0	
Adjusted Beginning Balance	9030	37,903,213		3,368,580		41,271,793	
Ending Fund Balance, June 30		38,759,046	33,975,423	3,581,339	1,022,242	42,340,385	34,997,665

Governmental Funds Group

20 Debt service Funds

Annual Financial and Budget Report

870 RANCHO SANTIAGO

REVENUES, EXPENDITURES, AND FUND BALANCE DATA

For Actual Year: 2018-2019

Budget Year: 2019-2020

DEBT SERVICE FUNDS

	Object Code Fund: 21 BOND INTEREST AND REDEMPTION FUND		Func REVENUE BOI AND REDEMI	ND INTEREST	Fund: 29 OTHER DEBT SERVICE FUND		
Description		Actual	Budget	Actual	Budget	Actual	Budget
REVENUES:							
Federal Revenues	8100						
State Revenues	8600	146,137					
Local Revenues	8800	31,350,808	33,360,540				
Total Revenues		31,496,945	33,360,540	0	0	0	0
Other Financing Sources	8900						
Interfund Transfers In	8981						
Other Incoming Transfers	8983	144,692					
Total Other Financing Sources		144,692	0	0	0	0	0
Other Outgo	7000						
Debt Retirement (Long Term Debt)	7100						
Debt Reduction	7110	18,687,248	20,072,963				
Debt Interest and Other Service Charges	7120	15,324,110	14,446,593				
Transfers Outgoing	7300 & 7400	144,692					
Reserve for Contingencies	7900		27,619,196				
Total Other Outgo	7000	34,156,050	62,138,752	0	0	0	0
Net Other Financing Sources / (Other Outgo)	8900 & 7000	(34,011,358)	(62,138,752)	0	0	0	0
Net Increase/Decrease in Fund Balance		(2,514,413)	(28,778,212)	0	0	0	0
BEGINNING FUND BALANCE:							
Net Beginning Balance, July 1	9010	31,292,625	28,778,212		0		0
Prior Years Adustments	9020						
Adjusted Beginning Balance	9030	31,292,625		0		0	
Ending Fund Balance, June 30		28,778,212	0	0	0	0	0

Annual Financial and Budget Report

Governmental Funds Group

30 Special Revenue Funds -- Part 1

REVENUES, EXPENDITURES, AND FUND BALANCE DATA

870 RANCHO SANTIAGO

For Actual Year: 2018-2019 Budget	Year: 2019-202	20 Sp	ecial Revenue	Funds			
	Object	FUND: 3	31	FUND	0 32	FUND	33
	Code	BOOKSTORE	FUND	CAFETER	IA FUND	CHILD DEVELOP	MENT FUND
Description	i F	Actual	Budget	Actual	Budget	Actual	Budget
REVENUES:							
Federal Revenues	8100			l		2,323,509	1,832,11
State Revenues	8600	68,732				5,423,925	5,512,63
Local Revenues	8800	5,367,608	5,745,888			341,291	385,23
Total Income		5,436,340	5,745,888	0	0	8,088,725	7,729,98
Expenditures							
Academic Salaries	1000			i		2,593,968	2,285,37
Classified Salaries	2000	986,274	1,002,505			2,124,138	2,383,63
Employee Benefits	3000	534,273	449,141			2,550,972	2,016,92
Supplies and Materials	4000	3,761,591	3,926,430			434,872	678,51
Other Operating Expenses and Services	5000	173,091	219,915			444,548	640,03
Capital Outlay	6000	16,361	23,491			68,834	438,44
Total Expenditures		5,471,590	5,621,482	0	0	8,217,332	8,442,92
Excess /(Deficiency) of Revenues over Expenditures		(35,250)	124,406	0	0	(128,607)	(712,936
Other Financing Sources	8900					140,000	250,00
Other Outgo	7000		8,280				209,11
Net Increase/(Decrease) in Fund Balance		(35,250)	116,126	0	0	11,393	(672,047
Begining Fund Balance:							
Net Beginning Balance, July 1	9010	4,169,564	4,094,507		0	879,139	890,53
Prior Years Adustments	9020	(39,807)					
Adjusted Beginning Balance	9030	4,129,757		0		879,139	
Ending Fund Balance, June 30		4,094,507	4,210,633	0	0	890,532	218,48

Annual Financial and Budget Report

Governmental Funds Group

30 Special Revenue Funds -- Part 2

870 RANCHO SANTIAGO

REVENUES, EXPENDITURES, AND FUND BALANCE DATA

For Actual Year: 2018-2019 Budget	Year: 2019-202	0 S	pecial Revenue	e Funds			
Description	Object	FUND: 34 FARM OPERATION FUND		FUND 35 REVENUE BOND PROJECT FUND		FUND 39 OTHER SPECIAL REVENUE FUND	
	Code						
	i F	Actual	Budget	Actual	Budget	Actual	Budget
REVENUES:							
Federal Revenues	8100						
State Revenues	8600						
Local Revenues	8800						
Total Income	İİ	0	0	0	0	0	
Expenditures							
Academic Salaries	1000						
Classified Salaries	2000						
Employee Benefits	3000						
Supplies and Materials	4000						
Other Operating Expenses and Services	5000						
Capital Outlay	6000						
Total Expenditures	İİ	0	0	0	0	0	
Excess /(Deficiency) of Revenues over Expenditures		0	0	0	0	0	(
Other Financing Sources	8900						
Other Outgo	7000						
Net Increase/(Decrease) in Fund Balance		0	0	0	0	0	
Begining Fund Balance:							
Net Beginning Balance, July 1	9010		0		0		(
Prior Years Adustments	9020						
Adjusted Beginning Balance	9030	0		0		0	
Ending Fund Balance, June 30		0	0	0	0	0	(

Annual Financial and Budget Report

Governmental Funds Group

40 Capital Projects Funds

870 RANCHO SANTIAGO

For Actual Year: 2018-2019 Budget	Year: 2019-2	020 C	Capital Projects	Funds			
	Object	FUND	: 41	FUN	D 42	FUNE	0 43
	Code	CAPITAL QUTLAY F	PROJECTS FUND	REVENUE BOND CO		GENERAL OBLIGA	TION BOND FUND
Description		Actual	Budget	Actual	Budget	Actual	Budget
REVENUES:							
Federal Revenues	8100						
State Revenues	8600	1,325,755	20,317,015				
Local Revenues	8800	5,847,452	4,742,190			926,692	450,00
Total Income		7,173,207	25,059,205	0	0	926,692	450,00
Expenditures							
Academic Salaries	1000						
Classified Salaries	2000						
Employee Benefits	3000	· · · · · ·					
Supplies and Materials	4000	29,073	26,744				
Other Operating Expenses and Services	5000	141,973	429,258			27,312	65,00
Capital Outlay	6000	7,072,485	81,260,143			35,135,840	79,191,88
Total Expenditures		7,243,531	81,716,145	0	0	35,163,152	79,256,88
Excess /(Deficiency) of Revenues over Expenditures		(70,324)	(56,656,940)	0	0	(34,236,460)	(78,806,888
Other Financing Sources	8900	7,138,272	3,500,000				58,000,00
Other Outgo	7000						
Net Increase/(Decrease) in Fund Balance		7,067,948	(53,156,940)	0	0	(34,236,460)	(20,806,888
Begining Fund Balance:							
Net Beginning Balance, July 1	9010	80,363,506	87,431,454	0	0	55,439,823	21,203,36
Prior Years Adustments	9020						
Adjusted Beginning Balance	9030	80,363,506		0		55,439,823	
Ending Fund Balance, June 30		87,431,454	34,274,514	0	0	21,203,363	396,47

Annual Financial and Budget Report

Proprietary Funds Group

50 Enterprise Funds Group -- Part 1

REVENUES, EXPENDITURES, AND FUND BALANCE DATA

870 RANCHO SANTIAGO

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For Actual Year: 2018-2019 Be	Iget Year: 2019-2020 Enterprise Funds								
	Object	FUND	: 51	FUN	D 52	FUN	D 53		
	Code	BOOKSTOP	RE FUND	CAFETER	RIA FUND	FARM OPI	ERATIONS		
Description	i F	Actual	Budget	Actual	Budget	Actual	Budget		
REVENUES:									
Local Revenues	8800								
Other Financing Sources	8900								
Total Income		0	0	0	0	0			
Cost of Sales	5890								
Gross Profit or Loss		0	0	0	0	0			
Expenditures									
Academic Salaries	1000								
Classified Salaries	2000								
Employee Benefits	3000								
Supplies and Materials	4000								
Other Operating Expenses and Services	5000								
Capital Outlay	6000								
Total Expenditures		0	0	0	0	0			
Net Profit or Loss		0	0	0	0	0			
Other Outgo	7000								
Net Increase/(Decrease) in Fund Balance		0	0	0	0	0			
Begining Fund Balance:									
Net Beginning Balance, July 1	9010		0		0				
Prior Years Adustments	9020								
Adjusted Beginning Balance	9030	0		0		0			
Ending Fund Balance, June 30		0	0	0	0	0			

Annual Financial and Budget Report

Proprietary Funds Group

50 Enterprise Funds Group -- Part 2

870 RANCHO SANTIAGO

For Actual Year: 2018-2019 E	Budget Year: 2019-202	20	Enterprise Funds					
	Object	FUND:	59					
	Code	OTHER ENTERPRISE FUND		İ				
Description	i F	Actual	Budget					
REVENUES:								
Local Revenues	8800							
Other Financing Sources	8900							
Total Income		0		0				
Cost of Sales	5890							
Gross Profit or Loss		0		0				
Expenditures								
Academic Salaries	1000	Ì						
Classified Salaries	2000							
Employee Benefits	3000							
Supplies and Materials	4000							
Other Operating Expenses and Services	5000							
Capital Outlay	6000							
Total Expenditures		0		0				
Net Profit or Loss		0	(D				
Other Outgo	7000							
Net Increase/(Decrease) in Fund Balance		0	(D				
Begining Fund Balance:								
Net Beginning Balance, July 1	9010		(D				
Prior Years Adustments	9020							
Adjusted Beginning Balance	9030	0						
Ending Fund Balance, June 30		0	(2				

Annual Financial and Budget Report

Proprietary Funds Group

60 Enterprise Funds Group

REVENUES, EXPENDITURES, AND FUND BALANCE DATA

870 RANCHO SANTIAGO

For Actual Year: 2018-2019	Budget Year: 2019-202	0 In	ternal Service	e Funds		
	Object	FUND: 6	61	FUND	69	
	Code	SELF-INSURAN	CE FUND	OTHER INTERNAL S		
Description	i F	Actual	Budget	Actual	Budget	
REVENUES:						
Local Revenues	8800	6,422,018	5,118,193	14,297,886	13,348,406	
Other Financing Sources	8900			10,000,000		
Total Income		6,422,018	5,118,193	24,297,886	13,348,406	
Expenditures						
Academic Salaries	1000	30,519	31,716			
Classified Salaries	2000	231,945	239,268			
Employee Benefits	3000	161,030	157,306	15,370,467	12,698,406	
Supplies and Materials	4000	7,531	53,889			
Other Operating Expenses and Services	5000	2,452,127	4,774,969	38,379	35,000	
Capital Outlay	6000	3,728	75,950			
Total Expenditures		2,886,880	5,333,098	15,408,846	12,733,406	
Net Profit or Loss		3,535,138	(214,905)	8,889,040	615,000	
Other Outgo	7000	11,000,000		40,000,000	15,000,000	
Net Increase/(Decrease) in Fund Balance		(7,464,862)	(214,905)	(31,110,960)	(14,385,000)	
Begining Fund Balance:						
Net Beginning Balance, July 1	9010	14,628,630	7,163,768	(7,494,619)	(38,605,579)	
Prior Years Adustments	9020					
Adjusted Beginning Balance	9030	14,628,630		(7,494,619)		
Ending Fund Balance, June 30		7,163,768	6,948,863	(38,605,579)	(52,990,579)	

Annual Financial and Budget Report

Fiduciary Funds Group

70 Fiduciary Funds Group -- Part 1

870 RANCHO SANTIAGO

For Actual Year: 2018-2019 Budget Y	ear: 2019-2	Field Field	duciary Funds	Group			
	Object	FUND: 7	71	FUND	72	FUNI	D 73
	Code	ASSOCIATED STUDEN	ASSOCIATED STUDENTS TRUST FUND		N FEE TRUST	BODY CENTER F	EE TRUST FUND
Description	ĺ	Actual	Budget	Actual	Budget	Actual	Budget
REVENUES:							
Federal Revenues	8100					1	
State Revenues	8600	1,201					
Local Revenues	8800	545,636	524,108	108,274	103,997		
Total Income		546,837	524,108	108,274	103,997	0	
Expenditures							
Academic Salaries	1000					1	
Classified Salaries	2000	49,909	173,494				
Employee Benefits	3000	13,485	79,075				
Supplies and Materials	4000		60,000				
Other Operating Expenses and Services	5000	283,605	444,500	109,755	144,347		
Capital Outlay	6000		97,000				
Total Expenditures		346,999	854,069	109,755	144,347	0	
Excess /(Deficiency) of Revenues over Expenditures		199,838	(329,961)	(1,481)	(40,350)	0	
Other Financing Sources	8900						
Other Outgo	7000	18,123					
Net Increase/(Decrease) in Fund Balance		181,715	(329,961)	(1,481)	(40,350)	0	
Begining Fund Balance:							
Net Beginning Balance, July 1	9010	1,044,696	1,226,411	95,989	94,508		
Prior Years Adustments	9020						
Adjusted Beginning Balance	9030	1,044,696	I	95,989		0	
Ending Fund Balance, June 30		1,226,411	896,450	94,508	54,158	0	

Annual Financial and Budget Report

Fiduciary Funds Group

70 Fiduciary Funds Group -- Part 2

870 RANCHO SANTIAGO

For Actual Year: 2018-2019 Budget	Year: 2019-20	20 Fi	duciary Funds	Group			
	Object	Object FUND: 74			75	FUN	D 76
	Code	FINANCIAL AID TRUST FUND		SCHOLARSHIP & FUN		INVESTMENT	TRUST FUND
Description	ÍÍ	Actual	Budget	Actual	Budget	Actual	Budget
REVENUES:							
Federal Revenues	8100	23,535,989	27,091,053	İ	i		
State Revenues	8600	5,074,270	4,544,320				
Local Revenues	8800	58,501	6,000				
Total Income		28,668,760	31,641,373	0	0	0	
Expenditures							
Academic Salaries	1000	İ					
Classified Salaries	2000						
Employee Benefits	3000						
Supplies and Materials	4000						
Other Operating Expenses and Services	5000	1,496	5,632				
Capital Outlay	6000						
Total Expenditures		1,496	5,632	0	0	0	
Excess /(Deficiency) of Revenues over Expenditures		28,667,264	31,635,741	0	0	0	
Other Financing Sources	8900						
Other Outgo	7000	28,643,581	31,654,373				
Net Increase/(Decrease) in Fund Balance		23,683	(18,632)	0	0	0	
Begining Fund Balance:							
Net Beginning Balance, July 1	9010	1,127,552	1,151,235		0		
Prior Years Adustments	9020						
Adjusted Beginning Balance	9030	1,127,552		0		0	
Ending Fund Balance, June 30		1,151,235	1,132,603	0	0	0	

Annual Financial and Budget Report

Fiduciary Funds Group

70 Fiduciary Funds Group -- Part 3

870 RANCHO SANTIAGO

	Object	FUND): 77	FUND 79	
	Code	DEFERRED COMPENS	ATION TRUST FUND	OTHER TRUST F	UNDS
Description	i F	Actual	Budget	Actual	Budget
REVENUES:					
Federal Revenues	8100				
State Revenues	8600			23,645	
Local Revenues	8800			2,152,797	4,393,27
Fotal Income		0	0	2,176,442	4,393,27
Expenditures					
Academic Salaries	1000			20,657	21,68
Classified Salaries	2000			452,673	493,70
Employee Benefits	3000			223,734	204,17
Supplies and Materials	4000			74,542	156,08
Other Operating Expenses and Services	5000			1,073,627	1,517,58
Capital Outlay	6000			38,922	603,85
Fotal Expenditures		0	0	1,884,155	2,997,09
Excess /(Deficiency) of Revenues over Expenditures		0	0	292,287	1,396,18
Other Financing Sources	8900			40,209,098	15,177,780
Other Outgo	7000			138,875	129,500
Net Increase/(Decrease) in Fund Balance		0	0	40,362,510	16,444,46
Begining Fund Balance:					
Net Beginning Balance, July 1	9010		0	3,713,084	44,075,59
Prior Years Adustments	9020				
Adjusted Beginning Balance	9030	0		3,713,084	
Ending Fund Balance, June 30		0	0	44,075,594	60,520,05

Interfund Transfer Report

Annual Financial and Budget Report

SUPPLEMENTAL DATA

For Actual Year: 2018-2019 District ID: 870 Name: RANCHO SANTIAGO Fund Fund Amount Fund Name Fund Name Number In Number Out Transferred 33 CHILD DEVELOPMENT FUND 11 UNRESTRICTED SUBFUND 140,000 11 41 CAPITAL OUTLAY PROJECTS FUND UNRESTRICTED SUBFUND 6,138,272 79 OTHER TRUST FUNDS 11 UNRESTRICTED SUBFUND 52,100 41 CAPITAL OUTLAY PROJECTS FUND 61 SELF-INSURANCE FUND 1,000,000 69 OTHER INTERNAL SERVICES FUND 61 SELF-INSURANCE FUND 10,000,000 79 OTHER TRUST FUNDS 69 OTHER INTERNAL SERVICES FUND 40,000,000 79 OTHER TRUST FUNDS 71 18,123 ASSOCIATED STUDENTS TRUST FUND

CALIFORNIA COMMUNITY COLLEGES
Annual Financial and Budget Report

Receipt and Expenditures of Lottery Proceeds

District ID: 870

Lottery Actual Report

SUPPLEMENTAL DATA

For Actual Year: 2018-2019 Budget Year: 2019-2020 L10 GENERAL FUND

Name: RANCHO SANTIAGO

Activity Classification	Activity Code	Unrest	tricted		Restricte	d Prop 20	
Lottery Adjustments and Proceeds:							
Net Beginning Balance, July 1	9010					1,415,038	
Adjustments	9020						
Adjusted Beginning Balance	9030		0			1,415,038	
Actual Fiscal Year Data							
State Lottery Proceeds:	8681		5,277,791			2,222,329	
						Instructional	
		Instructional &	& Institutional			Materials	
		Unres	tricted			Propostition 20	Total
		Instructional	Support	Support			
		Activities	Activities	Activities	Total	Instructional	
		(AC 0100-5900)	(AC 6000-6700)	(AC 6800-7390)	Unrestricted	(AC 0100-4900)	
Expenditures							
Academic Salaries	1000				0		0
Classified Salaries	2000				0		0
Employee Benefits	3000				0		0
Supplies & Materials	4000						
Software	4100				0	3,169	3,169
Books, Magazines, & Periodicals	4200				0	42,087	42,087
Instructional Supplies & Materials	4300				0	1,193,566	1,193,566
Noninstructional Supplies & Mtrls	4400				0		0
Total Supplies and Materials		0	0	0	0	1,238,822	1,238,822
Other Operating Expenses and Services	5000	2,266,812	3,010,979		5,277,791	87,962	5,365,753
Capital Outlay	6000						
Library Books	6300				0	237,526	237,526
Equipment	6400						
Equipment - Additional	6410				0		0
Equipment - Replacement	6420				0		0
Total Capital Outlay		0	0	0	0	237,526	237,526
Other Outgo	7000				0		0
Total Expenditures		2,266,812	3,010,979	0	5,277,791	1,564,310	6,842,101
Ending Balance					0	2,073,057	2,073,057

Receipt and Expenditures of Lottery Proceeds

Annual Financial and Budget Report

SUPPLEMENTAL DATA

Lottery Budget Report

L10 GENERAL FUND

Activity Classification	Activity Code	Unrest	tricted		Restricted	d Prop 20	
_ottery Adjustments and Proceeds:							
Net Beginning Balance, July 1	9010					2,073,057	
Adjustments	9020						
Adjusted Beginning Balance	9030		0			2,073,057	
Budget Fiscal Year Data	1						
State Lottery Proceeds:	8681		4,062,080			1,433,675	
						Instructional	
	1 1	Instructional &	& Institutional	Í	İ	Materials	
	i i	Unrestricted		Í	İ	Propostition 20	Total
	i i	Instructional	Support	Support			
	i	Activities	Activities	Activities	Total	Instructional	
	i	(AC 0100-5900)	(AC 6000-6700)	(AC 6800-7390)	Unrestricted	(AC 0100-4900)	
Expenditures							
Academic Salaries	1000				0		(
Classified Salaries	2000				0		(
Employee Benefits	3000				0		(
Supplies & Materials	4000						
Software	4100				0	13,213	13,213
Books, Magazines, & Periodicals	4200				0	61,157	61,157
Instructional Supplies & Materials	4300				0	3,087,327	3,087,327
Noninstructional Supplies & Mtrls	4400				0		(
Total Supplies and Materials		0	0	0	0	3,161,697	3,161,697
Other Operating Expenses and Services	5000		3,799,670		3,799,670	149,400	3,949,070
Capital Outlay	6000						
Library Books	6300				0	195,635	195,63
Equipment	6400						
Equipment - Additional	6410				0		(
Equipment - Replacement	6420				0		(
Total Capital Outlay		0	0	0	0	195,635	195,63
Other Outgo	7000				0		(
Total Expenditures		0	3,799,670	0	3,799,670	3,506,732	7,306,402
Ending Balance					262,410	0	

Annual Financial and Budget Report

For Actual Year: 2018-2019

District ID: 870

Name: RANCHO SANTIAGO

EPA Revenue 25,493,388

		Salaries and	Operating	Capital	
	Activity	Benefits	Expenses	Outlay	
Activity Classification	Code	(Obj 1000-3000)	(Obj 4000-5000)	(Obj 6000)	Total
Instructional Activities	0100-5900	25,493,388	0	0	25,493,388
TOTAL		25,493,388	0	0	25,493,388

Pension Costs

Annual Financial and Budget Report

For Actual Yea	For Actual Year: 2018-2019		ar: 2019-2020	Dis	trict ID: 870	Name: RANCHO SANTIAGO	
	STRS	PERS		Increase	•		
Fiscal Year	Amount	Amount	Total	Amount	Rate		
2015-16	11,502,190	4,707,635	16,209,825	N/A	N/A		
2016-17	12,632,832	5,868,146	18,500,978	2,291,153	14.13%		
2017-18	15,209,680	6,867,803	22,077,483	3,576,505	19.33%		
2018-19	22,633,347	11,902,374	34,535,721	12,458,238	56.43%		
2019-20	18,142,651	10,609,379	28,752,030	-5,783,691	-16.75%		
2020-21	19,423,575	12,232,742	31,656,317	2,904,287	10.10%		

Does the district have a plan to fund these expenses through 2020-21?

No

Explain Yes or No

The District will need to make budget reductions in excess of any new revenue to pay for these cost increase in each budget year.