

RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT

website: [Fiscal Resources Committee](#)

Agenda for May 15, 2024

1:30 p.m. - 3:00 p.m.

Zoom Meeting

1. Welcome
2. State/District Budget Update – Ingram
 - [Governor’s May Revise](#)
 - Joint Analysis Governor’s 2024-25 May Revision *additional handout*
 - LAO– Initial Comments on the Governor’s May Revision *additional handout*
 - SSC – Top Legislative Issues-April 12, 2024
 - SSC – Inflation Outpaces Predictions Again
 - SSC – Governor Newsom Signs Early Action Budget Bill
 - SSC – CalPERS Approves 2024-25 Employer Contribution Rate
 - SSC – 2023-24 State Revenues Continue to Underperform
 - SSC – Statutory COLA for 2024-25 Now Available
 - SSC – Top Legislative Issues-April 26, 2024
 - SSC – LAO: Revenue Shortfall to Grow by \$19 Billion
 - SSC – The 2024-25 May Revision
 - [DOF – Finance Bulletin-April 2024](#)
3. 2023-24 FTES (P2) Estimated Actuals Comparison to 2022-23 (RECAL) Actuals
4. 2024-25 Proposed Tentative Budget – **Recommendation to District Council**
5. Budget Allocation Model Updated Language – **Recommendation to District Council**
6. Discussion of Budget Surplus (Reserves)
7. Categorical Programs through Apportionment (College allocation vs District allocation)
8. Standing Report from District Council – Claire Coyne
9. Informational Handouts
 - 50% Law Calculation
 - District-wide expenditure report link: <https://intranet.rsccd.edu>
 - Vacant Funded Position List as of May 7, 2024
 - Monthly Cash Flow Summary as of April 30, 2024
 - [SAC Planning and Budget Committee Agendas and Minutes](#)
 - [SCC Budget Committee Agendas and Minutes](#)
10. Approval of FRC Minutes – April 17, 2024
11. Other

Next FRC Committee Meeting: Wednesday, July 3, 2024, 1:30-3:00 pm

The Rancho Santiago Community College District aspires to provide equitable, exemplary educational programs and services in safe, inclusive, and supportive learning environments that empower our diverse students and communities to achieve their personal, professional, and academic goals.



COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

Top Legislative Issues—April 12, 2024

 [BY SSC GOVERNMENTAL RELATIONS TEAM](#)

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It has been a busy two weeks of hearings as legislators are racing against the April 26, 2024, deadline for fiscal bills to clear first house policy committees.

Both the Assembly Higher Education Committee and Senate Education Committee, chaired by Assemblymember Mike Fong (D-Alhambra) and Senator Josh Newman (D-Fullerton), respectively, have met over the past two weeks to consider a combined 58 bills.

Both committees will meet again next week and will likely meet again the following week, which is the first house policy committee deadline for fiscal measures.

To jump to certain topics, click on any of the appropriate links below:

- [Employees](#)
- [Governance and District Operations](#)
- [Miscellaneous](#)
- [School Safety and Student Discipline](#)

Employees

[Assembly Bill \(AB\) 1905](#) (Addis, D-Morro Bay)—Public Postsecondary Education: Employment: Settlements, Informal Resolutions, and Retreat Rights. As amended on April 4, 2024, this bill would place conditions upon the use of settlements, informal resolutions, retreat rights, and letters of recommendations for public postsecondary education institutions for employees who are the respondent in a sexual harassment complaint. Specifically, this bill would:

- Remove the eligibility for an employee of a public postsecondary education to receive retreat rights or a letter of recommendation if the employee is the respondent in a sexual harassment complaint that was

filed with the institution

- Permit public postsecondary education institutions the ability to adopt more expansive policies on when retreat rights and letters of recommendations privileges can be revoked for employees
- Require, as a condition to receive state financial assistance, the appropriate governing board or body of each public postsecondary education institution to adopt a written policy on settlements and information resolutions for complaints of sexual harassment where the respondent is an employee of the institution

AB 1997 (McKinnor, D-Inglewood)—Teachers' Retirement Law. As amended on April 1, 2024, this bill would make changes to the Teachers' Retirement Law relating to creditable compensation, creditable service, and the reporting of compensation to the system by the California State Teachers' Retirement System employers for purposes of retirement, among other provisions. The bill would redefine “annualized pay rate” to mean the salary a person could earn during a school term in a position subject to membership if creditable service was performed for that position on a full-time basis, to be determined pursuant to a publicly available pay schedule by a prescribed method. The bill, if no annualized pay rate exists for a position subject to membership, would deem all compensation earned in that position “supplemental pay.”

AB 2421 (Low, D-Campbell)—Employer-Employee Relations: Confidential Communications. As introduced on February 13, 2024, this bill would add an explicit prohibition against local public agency employers, the state, public school employers, higher education employers, and the San Francisco Bay Area Rapid Transit District from questioning any employee or employee representative regarding communications made in confidence between an employee and employee representative in connection with representation relating to any matter within the scope of the recognized employee organization's representation.

SSC Comment: This bill reflects the fourth attempt to enact a new privilege in law, as stated in the legislative findings, declarations, and legislative intent, to protect confidential communications between a labor organization and its members from disclosure.

Governance and District Operations

AB 2715 (Boerner, D-Encinitas)—Ralph M. Brown Act: Closed Sessions. Existing law under the Brown Act authorizes a legislative body to hold a closed session on, among other things, matters posing a threat to the security of essential public services. As introduced on February 14, 2024, this bill would additionally authorize a closed session to consider or evaluate matters related to cybersecurity provided that any action taken on those matters is done in an open session.

Miscellaneous

AB 2586 (Alvarez, D-San Diego)—Public Postsecondary Education: Student Employment. As amended on April 1, 2024, this bill would prohibit California Community Colleges (CCC), California State University (CSU), and University of California campuses from disqualifying a student from being hired for an employment

position due to their failure to provide proof of federal work authorization, except where that proof is required by federal law or where that proof is required as a condition of a grant that funds the particular employment position for which the student has applied. The bill would require the systems to implement the bill by January 6, 2025.

AB 2925 (Friedman, D-Glendale)—**Postsecondary Education: Equity in Higher Education Act: Prohibition on Discrimination: Training and Notice.** This bill would require the CCC and CSU to incorporate training on how to combat and address antisemitism into existing antidiscrimination training or existing training on diversity, equity, and inclusion offered by the institution.

Senate Bill (SB) 1166 (Dodd, D-Napa)—**Public Postsecondary Education: Annual Report: Sex Discrimination.** As amended on March 18, 2024, this bill would require the CCC, by December 1, 2026, and by each December 1 thereafter, to submit a report to the Legislature that provides a summation of the activities undertaken by each district or campus, as applicable, and by each systemwide Title IX office, to ensure campus programs and activities are free from sex discrimination. The bill would require the California Community Colleges Chancellor's Office (CCCCO) to post the annual reports on its respective internet website. This bill would also require, by September 1, 2026, and by each September 1 thereafter, the governing board of each community college district (CCD) to prepare and submit to the CCCCCO a report on the activities undertaken by each CCD to ensure campus programs and activities are free from sex discrimination.

School Safety and Student Discipline

SB 1287 (Glazer, D-Orinda)—**Public Postsecondary Education: Equity in Higher Education Act: Prohibition on Harassment, Intimidation, and Discrimination.** As amended on March 20, 2024, this bill would state that it is the policy of the public segments of postsecondary education to eliminate harassment, intimidation, and discrimination that undermine certain objectives. The bill would require the Board of Governors of the CCC and the Trustees of the CSU to (1) adopt policies within campus-based student codes of conduct that prohibit violence, harassment, intimidation, and discrimination that are intended to interfere with rights established pursuant to the United States and California Constitutions or otherwise interfere with the free exchange of ideas, or call for or support genocide; (2) maintain and enforce reasonable time, place, and manner restrictions for public protests and demonstrations on campuses; and (3) develop mandatory training programs to educate students on how to exchange views in an atmosphere of mutual respect and civility.

2024 Legislative Calendar—Upcoming Holidays and Deadlines

April 26—Last day for policy committees to hear and report to fiscal committees fiscal bills introduced in their house

May 3—Last day for policy committees to hear and report to the floor nonfiscal bills introduced in their house



COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

Inflation Outpaces Predictions Again

 [BY PATTI F. HERRERA, EDD](#)

 [BY WENDI MCCASKILL](#)

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posted April 15, 2024

The U.S. Bureau of Labor Statistics reported Wednesday, April 10, 2024, that the Consumer Price Index (CPI)—the U.S. measure of inflation—increased more than anticipated to 3.5% in March. The rise in the shelter and gasoline indexes are accountable for more than half of the increase. Inflation was also higher than expected in January and February.

March core inflation, which excludes the costs for food and energy, came in at 3.8% year over year, matching February's year over year rate. In addition to shelter, which saw a 5.7% increase and is the largest contributor to core inflation, index increases of note included motor vehicle insurance which rose by 22.2% and medical care, which is up 2.2%.

The Federal Reserve (Fed) continues to maintain its goal of 2% inflation to reduce the federal funds rate. Last week Fed Chair, Jerome Powell remarked that “the job of sustainably restoring 2% inflation is not yet done” and reiterated that greater confidence in inflation reaching 2% is needed for rate cuts to occur. As such, the March CPI figures have some economists predicting that interest rates will come down by the end of 2024, but the reduction will be more narrow than previously anticipated.

In response to the CPI report on Wednesday, all three major stock market indexes were down at the day's close. The Dow Jones Industrial Average was down 422 points, or 1.1%; S&P 500 was down about 0.9%; and the Nasdaq fell by 0.8%.

COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

Governor Newsom Signs Early Action Budget Bill



BY KYLE HYLAND

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posted April 17, 2024

On Monday, April 15, 2024, Governor Gavin Newsom signed the early action budget bill into law, which reflects the agreement reached between the Governor and legislative leaders to reduce the budget shortfall by approximately \$17.3 billion (see "[Budget Early Action Details Revealed](#)" in the April 2024 *Community College Update* for details on the agreement).

As a budget bill, [Assembly Bill \(AB\) 106](#) (Gabriel, Statutes of 2024) went into effect immediately upon the Governor's signature Monday afternoon. Under AB 106, the Department of Finance will report to the Joint Legislative Budget Committee the list of items pursuant to the early action agreement that will no longer be included in the baseline budget forecast.

As a reminder, none of the early action budget solutions pertain to Proposition 98 funding. However, that does not mean there will not be proposed cuts or deferrals to K-14 education when lawmakers finalize the 2024-25 State Budget in June. Those budget decisions will largely be determined by April's personal income tax revenues, which will be reflected when Governor Newsom releases his revised State Budget proposal in May.



COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

CalPERS Approves 2024-25 Employer Contribution Rate

 [BY MICHELLE MCKAY UNDERWOOD](#)

 [BY TEDDI WENTWORTH](#)

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posted April 19, 2024

This week, the California Public Employees' Retirement System (CalPERS) Board adopted the 2024-25 schools employer contribution rate at 27.05% and projects out-year rates as follows:

Fiscal Year	2025-26	2026-27	2027-28	2028-29	2029-30
Projected Rates	27.60%	28.00%	29.20%	29.00%	28.80%

The 2024-25 employer contribution rate is an increase from the current-year rate of 26.68% although coming in lower than previously projected in the June 30, 2022, annual valuation report.

The out-year projections will fluctuate based on actual future investment returns and other demographic changes. The 2024-25 rate will not change from here, and the next anticipated update to out-year estimates is expected fall 2024, after the release of the 2023-24 valuation report this summer. As such, school employers (including community colleges) should utilize these rates as they update their multiyear projections.

The CalPERS contribution rate for members subject to Public Employees' Pension Reform Act (PEPRA) will remain at 8% for 2024-25, and the contribution rate for CalPERS members not subject to PEPRA (i.e., classic members) is set by statute and is currently 7% of salary. As of June 30, 2023, PEPRA members represented 62% of the total active population of the Schools Pool.

These new projected rates will be included in the May Revision edition of the School Services of California Inc. Financial Projection Dashboard.



COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

2023-24 State Revenues Continue to Underperform

 [BY PATTI F. HERRERA, EDD](#)

 [BY MATT PHILLIPS, CPA](#)

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posted April 24, 2024

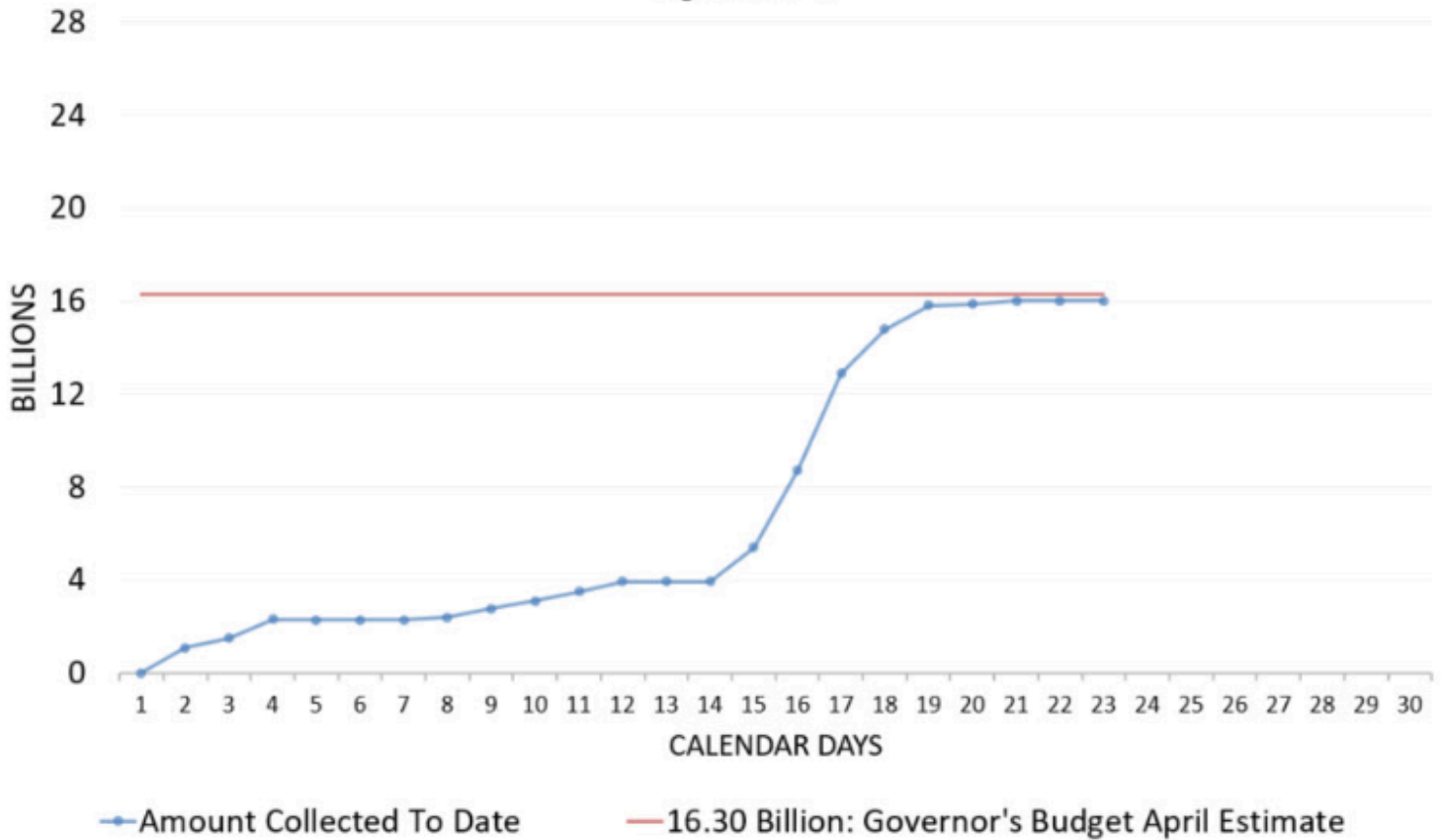
The theme of the 2024-25 Governor's Budget proposal was one of fiscal prudence and a heightened focus on the sustainability of current investments. Governor Gavin Newsom voiced that we are in a period "normalization and correction" in seeking to explain the unexpected revenue shortfall in 2022-23. He emphasized that the shortfall was not because of erroneous budgetary assumptions, but rather due to an absence of concrete information when the 2023-24 State Budget was enacted last summer. The lack of information stemmed from the extension of the 2022 tax filing deadline to November 2023.

In February 2024, one month after the 2024-25 Governor's Budget proposal was released, the Department of Finance published its monthly *Finance Bulletin* (Bulletin), reporting that January tax receipts came in nearly \$5 billion below the estimates included in the 2024-25 Governor's Budget proposal, resulting in a fiscal year-to-date shortfall of \$5.8 billion. This was a sobering start to 2024 and the impending State Budget negotiations. Fast forward to April 2024 and the Bulletin that includes state revenues through March reporting that the 2023-24 year-to-date shortfall has stabilized at \$5.8 billion, which means that February and March tax receipts have largely aligned with the Administration's monthly projections.

While February and March tax receipts are noteworthy, the month of April inarguably plays a much more significant role in determining whether the Administration's projections in the Governor's Budget proposal for 2023-24 were too aggressive, too conservative, or somewhere in between. Projections for personal income tax receipts in February and March were expected to be approximately \$10.7 billion, however, personal income tax receipt collections in April are expected to be \$16.3 billion—approximately 7.67% of total General Fund revenues.

The State Controller's Office (SCO), via their [daily income tax collection tracker](#), is reporting that the Administration's projection of \$16.3 billion is likely to be met, and possibly exceeded. Personal income tax receipts through April 23 total \$16 billion with five business days remaining in April. The final days of April are unlikely to yield significant tax collections, but it is promising that the month's projections are likely to be met.

Personal Income Tax Revenues Collected Compared to Governor's Budget Estimate April 2024



Source: SCO website as of April 24, 2024

The education community and constituents in California might be inclined to exhale a sigh of relief—and we encourage you to do so! However, it is important to remember that while the tax collections in the months of February through April have aligned with projections, the state is still playing catch-up as a result of the \$5.8 billion shortfall through January. Additionally, the state is also grappling with the \$26 billion shortfall from the 2022-23 fiscal year, which has an \$8 billion impact on the Proposition 98 minimum guarantee for that year. Budget deliberations immediately following the release of the May Revision will intensify, and partners in the K-14 field are eager to hear updates from the Governor’s proposal from January, including updates regarding the proposed shift of the \$8 billion that was allocated to K-12 and community college agencies in 2022-23.



COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

Statutory COLA for 2024-25 Now Available

✉ [BY DAVE HECKLER](#)

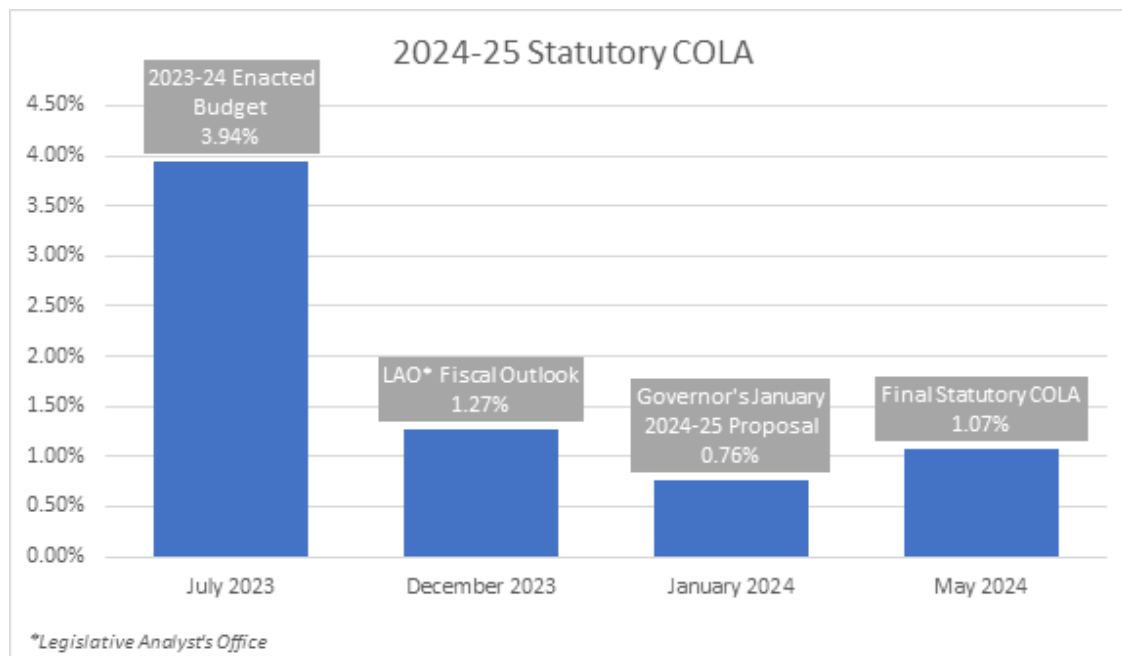
✉ [BY MATT PHILLIPS, CPA](#)

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posted April 25, 2024

Today, April 25, 2024, the U.S. Department of Commerce released the 2024 first quarter value of the implicit price deflator for state and local government goods and services, which provides the final data point needed to calculate the 2024-25 statutory cost-of-living adjustment (COLA) for K-14 education per Education Code Section 42238.02(d)(2).

The latest data point sets the statutory COLA for 2024-25 to be 1.07%, far below the forecasted 3.94% when the 2023-24 State Budget was adopted. The calculation of the statutory COLA is unrelated to state factors. Rather, the COLA is calculated based on nationally aggregated data of state and local government consumption.



The state must decide if it will have sufficient money to fund the statutory COLA for 2024-25. Last summer, when the 2023-24 State Budget was enacted, the state's economic condition was weakening, but the full extent was not known because of the delay in income tax filings to November 2023. The state's economic situation deteriorated more quickly than many expected—with a \$40 billion to \$70 billion deficit, depending on the viewpoint—and the state must now address current and future deficits, rather than determine how to spend surpluses.



COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

Top Legislative Issues—April 26, 2024

 [BY SSC GOVERNMENTAL RELATIONS TEAM](#)

Copyright 2024 School Services of California, Inc. posted April 26, 2024

Today, April 26, 2024, is the deadline for any bill tagged as a fiscal measure to pass out of the first-house policy committees. The bills that have been keyed nonfiscal have until next Friday, May 3, 2024, to clear policy committees. Since it is the second year of the 2023-24 legislative session, any bill that does not meet these deadlines will be considered dead, absent any rule waivers.

Appropriations Committees have already begun working through the bills that have made it through the policy committees. As we move into focusing on the fiscal aspects of a bill, it is important to be aware of how Appropriations Committees tackle their workload. While policy committees only focus on a particular subject area, the Appropriations Committees have jurisdiction over every bill identified as having fiscal implications. To systematically work through their docket, Appropriations Committees will, after hearing a bill, place any bill that meets a certain cost magnitude on the suspense file. In addition, any bill in which the primary purpose is to create a task force, commission, workgroup, report, or study will also move to the suspense file.

Just prior to the deadline for bills to move out of the Appropriations Committees, which is Friday, May 17, both committees will review their respective suspense files and release a number of bills to be voted on by the committee members and move forward in the legislative process. Those bills that do make it through the Appropriations Committees will oftentimes have proposed amendments that will make them less costly. Bills that do not make it out of the Appropriations Committees are considered dead.

To jump to certain topics, click on any of the appropriate links below:

- [Employees](#)
- [Instruction](#)
- [Miscellaneous](#)
- [School and Student Safety](#)

- [Student Services](#)
- [Tuition and Fees](#)

Employees

[Assembly Bill \(AB\) 2370](#) (Cervantes, D-Riverside)—**Community Colleges: Faculty: Instructor of Record: Qualifications.** Originally, this bill would have prohibited artificial intelligence (AI) from being used to replace community college faculty. However, the bill was amended on April 17, 2024, and would now require the instructor of record for a California Community College (CCC) course to be taught by a person who meets the minimum qualifications to serve as a faculty member teaching a credit course or a noncredit course.

While the bill no longer calls out AI directly, the author contends that the bill looks to ensure that human faculty members teach students and not AI. She argues that the bill “will help provide guardrails on the integration of new technology tools into community college classrooms by ensuring that the instructor of record in community college courses, for both credit and non-credit courses, must meet the minimum qualifications set by the Board of Governors of the California Community Colleges.”

[AB 2751](#) (Haney, D-San Francisco)—**Employer Communications During Nonworking Hours.** As amended on March 21, 2024, this bill would require public and private employers to establish a workplace policy that provides employees the right to disconnect from communications from the employer during nonworking hours. An employer may contact an employee during nonworking hours for an emergency or for scheduling.

Instruction

[Senate Bill 895](#) (Roth, D-Riverside)—**Community Colleges: Baccalaureate Degree in Nursing Pilot Program.** As amended on April 25, 2024, this bill would require the California Community Colleges Chancellor’s Office (CCCCO) to develop a Baccalaureate Degree in Nursing Pilot Program. The bill would limit the pilot program to 15 community college districts (CCDs) and would require the CCCCCO to identify eligible districts based on the following criteria:

- The CCCCCO is encouraged to ensure there is equitable access between the northern, central, and southern parts of the state to the pilot program
- Priority shall be given to CCDs located in underserved nursing areas
- The CCDs shall have a nationally accredited nursing program

The bill requires any CCD selected for the pilot program to continue to offer an Associate Degree in Nursing Program and would require each participating CCD to give priority registration for enrollment in the pilot program to students with an associate degree in nursing from that district.

Miscellaneous

AB 2925 (Friedman, D-Glendale)—Postsecondary Education: Equity in Higher Education Act: Prohibition on Discrimination: Training and Notice. As amended on April 18, 2024, this bill would provide that the state’s postsecondary educational institutions have an affirmative obligation to combat discrimination on the basis of disability, gender, gender identity, gender expression, nationality or national identity, race or ethnicity, religion, sexual orientation, and other specified characteristics, and a responsibility to provide equal educational opportunity. For purposes of the Equity in Higher Education Act, the bill would define “discrimination on the basis of religion” to include, but not be limited to, anti-Semitism and Islamophobia. The bill would also state that it is the intent of the Legislature that each postsecondary educational institution undertake supportive measures to help students who have encountered discriminatory incidents, regardless of the location of the discriminatory incident, if the student feels the incident impairs their access to equal educational opportunities.

School and Student Safety

AB 1818 (Jackson, D-Moreno Valley)—Public Postsecondary Education: Homeless Students: Parking. Originally, this bill would have required all CCC and California State University (CSU) campuses to allow overnight parking by a student attending its campus if the student uses the vehicle as housing, has a valid parking permit, and the vehicle is parked in or on a campus-owned parking lot or structure. However, the bill was amended on April 18, 2024, and now it would require the CCCCCO and the CSU Chancellor’s Office to establish pilot programs to allow overnight parking by eligible students.

For the CCC system, the pilot would require each CCD to select one campus to participate in the pilot program by July 1, 2025. The participating campuses would be required to allow overnight parking by a student attending a participating campus, provided that the student is enrolled in coursework, has paid enrollment fees if not waived, and is in good standing with the participating campus without requiring the student to enroll in additional courses. The CCCCCO would have to work with the participating campuses to determine a plan of action to implement the program including overnight parking facilities monitoring, a procedure for reporting and responding to threats to the safety of a student participating in the pilot, and an overnight parking form to be completed by an eligible student seeking access to overnight parking.

The bill specifies that if a participating campus implements overnight parking that complies with the bill’s provisions, then it would not be held civilly liable for a campus employee’s good faith act or omission that fails to prevent an injury to a participating student that occurs in, or in close proximity to, and during the hours of operation of, overnight parking. This immunity does not apply to gross negligence, intentional misconduct, or violations of other provisions of law.

AB 2193 (Holden, D-Pasadena)—Hazing Educational Institutions: Prohibition and Civil Liability: Reports and Resources. As amended on April 25, 2024, this bill would expressly prohibit a person from being subjected to hazing in any program or activity conducted by an educational institution that receives, or benefits from, state financial assistance or enrolls students who receive state student financial aid. The bill would, beginning January 1, 2026, establish civil liability for an educational institution if (1) the institution

has direct involvement in the hazing practice of the organization, or knew or should have known of the hazing practice and failed to take reasonable steps to stop the hazing practice, and (2) the organization involved in the hazing is affiliated with the educational institution at the time of the alleged hazing incident.

For purposes of determining whether an educational institution “knew or should have known of the hazing practice and failed to take reasonable steps to stop the hazing practice of the organization,” the bill would establish a rebuttable presumption that an educational institution took reasonable steps to address hazing if the educational institution had taken specified antihazing measures.

Student Services

AB 2458 (Berman, D-Menlo Park)—Public Postsecondary Education: Student Parents. Existing law requires each campus of the CCC and CSU to host a student parent webpage that contains information that lists all on- and off-campus student parent services and resources.

As amended on April 4, 2024, this bill would require the information on those webpages to include additional information, including several other federal and state tax credits, state and federal financial aid applications and programs, and the California Work Opportunity and Responsibility to Kids program. The bill would also require each campus of the CCC and CSU to, by the start of the 2026-27 academic year, develop and implement a campus policy for estimating and adjusting cost of attendance information for student parents, establish a data field in the campus’s data management information system to identify student parents for certain purposes, and update its campus net price calculator to include a baseline student parent cost estimate.

Tuition and Fees

AB 2093 (Santiago, D-Los Angeles)—Community Colleges: California College Promise: Fee Waiver Eligibility and Funding Formula. As amended on April 1, 2024, this bill would extend the term of eligibility of the California College Promise Grant for an additional two academic years for first-time community college students and returning community college students who matriculate into upper division coursework of a community college baccalaureate degree program. The bill would add to the funding formula, for funding appropriated for the program in excess of the funding needed to waive all student fees, the number of students who matriculate into upper division coursework of a community college baccalaureate degree program.

2024 Legislative Calendar—Upcoming Holidays and Deadlines

April 26—Last day for policy committees to hear and report to fiscal committees fiscal bills introduced in their house

May 3—Last day for policy committees to hear and report to the floor nonfiscal bills introduced in their house

May 10 —Last day for policy committees to meet prior to May 28



COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

LAO: Revenue Shortfall to Grow by \$19 Billion

✉ BY PATTI F. HERRERA, EDD

✉ BY JOHN GRAY

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posted May 6, 2024

On May 2, 2024, the Legislative Analyst's Office (LAO) revised its "Big Three" revenue outlook for California, including April net tax receipts, forecasting that state revenues for the three-year budget window will be \$19 billion below Governor Gavin Newsom's January estimates. On the same day, the LAO also reported that income tax withholding payments (payments made by employers on behalf of their employees) has rebounded from the trough in January 2023, and is now on track to beat the Governor's projections, albeit modestly.

Revenue from personal income, corporation, and sales taxes make up the lion's share of California's budget resources at just under 95% of total state revenue, with personal income tax revenue comprising nearly 60%. Across all three taxes, receipts are currently performing below January estimates. Moreover, the LAO attributes the recent positive trend in income tax revenue to Wall Street's recovery over the last six months—indicating that capital gains taxes are buoying what may otherwise be flat or slumping personal income in the wake of steady inflation and rising unemployment.

The 2023-24 fiscal year bears the brunt of the LAO's \$19 billion additional shortfall across the three-year budget window, with total tax receipts for the current year projected to be \$11.2 billion below the Governor's estimates.

LAO May "Big Three" Outlook Compared to Governor's Budget (In billions)

	2022-23		2023-24		2024-25		
	Governor's Budget	LAO	Governor's Budget	LAO	Governor's Budget	LAO	Total Difference
Personal Income Tax	\$122.8	\$121.5	\$113.8	\$108.6	\$114.8	\$114.2	\$7.1
Corporation Tax	\$42.1	\$41.3	\$36.9	\$32.4	\$38.3	\$34.9	\$8.7
Sales and Use Tax	\$33.1	\$33.2	\$34.6	\$33.1	\$35.1	\$32.8	\$3.7
Total	\$198.0	\$196.0	\$185.3	\$174.1	\$188.2	\$181.9	\$19.5

The Proposition 98 Problem

The implications for education funding are significant. Current state revenue trends are likely to keep Test 1 as the operative test that determines the Proposition 98 minimum guarantee for each of the three fiscal years, meaning funding levels will decrease by 40 cents for every dollar reduction in state General Fund revenues.

Proposition 98 Revised Estimates (In billions)

Governor's Budget	Impact of LAO May Estimate	Revised Estimate
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2022-23	\$98.3	(\$0.8)	\$97.5
2023-24	\$105.6	(\$4.5)	\$101.1
2024-25	\$109.1	(\$2.5)	\$106.5

Note: Annual estimate computed as 40% of General Fund revenue reduction, which will change with revised local property taxes

Given that spending within the Proposition 98 minimum guarantee was already outpacing revenues, the LAO's revised Big Three tax revenues suggest that the education deficit will worsen with the soon-to-be-released May Revision and 2024-25 Enacted Budget. The impact is exacerbated by the additional cost of a higher-than-expected cost-of-living adjustment (now at 1.07% compared to the Governor's January estimate of 0.76%), which increases spending pressures within the minimum guarantee by approximately \$250 million for the 2024-25 fiscal year.

Recall that Governor Newsom proposed to draw down \$722.1 million from the Proposition 98 reserve to maintain current-year funding levels and support the cost of funding the Student Centered Funding Formula for 2024-25. Reduced revenues and increased costs will complicate education budget decisions and negotiations in the next month-and-a-half and will likely require the Governor and the Legislature to adopt a suite of mitigating measures.



COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

The 2024-25 May Revision



BY SSC TEAM

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posted May 10, 2024

Earlier than statutorily required, on May 10, 2024, Governor Gavin Newsom released his revised proposal for the 2024-25 State Budget. While very few details were provided this morning, the article below summarizes all the information we have today. We will provide more detailed and comprehensive analysis as additional information is released by the Newsom Administration, which we anticipate will be released on May 14, 2024.

Scope of Budget Problem and Proposition 98

Despite early budget action to shrink the shortfall by approximately \$17.3 billion, lower revenues since January results in an *increased* overall budget deficit by \$7.0 billion for a total deficit of \$27.6 billion.

While this level of detail was not released this morning, based on the provided revenue estimates in the May Revision, we roughly estimate that the Proposition 98 funding levels for 2022-23, 2023-24, and 2024-25 are down from the Governor's Budget estimates by \$786 million, \$3.0 billion, and \$364 million, respectively. The estimated Proposition 98 minimum guarantee for each fiscal year, which assumes no changes in average daily attendance and local property taxes, is as follows:

- 2022-23: \$97.5 billion
- 2023-24: \$102.5 billion
- 2024-25: \$108.7 billion

The May Revision includes withdrawals from the Public School System Stabilization Account of approximately \$8.4 billion to “maintain predictable support for local educational agencies and community college districts.” This is a significant increase compared to the January Governor's Budget proposed withdrawal of \$3.0 billion in 2023-24 and \$2.7 billion in 2024-25.

While not in print, Governor Newsom noted during his press conference that he is continuing to propose the Proposition 98 “maneuver” and that it has increased from \$8.0 billion to \$8.8 billion.

COLA

Governor Newsom acknowledged the statutory cost-of-living adjustment (COLA) at the May Revision has increased to 1.07%, but did not affirmatively state that the May Revision proposes to *fund* it for the Student Centered Funding Formula and other categorical programs.

2022 Trigger

The 2022 State Budget Act included a trigger provision that required expenditures to be available for specified programs to be implemented in the 2024 State Budget Act. Given the negative multiyear projections, the Governor's State Budget summary lists investments that were part of this trigger provisions that are not included in the May Revision, meaning that they are not proposed to be a part of the 2024-25 State Budget. This list included the following:

- California State Student Aid Commission—Cal Grant Reform Act
- California Community College Cal Grant Expansion Program

Summary

This brief explanation of Governor Newsom's May Revision proposals reflects the amount of information made public at this time. Stay tuned for comprehensive analysis throughout the days ahead via *Community College Update* articles. Subsequent articles will provide us with an opportunity to add the details and clarifications that allow you to assess the impact of the 2024-25 May Revision on your community college district. Stay tuned.

RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT
2023-24 FTES (P2) ESTIMATED ACTUALS COMPARISON TO 2022-23 FTES (RECALC) ACTUALS

FINAL

RG reports as of April 8, 2024

SUMMER 2023 On or After 7/1/2023

NC	247.15	106.39	140.76
NC-IS/DE	-	-	-
CDCP	649.43	529.45	119.98
CDCP-IS/DE	115.19	2.15	113.04
CR	1,902.24	1,257.08	645.16
SUMMER TOTALS	2,914.01	1,895.07	1,018.94

2020-2021			2021-2022		
(RECALC) Actuals as of October 20, 2021			(RECALC) with Borrowing Actuals as of October 24, 2022		
TOTAL	SAC	SCC	TOTAL	SAC	SCC
NC	247.15	106.39	140.76	156.71	55.08
NC-IS/DE	-	-	-	71.06	48.38
CDCP	649.43	529.45	119.98	265.71	150.24
CDCP-IS/DE	115.19	2.15	113.04	803.28	561.13
CR	1,902.24	1,257.08	645.16	1,628.95	1,124.10
SUMMER TOTALS	2,914.01	1,895.07	1,018.94	2,925.71	1,938.93

2022-2023			2023-2024		
(RECALC) with Borrowing Actuals as of October 17, 2023			(P2) Estimated Actuals with Borrowing as of April 8, 2024		
TOTAL	SAC	SCC	TOTAL	SAC	SCC
NC	119.40	55.67	63.73	168.85	90.85
NC-IS/DE	146.75	79.11	67.64	282.45	178.37
CDCP	336.93	223.26	113.67	436.82	348.26
CDCP-IS/DE	855.00	651.78	203.22	941.49	617.26
CR	541.51	384.55	156.96	623.86	438.05
SUMMER TOTALS	1,999.59	1,394.37	605.22	2,453.47	1,672.79

2023-2024		
Better (Worse) 2023-24 (P2) vs. 2022-23 (RECALC) with Borrowing Actuals		
TOTAL	SAC	SCC
NC	49.45	35.18
NC-IS/DE	135.70	99.26
CDCP	99.89	125.00
CDCP-IS/DE	86.49	(34.52)
CR	82.35	53.50
SUMMER TOTALS	453.88	278.42

FALL 2023

NC	375.27	190.19	185.08
NC-IS/DE	-	0.00	0.00
CDCP	1,314.63	1,050.02	264.61
CDCP-IS/DE	310.62	12.18	298.44
CR			
IS_DSCH	1,201.86	777.16	424.70
IS_WSCH	1,557.46	1,047.43	510.03
DSCH	101.53	73.04	28.49
Positive	1,162.78	1,139.31	23.47
WSCH	4,486.29	2,731.61	1,754.68
TOTAL CR	8,509.92	5,768.55	2,741.37
FALL TOTALS	10,510.44	7,020.94	3,489.50

2020-2021			2021-2022		
(RECALC) Actuals as of October 20, 2021			(RECALC) with Borrowing Actuals as of October 24, 2022		
TOTAL	SAC	SCC	TOTAL	SAC	SCC
NC	375.27	190.19	185.08	282.82	124.79
NC-IS/DE	-	0.00	0.00	104.43	65.25
CDCP	1,314.63	1,050.02	264.61	830.11	469.83
CDCP-IS/DE	310.62	12.18	298.44	1,211.61	843.21
CR					
IS_DSCH	1,201.86	777.16	424.70	1,473.45	940.95
IS_WSCH	1,557.46	1,047.43	510.03	1,845.66	1,076.56
DSCH	101.53	73.04	28.49	148.59	115.28
Positive	1,162.78	1,139.31	23.47	1,365.64	1,263.56
WSCH	4,486.29	2,731.61	1,754.68	3,301.12	2,311.64
TOTAL CR	8,509.92	5,768.55	2,741.37	8,134.46	5,707.99
FALL TOTALS	10,510.44	7,020.94	3,489.50	10,563.43	7,211.07

2022-2023			2023-2024		
(RECALC) with Borrowing Actuals as of October 17, 2023			(P2) Estimated Actuals with Borrowing as of April 8, 2024		
TOTAL	SAC	SCC	TOTAL	SAC	SCC
NC	305.20	169.17	136.03	474.37	269.20
NC-IS/DE	240.96	174.47	66.49	499.68	367.79
CDCP	1,021.84	782.73	239.11	1,236.68	897.31
CDCP-IS/DE	1,101.22	710.37	390.85	1,451.54	928.86
CR					
IS_DSCH	1,779.81	1,200.79	579.02	1,929.49	1,291.64
IS_WSCH	1,881.49	1,257.59	623.90	2,018.25	1,357.32
DSCH	339.39	284.53	54.86	181.25	147.88
Positive	1,444.75	1,348.84	95.91	1,359.50	1,241.93
WSCH	3,107.41	1,993.72	1,113.69	3,310.97	2,183.36
TOTAL CR	8,552.85	6,085.47	2,467.38	8,799.46	6,222.13
FALL TOTALS	11,222.07	7,922.21	3,299.86	12,461.73	8,685.29

2023-2024		
Better (Worse) 2023-24 (P2) vs. 2022-23 (RECALC) with Borrowing Actuals		
TOTAL	SAC	SCC
NC	169.17	100.03
NC-IS/DE	258.72	193.32
CDCP	214.84	114.58
CDCP-IS/DE	350.32	218.49
CR		
IS_DSCH	149.68	90.85
IS_WSCH	136.76	99.73
DSCH	(158.14)	(136.65)
Positive	(85.25)	(106.91)
WSCH	203.56	189.64
TOTAL CR	246.61	136.66
FALL TOTALS	1,239.66	763.08

SPRING 2024

NC	260.02	46.30	213.72
NC-IS/DE	278.86	214.15	64.71
CDCP	827.03	393.96	433.07
CDCP-IS/DE	2,092.50	1,561.34	531.16
CR			
Jan. intersession	782.21	505.93	276.28
IS_DSCH	1,307.24	918.29	388.95
IS_WSCH	1,921.74	1,027.77	893.97
DSCH	119.46	110.79	8.67
Positive	1,125.73	1,100.25	25.48
WSCH	3,130.33	2,153.02	977.31
TOTAL CR	8,386.71	5,816.05	2,570.66
SPRING TOTALS	11,845.12	8,031.80	3,813.32

2020-2021			2021-2022		
(RECALC) Actuals as of October 20, 2021			(RECALC) with Borrowing Actuals as of October 24, 2022		
TOTAL	SAC	SCC	TOTAL	SAC	SCC
NC	260.02	46.30	213.72	125.22	69.62
NC-IS/DE	278.86	214.15	64.71	535.81	276.10
CDCP	827.03	393.96	433.07	767.69	388.28
CDCP-IS/DE	2,092.50	1,561.34	531.16	1,702.71	1,227.93
CR					
Jan. intersession	782.21	505.93	276.28	774.19	507.74
IS_DSCH	1,307.24	918.29	388.95	1,548.96	1,059.77
IS_WSCH	1,921.74	1,027.77	893.97	1,754.24	1,096.14
DSCH	119.46	110.79	8.67	155.83	123.65
Positive	1,125.73	1,100.25	25.48	1,372.18	1,314.73
WSCH	3,130.33	2,153.02	977.31	2,571.06	1,706.08
TOTAL CR	8,386.71	5,816.05	2,570.66	8,176.46	5,808.11
SPRING TOTALS	11,845.12	8,031.80	3,813.32	11,307.89	7,770.04

2022-2023			2023-2024		
(RECALC) with Borrowing Actuals as of October 17, 2023			(P2) Estimated Actuals with Borrowing as of April 8, 2024		
TOTAL	SAC	SCC	TOTAL	SAC	SCC
NC	342.82	185.23	157.59	318.94	154.76
NC-IS/DE	351.65	202.73	148.92	519.44	53.72
CDCP	1,253.79	937.51	316.28	881.25	645.25
CDCP-IS/DE	1,579.83	919.16	660.67	1,676.99	1,080.31
CR					
Jan. intersession	910.20	633.65	276.55	1,024.48	707.18
IS_DSCH	1,699.12	1,218.82	480.30	2,218.82	1,549.78
IS_WSCH	1,930.62	1,214.55	716.07	1,977.34	1,269.90
DSCH	237.46	210.89	26.57	298.98	269.74
Positive	1,474.84	1,401.87	72.97	1,439.95	1,365.92
WSCH	2,600.96	1,665.53	935.43	2,701.01	1,792.40
TOTAL CR	8,853.20	6,345.31	2,507.89	9,660.58	6,954.92
SPRING TOTALS	12,381.29	8,589.94	3,791.35	13,057.20	9,300.96

2023-2024		
Better (Worse) 2023-24 (P2) vs. 2022-23 (RECALC) with Borrowing Actuals		
TOTAL	SAC	SCC
NC	(23.88)	(30.47)
NC-IS/DE	167.79	262.99
CDCP	(372.54)	(292.26)
CDCP-IS/DE	97.16	161.15
CR		
Jan. intersession	114.28	73.53
IS_DSCH	519.70	330.96
IS_WSCH	46.72	55.35
DSCH	61.52	58.85
Positive	(34.89)	(35.95)
WSCH	100.05	126.87
TOTAL CR	807.38	609.61
SPRING TOTALS	675.91	711.02

SUMMER 2024

NC	1.46	1.46	0.00
NC-IS/DE	0.00	0.00	0.00
CDCP	30.80	30.40	0.40
CDCP-IS/DE	1.02	0.56	0.46
CR	30.89	21.89	9.00
Borrowed	0.00	0.00	0.00
SUMMER TOTALS	64.17	54.31	9.86

2020-2021			2021-2022		
(RECALC) Actuals as of October 20, 2021			(RECALC) with Borrowing Actuals as of October 24, 2022		
TOTAL	SAC	SCC	TOTAL	SAC	SCC
NC	1.46	1.46	0.00	0.27	0.27
NC-IS/DE	0.00	0.00	0.00	3.05	0.87
CDCP	30.80	30.40	0.40	45.47	44.64
CDCP-IS/DE	1.02	0.56	0.46	9.45	3.53
CR	30.89	21.89	9.00	40.47	30.37
Borrowed	0.00	0.00	0.00	1,307.24	934.59
SUMMER TOTALS	64.17	54.31	9.86	1,405.95	1,014.27

2022-2023			2023-2024		
(RECALC) with Borrowing Actuals as of October 17, 2023			(P2) Estimated Actuals with Borrowing as of April 8, 2024		
TOTAL	SAC	SCC	TOTAL	SAC	SCC
NC	0.62	0.62	0.00	0.00	0.00
NC-IS/DE	3.43	0.00	3.43	48.82	0.00
CDCP	62.67	61.33	1.34	18.59	0.00
CDCP-IS/DE	4.72	0.87	3.85	132.59	0.00
CR	55.53	43.01	12.52	0.00	0.00
Borrowed	1,564.15	1,096.48	467.67	1,200.00	800.00
SUMMER TOTALS	1,691.12	1,202.31	488.81	1,400.00	800.00

2023-2024		
Better (Worse) 2023-24 (P2) vs. 2022-23 (RECALC) with Borrowing Actuals		
TOTAL	SAC	SCC
NC	(0.62)	(0.62)
NC-IS/DE	45.39	0.00
CDCP	(44.08)	(61.33)
CDCP-IS/DE	127.87	(0.87)
CR	(55.53)	(43.01)
Borrowed	(364.15)	(296.48)
SUMMER TOTALS	(291.12)	(402.31)

COMBINED

NC	883.90	344.34	539.56
NC-IS/DE	278.86	214.15	64.71
CDCP	2,821.89	2,003.83	818.06
CDCP-IS/DE	2,519.33	1,576.23	943.10
CREDIT	18,829.76	12,863.57	5,966.19
TOTAL	25,333.74	17,002.12	8,331.62

2020-2021			2021-2022		
(RECALC) Actuals as of October 20, 2021			(RECALC) with Borrowing Actuals as of October 24, 2022		
TOTAL	SAC	SCC	TOTAL	SAC	SCC
NC	883.90	344.34	539.56	565.02	249.76
NC-IS/DE	278.86	214.15	64.71	714.35	390.60
CDCP	2,821.89	2,003.83	818.06	1,908.98	1,052.99
CDCP-IS/DE	2,519.33	1,576.23	943.10	3,727.05	2,635.80
CREDIT	18,829.76	12,863.57			

**RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT
UNRESTRICTED GENERAL FUND
2024/25 Tentative Budget Assumptions
May 6, 2024**

I. State Revenue

A. The District's earned revenue is projected to be greater than hold harmless in 2023/24. Budgeting for 2024/25 will use the Student Centered Funding Formula (SCFF) at the full calculated revenue less estimated deficit factor.

B. FTES Workload Measure Assumptions:

Year	Base	Actual	Funded		Actual Growth	Funded Growth
2016/17	28,901.64	27,517.31	28,901.64	a	-4.79%	0.00%
2017/18	28,901.64	29,378.53	29,375.93	b	1.65%	1.64%
2018/19	Recal	25,925.52	28,068.86	c	-11.75%	-4.45%
2019/20	Recal	27,028.98	26,889.30		4.26%	-4.20%
2020/21	Recal	25,333.74	26,993.32		-6.27%	0.39%
2021/22	Recal	26,202.98	27,208.25		3.43%	0.80%
2022/23	Recal	27,294.07	26,783.85		4.16%	-1.56%
2023/24	P2	29,372.40	28,908.60	P1	7.61%	7.93%

a - based on submitted P3, District went into Stabilization in FY 2016/17

b - based on submitted P3, the district shifted 1,392.91 FTES from summer 2018

c - To maintain the 2015/16 funding level and produce growth FTES in 2017/18, the district borrowed from summer 2018 which reduced FTES in 2018/19.

The governor's state budget proposal includes .5% systemwide growth funding and 0.76% COLA. The components remain at 70/20/10 split with funded COLA added to all metrics each year. Any changes to our funding related to the SCFF will be incorporated when known.

Projected COLA of 0.76%	\$1,711,660
Projected SCFF Base Increase	\$0
Projected Growth/Restoration/SAC Large College	\$15,428,960
Deficit Factor (3.55%)	(\$8,370,773)

2024/25 Potential Growth at 0.5%

29,519 FTES

C. Education Protection Account (EPA) funding estimated at \$47,040,103 based on 2023/24 @ Advance. These are not additional funds. The EPA is only a portion of general purpose funds that offsets what would otherwise be state aid in the apportionments. We intend to charge a portion of faculty salaries to this funding source in compliance with EPA requirements.

D. Unrestricted lottery is projected at \$177 per FTES (\$5,274,395). Restricted lottery at \$72 per FTES (\$2,145,516). (2023/24 @ P1 of resident & nonresident factored FTES, 29,798.84 x \$177 = \$5,274,395 unrestricted lottery; 29,798.84 x \$72 = \$2,145,516 restricted lottery)

E. Estimated reimbursement for part-time faculty compensation is estimated at \$597,489 (2023/24 @ Advance).

F. Categorical programs will continue to be budgeted separately; self-supporting, matching revenues and expenditures. COLA is being proposed on certain categorical programs. Without COLA, other categorical reductions would be required to remain in balance if settlements are reached with bargaining groups. The colleges will need to budget for any program match requirements using unrestricted funds.

G. College Promise Grants (BOG fee waivers 2% administration) funding estimated at 2023/24 @ Advance of \$245,695.

H. Mandates Block Grant estimated at a total budget of \$905,577 (\$35.37 x 25,602.96 FTES @ P2). COLA of 0.76%. No additional one-time allocation proposed.

II. Other Revenue

I. Non-Resident Tuition budgeted at \$3,700,000. (SAC \$2,400,000, SCC \$1,300,000). Increase of \$700,000.

J. Interest earnings estimated at \$3,000,000. Increase of \$2,100,000.

K. Other miscellaneous income (includes fines, fees, rents, etc.) is estimated at approximately \$404,737.

L. Apprenticeship revenue estimated at \$5,227,354. (Corresponding expenses are also budgeted for apprenticeship course offerings.)

M. Scheduled Maintenance/Instructional Equipment allocation - no new allocation is proposed at this time.

N. Full-time Faculty Hiring Allocation - no new allocation is proposed at this time.

**RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT
UNRESTRICTED GENERAL FUND
2024/25 Tentative Budget Assumptions
May 6, 2024**

III. Appropriations and Expenditures

- A. As the District's budget model is a revenue allocation model, revenues flow through the model to the colleges as earned. The colleges have the responsibility, within their earned revenue, to budget for ALL necessary expenditures including but not limited to all full time and part time employees, utilities, instructional services agreements, multi-year maintenance and other contracts, supplies, equipment and other operating costs.
- B. Salary Schedule Adjustments - estimated at 4% for unrestricted general fund = \$5,143,388
(FARSCCD approximate cost \$2,162,512, CSEA approximate cost \$1,778,207, Management/Other approximate cost \$1,202,669)
The colleges will need to budget for bargained increased costs in Salaries and Benefits for part-time employees.
The estimated cost of a 1% salary increase is \$2.27 million for all funds. The estimated cost of a 1% salary increase is \$1.67 million for the unrestricted general fund.
- C. Step and column movement is budgeted at an additional cost of approximately \$2.26 million including benefits for FD 11
(FARSCCD approximate cost \$1,103,900 CSEA approximate cost \$614,327, Management/Other approximate cost \$546,372)
For all funds, it is estimated to = \$3.07 million (FARSCCD = \$1,333,640, CSEA = \$1,002,446, Management/Others = \$733,435)
In addition, the colleges would need to budget for step/column increases for P/T faculty.
- D. Health and Welfare benefit premium cost increase as of 1/1/2025 is estimated at 3.0% for an additional cost of approximately \$606,621 for active employees. For retirees estimated to be \$178,906.
State Unemployment Insurance (.05%)
CalSTRS employer contribution rate will stay the same in 2024/25 at 19.10% for no increase.
(Note: The cost of each 1% increase in the STRS rate is approximately \$760,000.)
CalPERS employer contribution rate will increase in 2024/25 from 26.68% to 27.80% for a increase of \$478,583.
(Note: The cost of each 1% increase in the PERS rate is approximately \$427,000.)
- E. The full-time faculty obligation (FON) for Fall 2024 is estimated to be 354. The Fall 2023 report indicated the District was 52.6 faculty over its FON and will meet its Fall 2024 obligation without the need to hire additional faculty. The current cost for a new position is budgeted at Class VI, Step 12 at approximately \$182,677. Penalties for not meeting the obligation amount to approximately \$92,511 per FTE not filled. Each faculty hired over the FON adds cost of (\$182,677- \$63,944) = \$118,733 if deduct hourly cost.
- F. The current rate per Lecture Hour Equivalent (LHE) effective 7/1/24 for hourly faculty is \$96.39 x 18 hrs/LHE= \$1,735 (FY 2024/25)
(Total cost of salary and benefits of part-time faculty to teach 30 LHE = \$63,944)
- G. Retiree Health Benefit Fund (OPEB/GASB 75 Obligation) - The calculated Employer Contribution Target is estimated to be less than our current pay as you go therefore the district will decrease the employer payroll contribution from .75% to 0% of total salaries. This provides savings of \$994,709 for the unrestricted general fund.
- H. Capital Outlay Fund - The District will continue to budget \$1.5 million for capital outlay needs.
- I. Utilities cost increases of 15%, estimated at \$100,000.
- J. Information Technology licensing contract escalation cost of 4.5%, estimated at \$195,000.
- K. Property and Liability Insurance transfer estimated at \$2,500,000 (no change).
- L. Other additional DSO/Institutional Cost expenses: approved at 10/25/23 POE
- | | Ongoing Cost | One-time Cost |
|---|--------------|---------------|
| Business Services (Reorg 1369 - Sr. Payroll Specialist) | \$ 133,311 | |
| Human Resources (Reorg 1370 - 2 Senior Business Partners and 1 Business Partner) | \$ 538,773 | |
| ITS Positions (Reorg 1387 - FT Enterprise Applications Manager and Reorg 1388 - PT Media Systems Electronic Technician) | \$ 286,217 | |
| Facilities Planning - Energy/Sustainability Manager | \$ 218,204 | |
| Chancellor's Office - \$20K - Institutional Memberships + \$20K - Travel/Conference Expense | \$ 40,000 | |
- M. Eighth contribution of Santiago Canyon College ADA Settlement expenses of \$2 million from available one-time funds.

Rancho Santiago Community College District
Unrestricted General Fund Summary
2024/25 Tentative Budget Assumptions
May 6, 2024

*	<u>New Revenues</u>	Ongoing Only	One-Time
A	Student Centered Funding Formula		
B	Projected COLA of 0.76%	\$1,711,660	
B	Projected SCFF Base Increase	\$0	
B	Projected Growth/Restoration/SAC Large College	\$15,428,960	
B	Deficit Factor (3.55%) - additional	(\$3,982,051)	
D	Unrestricted Lottery	\$364,024	
H	Mandates Block Grant	\$6,882	
I	Non-Resident Tuition	\$700,000	
J	Interest Earnings	\$2,100,000	
L	Apprenticeship - SCC	\$0	
EGK	Misc Income	\$41,933	
N	Full-time Faculty Allocation	\$0	
	Total	\$16,371,408	
	 <u>New Expenditures</u>		
B	Salary Schedule Increases/Collective Bargaining	\$6,700,862	
C	Step/Column	\$2,264,599	
D	Health and Welfare/Benefits Est. Increase 3.0% - Active	\$606,621	
D	Health and Welfare/Benefits - Retirees	\$178,906	
D	Health and Welfare - Part-time Faculty (placeholder)	\$0	
D	CalSTRS Increase	\$0	
D	CalPERS Increase	\$478,583	
D	State Unemployment	\$0	
E	Full Time Faculty Obligation Hires	\$0	
E	Non-Credit Faculty (Non FON)	\$0	
E/F	Hourly Faculty Budgets (Match Budget to Actual Expense)	\$0	
G	Cost of Retiree Health Benefit (OPEB Cost)	(\$994,709)	
H	Capital Outlay/Scheduled Maintenance Contribution	\$0	
I	Utilities Increase	\$100,000	
J	ITS Licensing/Contract Escalation Cost	\$195,000	
K	Property, Liability and All Risks Insurance	\$0	
II.L	Apprenticeship - SCC	\$0	
L	Other Additional DSO/Institutional Costs	\$1,216,505	
M	SCC ADA Settlement Costs	\$0	\$2,000,000
	Total	\$10,746,367	\$2,000,000
	2024/25 Budget Year Unallocated (Deficit)	\$5,625,041	
	2023/24 Structural Unallocated (Deficit)	\$11,631,362	
	Additional College added ongoing cost during FY 23/24	(11,019,127)	
	Total Est. Unallocated (Deficit)	\$6,237,276	
	COLA for Hourly positions to be budgeted by Colleges	\$1,429,752	
	Total Amount to be Allocated through BAM	\$7,667,028	

* Reference to budget assumption number

Note	SAC	\$ 7,257,601
	BC done in FY 23/24	(6,914,631)
	balance as of 4/30/24	\$ 342,970
	SCC	\$ 4,373,761
	BC done in FY 23/24	(4,104,496)
	balance as of 4/30/24	\$ 269,265

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Unrestricted General Fund Revenue Budget - Fund 11					
<u>Revenues by Source</u>	2022-23 Actual Revenue	2023-24 Revised Budget	2023-24 Estimated Revenue	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
8100 Federal Revenues					
8110 Forest Reserve	\$0	\$0	\$4,624	\$0	(100.00)
Total Federal Revenues	0	0	4,624	0	(100.00)
8600 State Revenues					
8611 Apprenticeship Allowance	4,665,132	5,227,354	5,227,354	5,227,354	-
8612 State General Apportionment	50,119,163	41,978,315	41,978,315	73,498,196 *	75.09
8612 State General Apportionment-estimated COLA	12,050,879	16,090,921	16,090,921	1,711,660 *	(89.36)
8612 Base Allocation Increase	0	0	0	*	-
8612 State General Apportionment-Deficit	(4,066,904)	(4,388,722)	(4,388,722)	(8,370,773) *	90.73
8611-8630 State General Apportionment&EPA&Appr-prior year adjustment	(1,428,544)	0	0	0	-
8619 Other General Apportionments-Full-time Faculty Allocation	3,325,444	3,325,444	3,325,444	3,325,444	-
8619 Other General Apportionments-Enrollment Fee Admin-2%	232,423	232,423	232,423	245,695	5.71
8619 Other General Apportionments-PT Faculty Comp & Office Hr	607,038	568,828	568,828	597,489	5.04
8629 Other General Categorical-Return to Title IV	0	0	0	0	-
8630 Education Protection Account	32,382,910	47,040,103	47,040,103	47,040,103 *	-
8672-8673 Homeowners' Property Tax Relief/Timber Yield Tax	261,247	261,247	261,247	261,247 *	-
8681 State Lottery Proceeds	5,568,007	4,910,371	4,910,371	5,274,395	7.41
8682 State Mandated Costs	877,418	905,577	934,725	912,459	(2.38)
8699 Other Misc State Revenue - STRS on-behalf entry	0	0	0	0	-
Total State Revenues	104,594,213	116,151,861	116,181,009	129,723,269	11.66
8800 Local Revenues					
8811 Tax Allocation, Secured Roll	59,590,079	65,069,267	65,069,267	65,069,267 *	-
8812 Tax Allocation, Supplement Roll	2,551,559	2,551,559	2,551,559	2,551,559 *	-
8813 Tax Allocation, Unsecured Roll	1,725,853	1,725,853	1,725,853	1,725,853 *	-
8816 Prior Years' Taxes	449,785	449,785	449,785	449,785 *	-
8817 Education Revenue Augmentation Fund (ERAF)	26,641,918	26,641,918	26,641,918	26,641,918 *	-
8818 RDA Funds - Pass Thru AB	755,956	755,956	755,956	755,956 *	-
					-

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Unrestricted General Fund Revenue Budget - Fund 11

<u>Revenues by Source</u>	2022-23 Actual Revenue	2023-24 Revised Budget	2023-24 Estimated Revenue	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
8819 RDA Funds - Residuals	8,293,190	8,293,190	8,293,190	8,293,190 *	-
8850 Rents and Leases	221,763	375,682	375,682	338,480	(9.90)
8860 Interest & Investment Income	4,279,489	900,000	4,451,316	3,000,000	(32.60)
8866/8867 Gain(Loss)on Invest-Realized/Unrealized	0	0	0	0	-
8874 CCC Enrollment Fees	8,516,798	8,577,987	8,577,987	8,577,987 *	-
8875 Bachelor's Program Fee	59,556	40,000	77,028	40,000	(48.07)
8880 Nonresident Tuition	3,452,993	3,000,000	3,657,591	3,700,000	1.16
8890 Other Local Revenues (Student Transcript/Representation/ Discounts/Fines/Instr. Mat./Health Serv. Use Fees, etc.)	1,253,844	524,200	2,447,335	524,200	(78.58)
8891 Other Local Rev - Special Proj	0	0	0	0	-
Total Local Revenues	<u>117,792,783</u>	<u>118,905,397</u>	<u>125,074,467</u>	<u>121,668,195</u>	(2.72)
8900 Other Financing Sources					
8910 Proceeds-Sale of Equip & Suppl	3,928	5,000	95,489	5,000	(94.76)
8981/8983 Interfund/Intrafund Transfer In	7,146	14,494	14,494	0	(100.00)
Total Other Sources	<u>11,074</u>	<u>19,494</u>	<u>109,983</u>	<u>5,000</u>	(95.45)
Total Revenues	<u>222,398,070</u>	<u>235,076,752</u>	<u>241,370,083</u>	<u>251,396,464</u>	4.15
Net Beginning Balance	0	0	0	0	-
Adjustments to Beginning Balance	0	0	0	0	-
Adjusted Beginning Fund Balance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	-
Total Revenues, Other Financing Sources and Beginning Fund Balance	<u>\$222,398,070</u>	<u>\$235,076,752</u>	<u>\$241,370,083</u>	<u>\$251,396,464</u>	4.15

* Component of Apportionment

\$228,205,948

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Unrestricted General Fund Expenditure Budget - Fund 11

<u>Expenditures by Object</u>	2022-23 Actual Expenses	2023-24 Revised Budget	2023-24 Estimated Expenses	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
1000 Academic Salaries					
1100 Instructional Salaries, Regular Contract	\$30,734,283	\$35,936,642	\$34,896,618	\$37,977,992	8.83
1200 Non-Instructional Salaries, Regular Contract	15,271,480	18,530,762	18,046,021	20,208,784	11.98
1300 Instructional Salaries, Other Non-Regular	33,931,053	34,922,354	39,314,812	29,555,721	(24.82)
1400 Non-Instructional Salaries, Other Non-Regular	2,083,073	1,946,285	2,064,177	1,915,642	(7.20)
Subtotal	<u>82,019,889</u>	<u>91,336,043</u>	<u>94,321,628</u>	<u>89,658,139</u>	(4.94)
2000 Classified Salaries					
2100 Non-Instructional Salaries, Regular Full Time	34,178,874	42,238,649	38,779,563	47,909,483	23.54
2200 Instructional Aides, Regular Full Time	562,787	820,975	686,638	974,467	41.92
2300 Non-Instructional Salaries, Other	1,504,452	1,656,276	1,591,276	1,832,664	15.17
2400 Instructional Aides, Other	1,477,441	1,313,202	1,184,344	1,604,161	35.45
Subtotal	<u>37,723,554</u>	<u>46,029,102</u>	<u>42,241,821</u>	<u>52,320,775</u>	23.86
3000 Employee Benefits					
3100 State Teachers' Retirement System Fund	13,384,938	16,512,102	16,157,476	16,281,928	0.77
3200 Public Employees' Retirement System Fund	9,943,615	12,992,878	11,583,892	15,165,901	30.92
3300 Old Age, Survivors, Disability, and Health Ins.	4,338,802	5,118,146	4,764,160	5,546,246	16.42
3400 Health and Welfare Benefits	23,446,622	27,943,046	25,106,285	29,727,388	18.41
3500 State Unemployment Insurance	653,206	331,457	89,126	323,079	262.50
3600 Workers' Compensation Insurance	1,804,059	2,083,499	2,115,975	2,151,187	1.66
3900 Other Benefits	3,146,052	3,388,195	3,253,924	3,481,490	6.99
Subtotal	<u>56,717,294</u>	<u>68,369,323</u>	<u>63,070,838</u>	<u>72,677,219</u>	15.23
TOTAL SALARIES/BENEFITS	176,460,737	205,734,468	199,634,287	214,656,133	7.52
Salaries/Benefits Cost % of Total Expenditures	88.61%	88.08%	89.13%	88.62%	

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Unrestricted General Fund Expenditure Budget - Fund 11

Expenditures by Object	2022-23 Actual Expenses	2023-24 Revised Budget	2023-24 Estimated Expenses	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
4000 Books and Supplies					
4100 Textbooks	0	0	0	0	-
4200 Other Books	1,859	7,568	7,568	7,668	1.32
4300 Instructional Supplies	5,010	65,572	5,374	5,922	10.20
4400 Media Supplies	0	0	0	0	-
4500 Maintenance Supplies	97,922	133,880	109,552	116,278	6.14
4600 Non-Instructional Supplies	584,802	741,592	642,495	640,951	(0.24)
4700 Food Supplies	25,664	26,841	13,029	20,199	55.03
Subtotal	<u>715,257</u>	<u>975,453</u>	<u>778,018</u>	<u>791,018</u>	1.67
5000 Services and Other Operating Expenses					
5100 Personal & Consultant Svcs	1,452,649	3,411,293	2,333,131	2,749,856	17.86
5200 Travel & Conference Expenses	157,673	274,258	170,553	273,318	60.25
5300 Dues & Memberships	113,610	150,163	179,527	162,520	(9.47)
5400 Insurance	1,970,000	2,500,090	2,156,651	2,500,090	15.92
5500 Utilities & Housekeeping Svcs	3,973,302	4,721,233	4,149,386	4,923,007	18.64
5600 Rents, Leases & Repairs	3,670,251	2,733,836	2,796,183	3,750,344	34.12
5700 Legal, Election & Audit Exp	686,920	1,076,083	809,266	1,072,533	32.53
5800 Other Operating Exp & Services	4,608,103	7,008,039	3,794,183	6,073,735	60.08
5900 Other (Transp., Postage, Reproduction, Special Proj., etc.)	996,649	3,699,816	3,310,465	4,676,515	41.26
Subtotal	<u>17,629,157</u>	<u>25,574,811</u>	<u>19,699,345</u>	<u>26,181,918</u>	32.91
6000 Sites, Buildings, Books, and Equipment					
6100 Sites & Site Improvements	426,700	0	0	0	-
6200 Buildings	3,199,443	5,000	2,847,156	0	(100.00)
6300 Library Books	949	950	950	1,070	12.63
6400 Equipment	703,469	1,286,070	1,025,515	599,297	(41.56)
Subtotal	<u>4,330,561</u>	<u>1,292,020</u>	<u>3,873,621</u>	<u>600,367</u>	(84.50)
Subtotal, Expenditures (1000 - 6000)	<u>199,135,712</u>	<u>233,576,752</u>	<u>223,985,271</u>	<u>242,229,436</u>	8.15

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Unrestricted General Fund Expenditure Budget - Fund 11

Expenditures by Object	2022-23 Actual Expenses	2023-24 Revised Budget	2023-24 Estimated Expenses	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
7000 Other Outgo					
7200 Intrafund Transfers Out	26,387	0	0	0	-
7300 Interfund Transfers Out	1,500,000	1,500,000	1,500,000	1,500,000	-
7600 Other Student Aid	300	0	0	0	-
Subtotal	1,526,687	1,500,000	1,500,000	1,500,000	-
Subtotal, Expenditures (1000 - 7000)	200,662,399	235,076,752	225,485,271	243,729,436	8.09
7900 Reserve for Contingencies					
7910 Estimated COLA	0	0	0	0	-
7910 Estimated Restoration/Access/Growth	0	0	0	0	-
7950 Budget Stabilization	0	0	0	0	-
Total Designated	0	0	0	0	-
7910 Unrestricted Contingency	21,735,671	0	15,884,812	7,667,028	(51.73)
Subtotal Expenditures (7900)	21,735,671	0	15,884,812	7,667,028	(51.73)
Total Expenditures, Other Outgo and Ending Fund Balance	\$222,398,070	\$235,076,752	\$241,370,083	\$251,396,464	4.15

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Unrestricted - One-Time - General Fund Revenue Budget - Fund 13						
<u>Revenues by Source</u>		2022-23 Actual Revenue	2023-24 Revised Budget	2023-24 Estimated Revenue	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
8100	Federal Revenues					
	Total Federal Revenues	\$0	\$0	\$0	\$0	-
8600	State Revenues					
8611	Apprenticeship Allowance	0	0	0	0	-
8682	State Mandated Costs	0	0	0	0	-
8699	Other Misc State Revenue	5,927,653	7,584,025	7,584,025	7,584,025	-
	Total State Revenues	<u>5,927,653</u>	<u>7,584,025</u>	<u>7,584,025</u>	<u>7,584,025</u>	-
8800	Local Revenues					
8850	Rentals Short-term/Lease Facilities	188,283	25,000	51,355	0	(100.00)
8890	Other Local Revenues (Student Transcript/Representation/ Discounts/Fines/Instr. Mat./Health Serv. Use Fees, etc.)	516,698	301,464	236,768	260,972	10.22
8891	Other Local Rev - Special Proj	0	0	0	0	-
	Total Local Revenues	<u>704,981</u>	<u>326,464</u>	<u>288,123</u>	<u>260,972</u>	(9.42)
8900	Other Financing Sources					
8981/8983	Interfund/Intrafund Transfer In	940,290	0	0	0	-
	Total Revenues	<u>7,572,924</u>	<u>7,910,489</u>	<u>7,872,148</u>	<u>7,844,997</u>	(0.34)
	Net Beginning Balance	59,415,834	69,995,935	69,995,935	76,642,171	9.50
	Adjustments to Beginning Balance	0	0	0	0	-
	Adjusted Beginning Fund Balance	<u>59,415,834</u>	<u>69,995,935</u>	<u>69,995,935</u>	<u>76,642,171</u>	9.50
	Total Revenues, Other Financing Sources and Beginning Fund Balance	<u>\$66,988,758</u>	<u>\$77,906,424</u>	<u>\$77,868,083</u>	<u>\$84,487,168</u>	8.50

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Unrestricted - One-Time - General Fund Expenditure Budget - Fund 13

<u>Expenditures by Object</u>	2022-23 Actual Expenses	2023-24 Revised Budget	2023-24 Estimated Expenses	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
1000 Academic Salaries					
1100 Instructional Salaries, Regular Contract	\$0	\$244,585	\$244,585	\$127,184	(48.00)
1200 Non-Instructional Salaries, Regular Contract	121,313	199,736	186,764	27,474	(85.29)
1300 Instructional Salaries, Other Non-Regular	2,890,005	447,801	39,536	400,000	911.74
1400 Non-Instructional Salaries, Other Non-Regular	532,135	333,084	624,581	71,000	(88.63)
Subtotal	<u>3,543,453</u>	<u>1,225,206</u>	<u>1,095,466</u>	<u>625,658</u>	(42.89)
2000 Classified Salaries					
2100 Non-Instructional Salaries, Regular Full Time	120,198	156,948	82,074	164,680	100.65
2200 Instructional Aides, Regular Full Time	0	0	0	0	-
2300 Non-Instructional Salaries, Other	451,472	248,867	325,858	24,041	(92.62)
2400 Instructional Aides, Other	0	9,018	1,909	0	(100.00)
Subtotal	<u>571,670</u>	<u>414,833</u>	<u>409,841</u>	<u>188,721</u>	(53.95)
3000 Employee Benefits					
3100 State Teachers' Retirement System Fund	6,505,453	7,821,434	7,821,434	7,698,278	(1.57)
3200 Public Employees' Retirement System Fund	31,667	45,795	42,165	57,549	36.49
3300 Old Age, Survivors, Disability, and Health Ins.	80,915	37,682	45,380	24,806	(45.34)
3400 Health and Welfare Benefits	65,711	116,611	109,472	60,062	(45.13)
3500 State Unemployment Insurance	19,638	4,738	777	733	(5.66)
3600 Workers' Compensation Insurance	61,777	25,163	25,307	12,300	(51.40)
3900 Other Benefits	2,985	6,665	6,567	5,073	(22.75)
Subtotal	<u>6,768,146</u>	<u>8,058,088</u>	<u>8,051,102</u>	<u>7,858,801</u>	(2.39)
TOTAL SALARIES/BENEFITS	10,883,269	9,698,127	9,556,409	8,673,180	(9.24)

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Unrestricted - One-Time - General Fund Expenditure Budget - Fund 13

Expenditures by Object	2022-23 Actual Expenses	2023-24 Revised Budget	2023-24 Estimated Expenses	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
4000 Books and Supplies					
4100 Textbooks	0	0	0	0	-
4200 Other Books	1,435	8,291	6,270	0	(100.00)
4300 Instructional Supplies	39,753	11,247	8,698	8,049	(7.46)
4400 Media Supplies	0	0	0	0	-
4500 Maintenance Supplies	75,345	120,260	105,450	94,434	(10.45)
4600 Non-Instructional Supplies	429,587	622,609	430,412	492,022	14.31
4700 Food Supplies	57,497	36,827	12,282	19,866	61.75
Subtotal	<u>603,617</u>	<u>799,234</u>	<u>563,112</u>	<u>614,371</u>	9.10
5000 Services and Other Operating Expenses					
5100 Personal & Consultant Svcs	1,079,885	2,426,629	1,507,935	2,178,685	44.48
5200 Travel & Conference Expenses	214,342	367,754	182,913	161,727	(11.58)
5300 Dues & Memberships	73,306	147,702	84,573	103,710	22.63
5400 Insurance	0	0	0	0	-
5500 Utilities & Housekeeping Svcs	920,366	553,070	316,495	90,600	(71.37)
5600 Rents, Leases & Repairs	840,914	1,159,199	1,042,552	1,037,047	(0.53)
5700 Legal, Election & Audit Exp	138,901	239,923	48,286	227,412	370.97
5800 Other Operating Exp & Services	1,262,828	1,657,692	1,141,759	1,654,766	44.93
5900 Other (Transp., Postage, Reproduction, Special Proj., etc.)	206,894	1,953,023	216,197	2,141,475	890.52
Subtotal	<u>4,737,436</u>	<u>8,504,992</u>	<u>4,540,710</u>	<u>7,595,422</u>	67.27
6000 Sites, Buildings, Books, and Equipment					
6100 Sites & Site Improvements	0	0	0	0	-
6200 Buildings	0	750	0	750	-
6300 Library Books	0	0	0	0	-
6400 Equipment	455,632	379,017	312,896	481,294	53.82
Subtotal	<u>455,632</u>	<u>379,767</u>	<u>312,896</u>	<u>482,044</u>	54.06
Subtotal, Expenditures (1000 - 6000)	<u>16,679,954</u>	<u>19,382,120</u>	<u>14,973,127</u>	<u>17,365,017</u>	15.97

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Unrestricted - One-Time - General Fund Expenditure Budget - Fund 13

Expenditures by Object	2022-23 Actual Expenses	2023-24 Revised Budget	2023-24 Estimated Expenses	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
7000 Other Outgo					
7200 Intrafund Transfers Out	0	10,000	10,000	0	(100.00)
7300 Interfund Transfers Out	2,042,000	2,126,218	2,121,505	2,120,000	(0.07)
7600 Other Student Aid	6,540	37,916	6,092	0	(100.00)
Subtotal	<u>2,048,540</u>	<u>2,174,134</u>	<u>2,137,597</u>	<u>2,120,000</u>	(0.82)
Subtotal, Expenditures (1000 - 7000)	<u>18,728,494</u>	<u>21,556,254</u>	<u>17,110,724</u>	<u>19,485,017</u>	13.88
7900 Reserve for Contingencies					
7930 Board Policy Contingency	0	54,392,029	0	63,158,542	-
7940 Revolving Cash Accounts	0	100,000	0	100,000	-
7940 Employee Vacation Payout	0	50,000	0	50,000	-
7950 Budget Stabilization	0	1,354,859	0	1,693,609	-
Total Designated	<u>0</u>	<u>55,896,888</u>	<u>0</u>	<u>65,002,151</u>	-
7910 Unrestricted Contingency	48,260,264	453,282	60,757,359	0	(100.00)
Subtotal Expenditures (7900)	<u>48,260,264</u>	<u>56,350,170</u>	<u>60,757,359</u>	<u>65,002,151</u>	6.99
Total Expenditures, Other Outgo and Ending Fund Balance	<u>\$66,988,758</u>	<u>\$77,906,424</u>	<u>\$77,868,083</u>	<u>\$84,487,168</u>	8.50

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

General Fund Revenue Budget - Combined - Unrestricted - Fund 11, 13							
<u>Revenues by Source</u>		2023-24 Adopted Budget	2023-24 Allocated Budget	2023-24 Estimated Revenue	% change 23/24 Est/ 23/24 Budget	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
8100	Federal Revenues						
8110	Forest Reserve	\$0	\$0	\$4,624	-	\$0	(100.00)
	Total Federal Revenues	<u>0</u>	<u>0</u>	<u>4,624</u>	-	<u>0</u>	<u>(100.00)</u>
8600	State Revenues						
8611	Apprenticeship Allowance	5,227,354	5,227,354	5,227,354	-	5,227,354	-
8612	State General Apportionment	41,978,315	41,978,315	41,978,315	-	73,498,196	75.09
8612	State General Apportionment-estimated COLA	16,090,921	16,090,921	16,090,921	-	1,711,660	(89.36)
8612	Base Allocation Increase	0	0	0	-	0	-
8612	State General Apportionment-Deficit	(4,388,722)	(4,388,722)	(4,388,722)	-	(8,370,773)	90.73
8612	State General Apportionment-prior year adjustment	0	0	0	-	0	-
8619	Other General Apportionments-Full-time Faculty Alloc	3,325,444	3,325,444	3,325,444	-	3,325,444	-
8619	Other General Apportionments-Enroll Fee Admin-2%	232,423	232,423	232,423	-	245,695	5.71
8619	Other General Apportionments-Part-Time Fac Comp	568,828	568,828	568,828	-	597,489	5.04
8630	Education Protection Account	47,040,103	47,040,103	47,040,103	-	47,040,103	-
8672	Homeowners' Property Tax Relief	261,247	261,247	261,247	-	261,247	-
8681	State Lottery Proceeds	4,910,371	4,910,371	4,910,371	-	5,274,395	7.41
8682	State Mandated Costs	905,577	905,577	934,725	3.22	912,459	(2.38)
8699	Other Misc State Revenue	7,584,025	7,584,025	7,584,025	-	7,584,025	-
	Total State Revenues	<u>123,735,886</u>	<u>123,735,886</u>	<u>123,765,034</u>	0.02	<u>137,307,294</u>	10.94
8800	Local Revenues						
8811	Tax Allocation, Secured Roll	65,069,267	65,069,267	65,069,267	-	65,069,267	-
8812	Tax Allocation, Supplement Roll	2,551,559	2,551,559	2,551,559	-	2,551,559	-
8813	Tax Allocation, Unsecured Roll	1,725,853	1,725,853	1,725,853	-	1,725,853	-
8816	Prior Years' Taxes	449,785	449,785	449,785	-	449,785	-
8817	Education Revenue Augmentation Fund (ERAF)	26,641,918	26,641,918	26,641,918	-	26,641,918	-
8818	RDA Funds - Pass Thru AB	755,956	755,956	755,956	-	755,956	-
8819	RDA Funds - Residuals	8,293,190	8,293,190	8,293,190	-	8,293,190	-
8850	Rents and Leases	363,480	400,682	427,037	6.58	338,480	(20.74)

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

General Fund Revenue Budget - Combined - Unrestricted - Fund 11, 13

<u>Revenues by Source</u>	2023-24 Adopted Budget	2023-24 Allocated Budget	2023-24 Estimated Revenue	% change 23/24 Est/ 23/24 Budget	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
8860 Interest & Investment Income	900,000	900,000	4,451,316	394.59	3,000,000	(32.60)
8874 CCC Enrollment Fees	8,577,987	8,577,987	8,577,987	-	8,577,987	-
8875 Bachelor's Program Fee	40,000	40,000	77,028	92.57	40,000	(48.07)
8880 Nonresident Tuition	3,000,000	3,000,000	3,657,591	21.92	3,700,000	1.16
8890 Transcript/Representation/ Discounts/Fines/Instr. Mat./Health Serv. Use Fees,	698,196	825,664	2,684,103	225.08	785,172	(70.75)
8891 Other Local Rev - Special Proj	0	0	0	-	0	-
Total Local Revenues	<u>119,067,191</u>	<u>119,231,861</u>	<u>125,362,590</u>	5.14	<u>121,929,167</u>	(2.74)
8900 Other Financing Sources						
8910 Proceeds-Sale of Equip & Suppl	5,000	5,000	95,489	1,809.78	5,000	(94.76)
8981/8983 Interfund/Intrafund Transfer In	0	14,494	14,494	-	0	(100.00)
Total Other Sources	<u>5,000</u>	<u>19,494</u>	<u>109,983</u>	464.19	<u>5,000</u>	(95.45)
Total Revenues	<u>242,808,077</u>	<u>242,987,241</u>	<u>249,242,231</u>	2.57	<u>259,241,461</u>	4.01
Net Beginning Balance	69,995,935	69,995,935	69,995,935	-	76,642,171	9.50
Adjustments to Beginning Balance	0	0	0	-	0	-
Adjusted Beginning Fund Balance	<u>69,995,935</u>	<u>69,995,935</u>	<u>69,995,935</u>	-	<u>76,642,171</u>	9.50
Total Revenues, Other Financing Sources and Beginning Fund Balance	<u>\$312,804,012</u>	<u>\$312,983,176</u>	<u>\$319,238,166</u>	2.00	<u>\$335,883,632</u>	5.21

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

General Fund Expenditure Budget - Combined - Unrestricted - Fund 11, 13

<u>Expenditures by Object</u>	2023-24 Adopted Budget	2023-24 Allocated Budget	2023-24 Estimated Expenses	% change 23/24 Est/ 23/24 Budget	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
1000 Academic Salaries						
1100 Instructional Salaries, Regular Contract	\$37,661,504	\$36,181,227	\$35,141,203	(2.87)	\$38,105,176	8.43
1200 Non-Instructional Salaries, Regular Contract	17,889,231	18,730,498	18,232,785	(2.66)	20,236,258	10.99
1300 Instructional Salaries, Other Non-Regular	27,122,609	35,370,155	39,354,348	11.26	29,955,721	(23.88)
1400 Non-Instructional Salaries, Other Non-Regular	1,725,118	2,279,369	2,688,758	17.96	1,986,642	(26.11)
Subtotal	84,398,462	92,561,249	95,417,094	3.09	90,283,797	(5.38)
2000 Classified Salaries						
2100 Non-Instructional Salaries, Regular Full Time	43,693,506	42,395,597	38,861,637	(8.34)	48,074,163	23.71
2200 Instructional Aides, Regular Full Time	691,606	820,975	686,638	(16.36)	974,467	41.92
2300 Non-Instructional Salaries, Other	1,536,905	1,905,143	1,917,134	0.63	1,856,705	(3.15)
2400 Instructional Aides, Other	1,828,796	1,322,220	1,186,253	(10.28)	1,604,161	35.23
Subtotal	47,750,813	46,443,935	42,651,662	(8.17)	52,509,496	23.11
3000 Employee Benefits						
3100 State Teachers' Retirement System Fund	22,840,668	24,333,536	23,978,910	(1.46)	23,980,206	0.01
3200 Public Employees' Retirement System Fund	13,279,196	13,038,673	11,626,057	(10.83)	15,223,450	30.94
3300 Old Age, Survivors, Disability, and Health Ins.	5,106,258	5,155,828	4,809,540	(6.72)	5,571,052	15.83
3400 Health and Welfare Benefits	28,256,295	28,059,657	25,215,757	(10.14)	29,787,450	18.13
3500 State Unemployment Insurance	321,970	336,195	89,903	(73.26)	323,812	260.18
3600 Workers' Compensation Insurance	2,002,439	2,108,662	2,141,282	1.55	2,163,487	1.04
3900 Other Benefits	3,400,701	3,394,860	3,260,491	(3.96)	3,486,563	6.93
Subtotal	75,207,527	76,427,411	71,121,940	(6.94)	80,536,020	13.24
TOTAL SALARIES/BENEFITS	207,356,802	215,432,595	209,190,696	(12.02)	223,329,313	6.76
Salaries/Benefits Cost % of Total Expenditures	82.04%	85.17%	87.54%		86.03%	

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

General Fund Expenditure Budget - Combined - Unrestricted - Fund 11, 13

<u>Expenditures by Object</u>	2023-24 Adopted Budget	2023-24 Allocated Budget	2023-24 Estimated Expenses	% change 23/24 Est/ 23/24 Budget	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
4000 Books and Supplies						
4100 Textbooks	0	0	0	-	0	-
4200 Other Books	8,720	15,859	13,838	(12.74)	7,668	(44.59)
4300 Instructional Supplies	22,831	76,819	14,072	(81.68)	13,971	(0.72)
4400 Media Supplies	0	0	0	-	0	-
4500 Maintenance Supplies	230,712	254,140	215,002	(15.40)	210,712	(2.00)
4600 Non-Instructional Supplies	1,059,885	1,364,201	1,072,907	(21.35)	1,132,973	5.60
4700 Food Supplies	45,636	63,668	25,311	(60.25)	40,065	58.29
Subtotal	<u>1,367,784</u>	<u>1,774,687</u>	<u>1,341,130</u>	(24.43)	<u>1,405,389</u>	4.79
5000 Services and Other Operating Expenses						
5100 Personal & Consultant Svcs	4,946,413	5,837,922	3,841,066	(34.20)	4,928,541	28.31
5200 Travel & Conference Expenses	455,955	642,012	353,466	(44.94)	435,045	23.08
5300 Dues & Memberships	227,752	297,865	264,100	(11.34)	266,230	0.81
5400 Insurance	2,500,090	2,500,090	2,156,651	(13.74)	2,500,090	15.92
5500 Utilities & Housekeeping Svcs	4,266,476	5,274,303	4,465,881	(15.33)	5,013,607	12.26
5600 Rents, Leases & Repairs	4,700,976	3,893,035	3,838,735	(1.39)	4,787,391	24.71
5700 Legal, Election & Audit Exp	1,311,095	1,316,006	857,552	(34.84)	1,299,945	51.59
5800 Other Operating Exp & Services	7,495,779	8,665,731	4,935,942	(43.04)	7,728,501	56.58
5900 Other (Transp., Postge, Reprod., Spec. Proj., etc.)	17,710,787	5,652,839	3,526,662	(37.61)	6,817,990	93.33
Subtotal	<u>43,615,323</u>	<u>34,079,803</u>	<u>24,240,055</u>	(28.87)	<u>33,777,340</u>	39.35
6000 Sites, Buildings, Books, and Equipment						
6100 Sites & Site Improvements	0	0	0	-	0	-
6200 Buildings	750	5,750	2,847,156	49,415.76	750	(99.97)
6300 Library Books	1,070	950	950	-	1,070	12.63
6400 Equipment	399,250	1,665,087	1,338,411	(19.62)	1,080,591	(19.26)
Subtotal	<u>401,070</u>	<u>1,671,787</u>	<u>4,186,517</u>	150.42	<u>1,082,411</u>	(74.15)
Subtotal, Expenditures (1000 - 6000)	<u>252,740,979</u>	<u>252,958,872</u>	<u>238,958,398</u>	(5.53)	<u>259,594,453</u>	8.64

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

General Fund Expenditure Budget - Combined - Unrestricted - Fund 11, 13

Expenditures by Object	2023-24 Adopted Budget	2023-24 Allocated Budget	2023-24 Estimated Expenses	% change 23/24 Est/ 23/24 Budget	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
7000 Other Outgo						
7200 Intrafund Transfers Out	0	10,000	10,000	-	0	(100.00)
7300 Interfund Transfers Out	3,513,713	3,626,218	3,621,505	(0.13)	3,620,000	(0.04)
7600 Other Student Aid	0	37,916	6,092	(83.93)	0	(100.00)
Subtotal	3,513,713	3,674,134	3,637,597	(0.99)	3,620,000	(0.48)
Subtotal, Expenditures (1000 - 7000)	256,254,692	256,633,006	242,595,995	(5.47)	263,214,453	8.50
7900 Reserve for Contingencies						
7930 Board Policy Contingency	54,392,029	54,392,029	0	(100.00)	63,158,542	-
7940 Revolving Cash Accounts	100,000	100,000	0	(100.00)	100,000	-
7940 Employee Vacation Payout	50,000	50,000	0	(100.00)	50,000	-
7950 Budget Stabilization	1,693,609	1,354,859	0	(100.00)	1,693,609	-
Total Designated	56,235,638	55,896,888	0	(100.00)	65,002,151	-
7910 Unrestricted Contingency	313,682	453,282	76,642,171	16,808.28	7,667,028	(90.00)
Subtotal Expenditures (7900)	56,549,320	56,350,170	76,642,171	36.01	72,669,179	(5.18)
Total Expenditures, Other Outgo and Ending Fund Balance	\$312,804,012	\$312,983,176	\$319,238,166	2.00	\$335,883,632	5.21

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Restricted General Fund Revenue Budget - Fund 12						
<u>Revenues by Source</u>		2022-23	2023-24	2023-24	2024-25	% change
		Actual	Revised	Estimated	Tentative	24/25 Tent/
		Revenue	Budget	Revenue	Budget	23/24 Est
8100	Federal Revenues					
8120	Higher Education Act	\$3,344,843	\$6,857,699	\$2,556,466	\$6,808,268	166.32
8140	Temporary Assistance for Needy Families (TANF)	(2,918)	117,316	19,672	122,403	522.22
8150	Student Financial Aid	5,332	295,096	313,026	287,756	(8.07)
8170	Vocational Technical Education Act (VTEA)	1,390,790	1,837,785	481,118	1,140,257	137.00
8199	Other Federal Revenues (ABE, CAMP, SBA, Gear Up, NSF)	10,220,853	8,525,806	4,003,565	8,256,341	106.22
	Total Federal Revenues	<u>14,958,900</u>	<u>17,633,702</u>	<u>7,373,847</u>	<u>16,615,025</u>	125.32
8600	State Revenues					
8622	Extended Opportunity Programs & Services (EOPS)	2,273,576	2,952,472	2,540,403	2,782,472	9.53
8623	Disabled Students Programs & Services (DSPS)	1,609,814	3,202,586	2,816,477	3,074,782	9.17
8625	CalWORKS	762,139	1,294,637	1,126,470	1,294,637	14.93
8626	Telecomm./Technology Infrastructure Prog. (TTIP)	257	2,341	2,341	2,341	-
8629	Other Gen Categorical Apport-BSI	605,095	812,802	720,246	812,802	12.85
8629	Other Gen Categorical Apport-CARE	182,657	243,593	243,593	298,530	22.55
8629	Other Gen Categorical Apport-Adult Ed Block/CTE SWP	31,434,066	65,902,054	33,787,295	30,448,780	(9.88)
8629	Other Gen Categorical Apport-Equal Employment Opportunity	106,948	782,482	610,260	782,482	28.22
8629	Other Gen Categorical Apport-Guided Pathways	332,653	972,953	972,953	786,747	(19.14)
8629	Other Gen Categorical Apport-Instructional Equipment	0	0	0	0	-
8629	Other Gen Categorical Apport-Matriculation-Credit	4,699,702	6,707,354	5,911,730	6,707,354	13.46
8629	Other Gen Categorical Apport-Matriculation-Non-Credit	1,746,747	1,737,744	1,460,165	1,654,970	13.34
8629	Other Gen Categorical Apport-SEAP	4,404,979	5,979,194	5,429,662	6,293,624	15.91
8629	Other Gen Categorical Apport-Student Equity	2,027,145	3,304,001	2,960,198	3,313,432	11.93
8629	Other Gen Categorical Apport-Student Financial Aid Admin	1,017,535	1,717,304	1,512,398	1,804,419	19.31
8629	Other Gen Categorical Apport-Other	4,126,837	15,444,730	6,083,627	14,036,137	130.72
8659	Other Reimb Categorical Allow-Career Tech/Econ Dev	1,325,843	13,548,426	2,123,661	12,996,123	511.97
8659	Other Reimb Categorical Allow-Other	250,798	5,398,961	2,048,221	3,853,507	88.14

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Restricted General Fund Revenue Budget - Fund 12					
Revenues by Source	2022-23 Actual Revenue	2023-24 Revised Budget	2023-24 Estimated Revenue	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
8681 State Lottery Proceeds	2,782,061	1,997,439	1,997,439	2,145,516	7.41
8699 Other Misc State	1,966,222	8,100,359	4,394,260	10,202,622	132.18
Total State Revenues	<u>61,655,074</u>	<u>140,101,432</u>	<u>76,741,399</u>	<u>103,291,277</u>	34.60
8800 Local Revenues					
8820 Contrib, Gifts, Grants & Endowment	0	500	0	500	-
883X Contract Instructional Service/All Other Contract	27,500	4,750,155	4,304,154	4,750,155	10.36
8867 Gain (Loss) on Invest	0	0	0	0	-
8876 Health Services Fees	969,496	972,300	1,058,427	972,300	(8.14)
8882 Parking Fees & Bus Passes	255,431	1,405,631	367,934	1,513,122	311.25
8890 Other Local Revenues (Instr. Mat./Health Serv. Use Fees, etc.)	977,543	459,112	373,650	459,112	22.87
8891 Other Local Rev - Special Proj	262,982	535,917	411,328	573,342	39.39
Total Local Revenues	<u>2,492,952</u>	<u>8,123,615</u>	<u>6,515,493</u>	<u>8,268,531</u>	26.91
8900 Other Financing Sources					
8910 Proceeds-Sale of Equip & Suppl	0	0	0	0	-
8981/8983 Interfund/Intrafund Transfer In	0	0	55,000	0	(100.00)
8999 Revenue - Clearing	0	0	0	0	-
Total Other Sources	<u>0</u>	<u>0</u>	<u>55,000</u>	<u>0</u>	(100.00)
Total Revenues	<u>79,106,926</u>	<u>165,858,749</u>	<u>90,685,739</u>	<u>128,174,833</u>	41.34
Net Beginning Balance	6,370,133	6,089,542	6,089,542	2,285,589	(62.47)
Adjustments to Beginning Balance	0	0	0	0	-
Adjusted Beginning Fund Balance	<u>6,370,133</u>	<u>6,089,542</u>	<u>6,089,542</u>	<u>2,285,589</u>	(62.47)
Total Revenues, Other Financing Sources and Beginning Fund Balance	<u>\$85,477,059</u>	<u>\$171,948,291</u>	<u>\$96,775,281</u>	<u>\$130,460,422</u>	34.81

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Restricted General Fund Expenditure Budget - Fund 12

<u>Expenditures by Object</u>	2022-23 Actual Expenses	2023-24 Revised Budget	2023-24 Estimated Expenses	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
1000 Academic Salaries					
1100 Instructional Salaries, Regular Contract	\$159,162	\$340,483	\$172,921	\$219,827	27.13
1200 Non-Instructional Salaries, Regular Contract	5,347,728	9,435,882	6,798,085	8,596,663	26.46
1300 Instructional Salaries, Other Non-Regular	235,837	510,689	209,932	453,875	116.20
1400 Non-Instructional Salaries, Other Non-Regular	5,429,761	7,925,416	5,565,199	6,598,611	18.57
Subtotal	<u>11,172,488</u>	<u>18,212,470</u>	<u>12,746,137</u>	<u>15,868,976</u>	24.50
2000 Classified Salaries					
2100 Non-Instructional Salaries, Regular Full Time	10,627,632	19,787,512	12,643,893	20,421,829	61.52
2200 Instructional Aides, Regular Full Time	16,881	125,860	55,429	126,308	127.87
2300 Non-Instructional Salaries, Other	3,978,087	8,649,531	3,397,309	7,900,210	132.54
2400 Instructional Aides, Other	814,546	1,372,020	697,449	1,206,564	73.00
Subtotal	<u>15,437,146</u>	<u>29,934,923</u>	<u>16,794,080</u>	<u>29,654,911</u>	76.58
3000 Employee Benefits					
3100 State Teachers' Retirement System Fund	2,497,832	3,975,043	1,849,543	3,374,790	82.47
3200 Public Employees' Retirement System Fund	3,390,341	6,805,373	4,102,492	6,730,829	64.07
3300 Old Age, Survivors, Disability, and Health Ins.	1,257,152	2,396,053	1,410,867	2,228,312	57.94
3400 Health and Welfare Benefits	3,554,104	6,517,323	4,079,400	6,419,945	57.37
3500 State Unemployment Insurance	127,021	70,397	14,016	51,417	266.85
3600 Workers' Compensation Insurance	398,022	694,435	436,417	632,726	44.98
3900 Other Benefits	262,042	545,537	309,848	502,632	62.22
Subtotal	<u>11,486,514</u>	<u>21,004,161</u>	<u>12,202,583</u>	<u>19,940,651</u>	63.41
TOTAL SALARIES/BENEFITS	38,096,148	69,151,554	41,742,800	65,464,538	56.83

Rancho Santiago Community College District
Tentative Budget
2024-25

DRAFT

Restricted General Fund Expenditure Budget - Fund 12

Expenditures by Object	2022-23 Actual Expenses	2023-24 Revised Budget	2023-24 Estimated Expenses	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
4000 Books and Supplies					
4100 Textbooks	0	0	0	0	-
4200 Other Books	113,436	571,722	141,669	323,315	128.22
4300 Instructional Supplies	1,715,547	5,172,898	1,949,246	2,391,900	22.71
4400 Media Supplies	0	0	0	0	-
4500 Maintenance Supplies	7,398	17,500	17,500	17,500	-
4600 Non-Instructional Supplies	782,851	2,004,285	819,777	1,510,786	84.29
4700 Food Supplies	295,827	831,005	413,335	783,015	89.44
Subtotal	2,915,059	8,597,410	3,341,527	5,026,516	50.43
5000 Services and Other Operating Expenses					
5100 Personal & Consultant Svcs	25,880,720	57,481,622	39,084,317	27,798,062	(28.88)
5200 Travel & Conference Expenses	451,113	2,026,420	548,125	1,508,020	175.12
5300 Dues & Memberships	43,929	103,983	35,757	82,514	130.76
5400 Insurance	52,135	59,995	53,357	59,995	12.44
5500 Utilities & Housekeeping Svcs	48,115	73,246	69,245	75,096	8.45
5600 Rents, Leases & Repairs	398,973	350,559	199,793	280,468	40.38
5700 Legal, Election & Audit Exp	0	90,000	90,000	90,000	-
5800 Other Operating Exp & Services	1,098,096	2,498,467	931,759	1,968,062	111.22
5900 Other (Transp., Postage, Reproduction, Special Proj., etc.)	2,144,991	18,753,754	2,725,601	20,044,318	635.41
Subtotal	30,118,072	81,438,046	43,737,954	51,906,535	18.68
6000 Sites, Buildings, Books, and Equipment					
6100 Sites & Site Improvements	0	264,766	0	54,766	-
6200 Buildings	479,057	484,025	274,039	196,583	(28.26)
6300 Library Books	353,416	288,850	222,888	107,682	(51.69)
6400 Equipment	2,949,235	6,545,446	3,028,056	3,187,897	5.28
6900 Project Contingencies	0	5,250	0	0	-
Subtotal	3,781,708	7,588,337	3,524,983	3,546,928	0.62
Subtotal, Expenditures (1000 - 6000)	74,910,987	166,775,347	92,347,264	125,944,517	36.38

Rancho Santiago Community College District
Tentative Budget
2024-25

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Restricted General Fund Expenditure Budget - Fund 12

<u>Expenditures by Object</u>	2022-23 Actual Expenses	2023-24 Revised Budget	2023-24 Estimated Expenses	2024-25 Tentative Budget	% change 24/25 Tent/ 23/24 Est
7000 Other Outgo					
7200 Intrafund Transfers Out	213,903	45,000	48,645	34,500	(29.08)
7300 Interfund Transfers Out	199,700	100	0	0	-
7400 Other Transfers	2,000	419,992	419,992	419,992	-
7600 Other Student Aid	4,060,927	3,421,572	1,673,791	3,039,222	81.58
Subtotal	<u>4,476,530</u>	<u>3,886,664</u>	<u>2,142,428</u>	<u>3,493,714</u>	63.07
Subtotal, Expenditures (1000 - 7000)	<u>79,387,517</u>	<u>170,662,011</u>	<u>94,489,692</u>	<u>129,438,231</u>	36.99
7900 Reserve for Contingencies					
7910 Unrestricted Contingencies	0	0	0	0	-
7920 Restricted Contingency-Family Pact 2339 & 2340	0	132,474	0	132,474	-
7920 Restricted Contingency-Campus Health Services-3250	0	135,215	0	135,215	-
7920 Restricted Contingency-Health Services-3450	0	1,018,591	0	754,502	-
7920 Restricted Contingency-Safety & Parking-3610	0	0	0	0	-
Total Designated	<u>0</u>	<u>1,286,280</u>	<u>0</u>	<u>1,022,191</u>	-
7910 Unrestricted Contingency	6,089,542	0	2,285,589	0	(100.00)
Subtotal Expenditures (7900)	<u>6,089,542</u>	<u>1,286,280</u>	<u>2,285,589</u>	<u>1,022,191</u>	(55.28)
Total Expenditures, Other Outgo and Ending Fund Balance	<u><u>\$85,477,059</u></u>	<u><u>\$171,948,291</u></u>	<u><u>\$96,775,281</u></u>	<u><u>\$130,460,422</u></u>	34.81

Rancho Santiago Community College District
Tentative Budget
2024-25

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Santa Ana College	Fund 11 Unrestricted	%	Fund 13 One-Time	%	Fund 11/13 Unrestricted	%	Fund 12 Restricted	%	Fund 11/12/13 Combined	%
Academic Salaries	61,043,192		225,658		61,268,850		9,735,755		71,004,605	
Classified Salaries	19,866,834		164,680		20,031,514		15,844,504		35,876,018	
Employee Benefits	34,543,286		180,699		34,723,985		10,366,511		45,090,496	
Supplies & Materials	501,089		284,525		785,614		3,304,426		4,090,040	
Other Operating Exp & Services	6,780,634		5,307,136		12,087,770		16,384,683		28,472,453	
Capital Outlay	388,792		478,274		867,066		2,479,695		3,346,761	
Other Outgo	5,495,256		120,000		5,615,256		1,997,641		7,612,897	
Grand Total	\$128,619,083	53.91%	\$6,760,972	69.16%	\$135,380,055	54.51%	\$60,113,215	46.34%	\$195,493,270	51.71%

Santiago Canyon College	Fund 11 Unrestricted	%	Fund 13 One-Time	%	Fund 11/13 Unrestricted	%	Fund 12 Restricted	%	Fund 11/12/13 Combined	%
Academic Salaries	28,205,535		400,000		28,605,535		5,713,785		34,319,320	
Classified Salaries	10,522,998		24,041		10,547,039		8,505,662		19,052,701	
Employee Benefits	16,993,125		94,077		17,087,202		5,895,794		22,982,996	
Supplies & Materials	0		245,985		245,985		1,477,946		1,723,931	
Other Operating Exp & Services	5,684,912		1,415,525		7,100,437		9,481,744		16,582,181	
Capital Outlay	770		0		770		819,455		820,225	
Other Outgo	2,171,772		0		2,171,772		2,179,240		4,351,012	
Grand Total	\$63,579,112	26.65%	\$2,179,628	22.30%	\$65,758,740	26.48%	\$34,073,626	26.27%	\$99,832,366	26.41%

District Services	Fund 11 Unrestricted	%	Fund 13 One-Time	%	Fund 11/13 Unrestricted	%	Fund 12 Restricted	%	Fund 11/12/13 Combined	%
Academic Salaries	409,412		0		409,412		419,436		828,848	
Classified Salaries	21,930,943		0		21,930,943		5,304,745		27,235,688	
Employee Benefits	12,871,949		0		12,871,949		2,939,788		15,811,737	
Supplies & Materials	289,929		83,861		373,790		244,144		617,934	
Other Operating Exp & Services	10,670,167		747,761		11,417,928		26,040,108		37,458,036	
Capital Outlay	210,805		3,770		214,575		247,778		462,353	
Other Outgo	0		0		0		339,024		339,024	
Grand Total	\$46,383,205	19.44%	\$835,392	8.55%	\$47,218,597	19.01%	\$35,535,023	27.39%	\$82,753,620	21.89%

Total Expenditures-excludes Institutional Costs	\$238,581,400	100.00%	\$9,775,992	100.00%	\$248,357,392	100.00%	\$129,721,864	100.00%	\$378,079,256	100.00%
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Institutional Costs	Fund 11 Unrestricted	%	Fund 13 One-Time	%	Fund 11/13 Unrestricted	%	Fund 12 Restricted	%	Fund 11/12/13 Combined	%
Employee Benefits-retiree benefits/ local experience charge/STRS & PERS on behalf	6,710,439		7,584,025		14,294,464		738,558		15,033,022	
Election	125,000		125,000		250,000		0		250,000	
Other Operating Exp & Services-prop&liability ins	2,500,000		0		2,500,000		0		2,500,000	
Other Operating - SCC-ADA settlement expense	0		2,000,000		2,000,000		0		2,000,000	
Other Outgo-Interfund Transfers	1,500,000		0		1,500,000		0		1,500,000	
Other Outgo-Board Policy Contingency	0		63,158,542		63,158,542		0		63,158,542	
Other Outgo-Reserves SRP exp	1,979,625		0		1,979,625		0		1,979,625	
Other Outgo-Reserves	0		1,843,609		1,843,609		0		1,843,609	
Grand Total	\$12,815,064		\$74,711,176		\$87,526,240		\$738,558		\$88,264,798	

Total Expenditures-includes Institutional Costs	\$251,396,464		\$84,487,168		\$335,883,632		\$130,460,422		\$466,344,054	
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RSCCD - Estimate 2024/25 Revenue Allocation Simulation for Unrestricted General Fund -- FD 11
Based on Student Centered Funding Formula

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	SAC/CEC	SAC	CEC	SCC/OEC	SCC	OEC	District Services	Institutional Cost	TOTAL
APPORTIONMENT REVENUE									
Basic Allocation	\$ 10,732,581	\$ 8,586,065	\$ 2,146,516	\$ 8,586,062	\$ 6,439,546	\$ 2,146,516			\$ 19,318,643
FTEs - 23/24 @ P2 split	\$ 115,894,692	\$ 76,432,724	\$ 39,461,968	\$ 50,538,521	\$ 30,708,805	\$ 19,829,715			\$ 166,433,213
SCFF - Supplemental Allocation	\$ 20,704,087	\$ 20,704,087	\$ -	\$ 6,520,222	\$ 6,520,222	\$ -			\$ 27,224,309
SCFF - Student Success Allocation	\$ 14,387,571	\$ 14,387,571	\$ -	\$ 7,501,325	\$ 7,501,325	\$ -			\$ 21,888,896
Stabilization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -
Subtotal	\$ 161,718,932	\$ 120,110,448	\$ 41,608,484	\$ 73,146,129	\$ 51,169,898	\$ 21,976,231			\$ 234,865,061
24/25 COLA - 0.76%	\$ 1,178,582	\$ 875,346	\$ 303,236	\$ 533,078	\$ 372,918	\$ 160,159			\$ 1,711,660
Deficit Coefficient	\$ (5,763,788)	\$ (4,280,830)	\$ (1,482,959)	\$ (2,606,985)	\$ (1,823,735)	\$ (783,250)			\$ (8,370,773)
TOTAL ESTIMATED APPORTIONMENT REVENUE	\$ 157,133,726	\$ 116,704,964	\$ 40,428,761	\$ 71,072,222	\$ 49,719,081	\$ 21,353,141			\$ 228,205,948
<i>Percentages</i>	68.86%	51.14%	17.72%	31.14%	21.79%	9.36%			
OTHER STATE REVENUE									
Lottery, Unrestricted	\$ 3,670,525	\$ 2,608,353	\$ 1,062,172	\$ 1,603,870	\$ 1,068,815	\$ 535,056			\$ 5,274,395
State Mandate	\$ 635,564	\$ 635,564	\$ -	\$ 276,895	\$ 276,895	\$ -			\$ 912,459
Full-Time Faculty Hiring Allocation	\$ 2,217,074	\$ 2,217,074	\$ -	\$ 1,108,370	\$ 1,108,370	\$ -			\$ 3,325,444
Part-Time Faculty Compensation	\$ 416,175	\$ 293,230	\$ 122,945	\$ 181,314	\$ 119,382	\$ 61,932			\$ 597,489
Subtotal, Other State Revenue	\$ 6,939,337	\$ 5,754,220	\$ 1,185,117	\$ 3,170,450	\$ 2,573,463	\$ 596,988			\$ 10,109,787
TOTAL ESTIMATED REVENUE	\$ 164,073,062	\$ 122,459,184	\$ 41,613,878	\$ 74,242,673	\$ 52,292,544	\$ 21,950,129			\$ 238,315,735
<i>Percentages</i>	68.85%	51.39%	17.46%	31.15%	21.94%	9.21%			
Less Institutional Cost Expenditures									\$ 10,835,439
Less Net District Services Expenditures									\$ 42,879,485
									\$ 184,600,811
ESTIMATED REVENUE	\$ 127,091,987	\$ 94,857,626	\$ 32,234,362	\$ 57,508,824	\$ 40,506,121	\$ 17,002,702			\$ 184,600,811
BUDGET EXPENDITURES FOR FY 2024/25									
SAC/CEC Expenses - F/T & Ongoing	\$ 123,123,827	\$ 107,027,563	\$ 16,096,264						\$ 123,123,827
SCC/OEC Expenses - F/T & Ongoing				\$ 61,407,340	\$ 50,944,571	\$ 10,462,769			\$ 61,407,340
District Services Expenses - F/T & Ongoing							\$ 46,383,205		\$ 46,383,205
SRP Expenses	\$ 921,384	\$ 921,384		\$ 582,066	\$ 582,066		\$ 476,175		\$ 1,979,625
Institutional Cost									
Retirees Instructional-local experience charge								\$ 2,767,836	\$ 2,767,836
Retirees Non-Instructional-local experience charge								\$ 3,942,603	\$ 3,942,603
Property & Liability								\$ 2,500,000	\$ 2,500,000
Election								\$ 125,000	\$ 125,000
Interfund Transfer								\$ 1,500,000	\$ 1,500,000
TOTAL ESTIMATED EXPENDITURES	\$ 124,045,211	\$ 107,948,947	\$ 16,096,264	\$ 61,989,406	\$ 51,526,637	\$ 10,462,769	\$ 46,859,380	\$ 10,835,439	\$ 243,729,436
Percent of Total Estimated Expenditures	50.89%	44.29%	6.60%	25.43%	21.14%	4.29%	19.23%	4.45%	
ESTIMATED EXPENSES UNDER/(OVER) REVENUE	\$ 3,046,776	\$ (13,091,321)	\$ 16,138,098	\$ (4,480,582)	\$ (11,020,516)	\$ 6,539,933			\$ (1,433,806)
OTHER STATE REVENUE									
Apprenticeship				\$ 5,227,354	\$ 5,227,354				\$ 5,227,354
Enrollment Fees 2%								\$ 245,695	\$ 245,695
LOCAL REVENUE									
Non Resident Tuition	\$ 2,400,000	\$ 2,400,000		\$ 1,300,000	\$ 1,300,000				\$ 3,700,000
Interest/Investments								\$ 3,000,000	\$ 3,000,000
Rents/Leases	\$ 8,480	\$ 8,480		\$ 125,000	\$ 125,000		\$ 205,000		\$ 338,480
Proceeds-Sale of Equipment								\$ 5,000	\$ 5,000
Other Local	\$ 40,000	\$ 40,000						\$ 524,200	\$ 564,200
Subtotal, Other Local Revenue	\$ 2,448,480	\$ 2,448,480	\$ -	\$ 6,652,354	\$ 6,652,354	\$ -	\$ 205,000	\$ 3,774,895	\$ 13,080,729
ESTIMATED ENDING BALANCE FOR 6/30/25	5,495,256	\$ (10,642,841)	\$ 16,138,098	2,171,772	\$ (4,368,162)	\$ 6,539,933			\$ 7,667,028



Rancho Santiago Community College District Budget Allocation Model Based on the Student Centered Funding Formula

The “*Rancho Santiago Community College District Budget Allocation Model Based on the SCFF*” was recommended at the November 18, 2020 Fiscal Resource Committee meeting, updated on April 20, 2022, ~~and~~ **updated again** on March 15, 2023 **and again on May 15, 2024**.

Introduction

In February of 2012, the Rancho Santiago Community College District approved and adopted a revenue allocation formula, based on SB 361, in order to provide the greatest amount of flexibility for each of the campuses. The change was initiated by the district Budget Allocation and Planning Review Committee (BAPR) and a technical subgroup of BAPR who was then delegated the task of reviewing the model that the District had been using for the previous ten years. The BAPR workgroup proceeded to review and evaluate approximately 20 other California community college multi-campus budget allocation models. Following the review of other models, the BAPR workgroup ultimately decided on a revenue allocation model as opposed to the expenditure allocation model that had been in effect in the District. On July 1, 2018, the Student Centered Funding Formula (SCFF) was adopted by the State of California marking one of the biggest changes to California Community College funding yet. The SCFF is based on three allocations:

- 1) Base Allocation (70% of state funding) is based on the number of colleges and comprehensive centers in the community college district and total FTES generation
- 2) Supplemental Allocation (20% of state funding) is based on the number of low-income students.
- 3) Student Success Allocation (10% of state funding) is based on student progress such as transfer, completion, and wage earnings.

RSCCD’s Fiscal Resource Committee (FRC), as the current participatory governance body in charge of reviewing and evaluating the RSCCD revenue allocation model, determined that based on the new

distribution of funds from the State, the District's current budget model needed to be reviewed and revised to be in accordance with the Student Centered Funding Formula.

Noncredit and Career Development and College Preparation (CDCP) funding are considered fully funded in the base allocation and do not qualify for supplemental and success funding. See Appendix A - Definition of Terms for enhanced descriptions.

The goal of the BAM is to create a documented revenue allocation process that provides financial stability and encourages fiscal accountability at all levels in times of either increasing or decreasing revenue streams. It is also intended to be transparent, fair, predictable and consistent, using quantitative, verifiable factors with performance incentives. District Council should conduct a review(s) during each fiscal year to assess if the operation of the budget allocation model is meeting the goal.

Under State law, the District is the legal entity and is ultimately responsible for actions, decisions and legal obligations of the entire organization. The Board of Trustees of the Rancho Santiago Community College District has clear statutory authority and responsibility and, ultimately, makes all final decisions. Likewise, the Chancellor, under the direction of the Board of Trustees, is responsible for the successful operation, reputation, and fiscal integrity of the entire District. The funding model does not supplant the Chancellor's role, nor does it reduce the responsibility of the District Services staff to fulfill their fiduciary role of providing appropriate oversight of the operations of the entire District. It is important that guidelines, procedures and responsibility be clear with regard to District compliance with any and all laws and regulations such as the 50% Law, full-time/part-time faculty requirements, Faculty Obligation Number (FON), attendance accounting, audit requirements, fiscal and related accounting standards, procurement and contract law, employment relations and collective bargaining, payroll processing and related reporting requirements, etc. The oversight of these requirements is to be maintained by District Services, which has a responsibility to provide direction and data to the colleges to assure they have appropriate information for decision making with regard to resource allocation at the local level, thus, assuring District compliance with legal and regulatory requirements.

All revenue is considered District revenue because the district is the legal entity authorized by the State of California to receive and expend income and to incur expenses. However, the majority of revenue is provided by the taxpayers of California for the sole purpose of providing educational services to the communities and students served by the District. Services such as classes, programs, and student services are, with few exceptions, the responsibility of the colleges. It is the intent of the Revenue Allocation Model to allocate the majority of funds to the colleges in order to provide those educational services. The model intends to provide an opportunity to maximize resource allocation decisions at the local college level. Each college president is responsible for the successful operation and performance of his/her college as it relates to resource allocation and utilization. The purpose and function of the District Services in this structure is to maintain the fiscal and operational integrity of the District and its individual colleges and centers and to facilitate college operations so that their needs are met and fiscal stability is assured. District Services is responsible for providing certain centralized functions, both to provide efficient operations as well as to assist in coordination between District Services and the colleges. Examples of these services include: human resources, business services, fiscal and budgetary oversight, procurement, construction and capital outlay, district safety and security and information technology. On the broadest level, the goal of this partnership is to encourage and support collaboration between the colleges and District Services.

This BAM should be reviewed on an annual basis by the FRC to evaluate any changes in the SCFF as updates are signed into law and recommend any related changes to the BAM to District Council.

College and District Services Budgets and Expenditure Responsibilities

Since the RSCCD BAM is a revenue allocation model, all expenditures and allocation of revenues under the model are the responsibilities of the colleges and centers. Revenue responsibilities for the colleges, District Services and Institutional Costs are summarized in Table 1.

Expenditure responsibilities for the colleges, District Services and Institutional Costs are summarized in Table 2.

TABLE 1 Revenue and Budget Responsibilities		Santa Ana College & CEC ☑	Santiago Canyon College & OEC ☑	District Services ☑	Institutional Cost ☑
Federal Revenue- (81XX)					
1	Grants Agreement	✓	✓	✓	
2	General Fund Matching Requirement	✓	✓	✓	
3	In-Kind Contribution (no additional cost to general fund)	✓	✓	✓	
4	Indirect Cost (overhead)	✓	✓	✓	
State Revenue- (86XX)					
1	Base Funding	✓	✓	✓	
	Supplemental Funding	✓	✓	✓	
	Student Success Funding	✓	✓	✓	
2	Apportionment	✓	✓		
3	COLA or Negative COLA	✓	✓	✓ subject to collective bargaining	
4	Growth, Work Load Measure Reduction, <i>Negative Growth</i>	✓	✓	✓	
5	Categorical Augmentation/Reduction	✓	✓	✓	
6	General Fund Matching Requirement	✓	✓	✓	
7	Apprenticeship	✓	✓		
8	In-Kind Contribution	✓	✓	✓	
9	Indirect Cost	✓	✓	✓	

TABLE 1 Revenue and Budget Responsibilities		Santa Ana College & CEC ☑	Santiago Canyon College & OEC ☑	District Services ☑	Institutional Cost ☑
State Revenue- (86XX)					
10	Lottery				
	- Unrestricted (abate cost of utilities)	✓	✓	✓	
	- Restricted-Proposition 20	✓	✓		
11	Instructional Equipment Matches (3:1)	✓	✓		
12	Scheduled Maintenance Matches	✓	✓	✓	
13	Part-time Faculty Compensation Funding	✓	✓	✓ subject to collective bargaining	
14	State Mandated Cost	✓	✓	✓	
Local Revenue- (88XX)					
1	Contributions	✓	✓	✓	
2	Fundraising	✓	✓	✓	
3	Proceed of Sales	✓	✓	✓	
4	Health Services Fees	✓	✓		
5	Rents and Leases	✓	✓	✓	
6	Enrollment Fees	✓	✓		
7	Non-Resident Tuition	✓	✓		
8	Student ID and ASB Fees	✓	✓		
9	Parking Fees			✓	

TABLE 2 Expenditure and Budget Responsibilities		Santa Ana College & CEC ☑	Santiago Canyon College & OEC ☑	District Services ☑	Institutional Cost ☑
Academic Salaries- (1XXX)					
1	State required full-time Faculty Obligation Number (FON)	✓	✓	✓	
2	Bank Leave	✓	✓	✓	
3	Impact upon the 50% law calculation	✓	✓	✓	
4	Faculty Release Time	✓	✓	✓	
5	Faculty Vacancy, Temporary or Permanent	✓	✓	✓	
6	Faculty Load Banking Liability	✓	✓	✓	
7	Adjunct Faculty Cost/Production	✓	✓		
8	Department Chair Reassigned Time	✓	✓		
9	Management of Sabbaticals (Budgeted at colleges)	✓	✓	✓	
10	Sick Leave Accrual Cost	✓	✓	✓	
11	Administrator Vacation	✓	✓	✓	
Classified Salaries- (2XXX)					
1	Classified Vacancy, Temporary or Permanent	✓	✓	✓	
2	Working Out-of-Class	✓	✓	✓	
3	Vacation Accrual Cost	✓	✓	✓	
4	Overtime	✓	✓	✓	
5	Sick Leave Accrual Cost	✓	✓	✓	
6	Compensation Time taken	✓	✓	✓	
Employee Benefits-(3XXX)					
1	STRS Employer Contribution Rates, Increase/(Decrease)	✓	✓	✓	
2	PERS Employer Contribution Rates, Increase/(Decrease)	✓	✓	✓	
3	OASDI Employer Rates, Increase/(Decrease)	✓	✓	✓	

TABLE 2 Expenditure and Budget Responsibilities		Santa Ana College & CEC ☑	Santiago Canyon College & OEC ☑	District Services ☑	Institutional Cost ☑
Employee Benefits-(3XXX)					
4	Medicare Employer Rates, Increase/(Decrease)	✓	✓	✓	
5	Health and Welfare Benefits, Increases/(Decrease)	✓	✓	✓	
6	SUI Rates, Increase/(Decrease)	✓	✓	✓	
7	Workers' Comp. Rates, Increase/(Decrease)	✓	✓	✓	
8	Retiree Health Benefit Cost				
	-OPEB Liability vs. "Pay-As-You-Go"				✓
9	Cash Benefit Fluctuation, Increase/(Decrease)	✓	✓	✓	
Other Operating Exp & Services-(5XXX)					
1	Property and Liability Insurance Cost				✓
2	Utilities				
	-Gas	✓	✓	✓	
	-Water	✓	✓	✓	
	-Electricity	✓	✓	✓	
	-Waste Management	✓	✓	✓	
	-Water District, Sewer Fees	✓	✓	✓	
3	Audit			✓	
4	Board of Trustee Elections				✓
5	Scheduled Maintenance	✓	✓	✓	
6	Copyrights/Royalties Expenses	✓	✓	✓	
Capital Outlay-(6XXX)					
1	Equipment Budget				
	-Instructional	✓	✓	✓	
	-Non-Instructional	✓	✓	✓	
2	Improvement to Buildings	✓	✓	✓	
3	Improvement to Sites	✓	✓	✓	

The revenue allocations will be regularly reviewed by the FRC. In reviewing the allocation of general funds, the FRC should take into consideration all revenues, including restricted revenues, available to each of the Budget Centers less any apportionment deficits, property tax shortfalls or uncollected student fees or shortfalls. If necessary, the FRC will recommend adjustments to District Council for submission to the Chancellor.

The expenditures allocated for District Services and for Institutional Costs will be developed based on the projected levels of expenditure for the prior fiscal year, taking into account unusual or one-time anomalies, reviewed by the FRC and the District Council and approved by the Chancellor and the Board of Trustees. Any transfers made between District departments during a fiscal year are one-time in nature and do not increase the overall District budget. If any permanent transfers are made at Tentative or Adopted budget, one department is reduced and another increased by the same amount and also do not increase the overall District budget.

DISTRICT SERVICES – Examples are those expenses associated with the operations of the Chancellor’s Office, Board of Trustees, Public Affairs, Human Resources, Risk Management, Educational Services, Institutional Research, Business Services, Internal Auditing, Fiscal Services, Payroll, Purchasing, Facilities Planning, ITS and Safety Services. The Publications Department operates on a chargeback system in Fund 13 and therefore their funds carryover from year to year to operate the enterprise. Economic Development expenditures are to be included in the District Services budget and ~~but~~ clearly delineated from other District expenditures. An annual report of Economic Development activities and related costs will be presented to FRC.

INSTITUTIONAL COSTS – Examples are those expenses associated with State and Federal regulatory issues, property, liability and other insurances, board election, interfund transfers and Retiree Health Benefit Costs. As the board election expense is incurred every other year, it will be budgeted each year at one-half of the estimated cost. In the off years, the funds will remain unspent and specifically carried over to the next year to be used solely for the purpose of the election expense. If there is insufficient budget, the colleges will be assessed the difference based on the current SCFF split. If any funds remain unspent in an election year, it will be allocated to the colleges based on the current SCFF split for one-time uses.

An annual review of District Services and Institutional Costs will be conducted by the District Council each fall in order to give time to complete the evaluation in time to prepare for the following fiscal year budget cycle and implement any suggestions. The review will include an evaluation of the effectiveness of the services provided to assure the District is appropriately funded. If the District Council believes a change to the allocation is necessary, it will submit its recommendation to the FRC for funding consideration and recommendation to the Chancellor.

District Reserves and Deficits

The Board of Trustees will establish a reserve through board policy, state guidelines and budget assumptions.

The Chancellor reserves the right to adjust allocations as necessary.

The Board of Trustees is solely responsible for labor negotiations with employee groups. Nothing in this budget model shall be interpreted to infringe upon the Board's ability to collectively bargain and negotiate in good faith with employee organizations and meet and confer with unrepresented employees.

College Budget and Expenditure Responsibilities

Colleges will be responsible for funding the current programs and services that they operate as part of their budget plans within the revenues each generate. There are some basic guidelines the colleges must follow:

- Allocating resources to achieve the maximum state funded level of FTES and other SCFF metrics is a primary objective for all colleges.
- Requirements of the collective bargaining agreements apply to college level decisions.
- To ensure that the District complies with the State required full-time Faculty Obligation Number (FON), the District Chancellor will establish a FON for each college. Each college is required to fund at least that number of full-time faculty positions. Any financial penalties imposed by the state due to FON non-compliance will be borne proportionately by the college(s) not in compliance unless a districtwide strategic decision is made to fall below FON and other funding sources are identified.
- In making expenditure decisions, the impact upon the 50% law calculation must be considered and budgeted appropriately. Any financial penalties imposed by the state due to 50% law non-compliance will be borne proportionally (by SCFF split) by both campuses.
- With unpredictable state funding, the cost of physical plant maintenance is especially important. Lack of maintenance of the operations and district facilities and grounds will have a significant impact on the campuses and therefore needs to be addressed with a detailed plan and dedicated budget whether or not funds are allocated from the state.

Budget Center Reserves and Deficits

At the Adopted Budget each college shall set aside a contingency reserve in the Unrestricted General Fund equal to a minimum of 1% of its total current year budgeted Fund 11 expenditures to handle unforeseen expenses. If the contingency reserve is unspent by fiscal year end, the college reserve rolls over into the colleges' beginning balance for the following fiscal year. The District Services and Institutional Cost allocations are budgeted as defined in the model for the appropriate operation of the district and therefore are not subject to carryover, unless specifically delineated. The Chancellor and Board of Trustees reserve the right to modify the budget as deemed necessary.

If a college incurs an overall deficit for any given year, the following sequential steps will be implemented:

The college reserve shall first be used to cover any deficit (structural and/or one-time). If reserves are not sufficient to cover the deficit, then the college is to prepare an immediate expenditure reduction plan that covers the amount of deficit along with a plan to replenish the 1% minimum reserve level. Once the college reserve has been exhausted, in circumstances when any remaining deficit is greater than 1.5% of budgeted Fund 11 expenditures, and a reduction plan has been prepared up to the 1.5% level, the college may request a temporary loan from District Reserves. The request, including a proposed payback period, should be submitted to the FRC for review. If the FRC supports the request, it will forward the

recommendation to the District Council for review and recommendation to the Chancellor who will make the final determination.

Revenue Modifications

Apportionment Revenue Adjustments

It is very likely each fiscal year that the District’s revenues from state apportionment could be adjusted after the close of the fiscal year in the fall, but most likely at the P1 recalculation, which occurs eight months after the close of the fiscal year. This budget model therefore will be fluid, with changes made throughout the fiscal year (P-1, P-2, P-annual) as necessary. Any increase or decrease to prior year revenues is treated as a one-time addition or reduction to the colleges’ current budget year and distributed in the model based on the most up to date SCFF apportionment split reported by the District and funded by the state.

The apportionment includes funded FTES, basic allocations for colleges and centers, supplemental, and student success allocations.

An example of revenue allocation adjustment:

\$100,000,000 is originally split 70% Santa Ana College (\$70,000,000) and 30% Santiago Canyon College (\$30,000,000) based on the SCFF split at the time of budget adoption. At the final SCFF recalculation for that year, the District earns an additional \$500,000 based on the total funded apportionment. In addition, the split of apportionment changes to 71% / 29%. The total revenue of \$100,500,000 is then redistributed \$71,355,000 to Santa Ana College and \$29,145,000 to Santiago Canyon College which would result in a shift of \$855,000 between the colleges. A reduction in funding will follow the same calculation.

It is necessary in this model to set a base level of FTES for each college. Per agreement by the Chancellor and college Presidents, the base FTES split is determined by the prior year final FTES total. Similar to how the state sets a base for district FTES, this will be the beginning base level for each college. Each year through the planning process there will be a determination made if the district has growth potential for the coming fiscal year. Each college will determine what level of growth they believe they can achieve and targets will be discussed and established through Chancellor’s Cabinet. For example, if the district believes it has the opportunity for 2% growth, the colleges will determine the level of growth they wish to pursue. If both colleges decide to pursue and earn 2% growth and the district is funded for 2% growth, then each college’s base would increase 2% the following year. In this case the split would still remain 70.80% / 29.20% as both colleges moved up proportionately (Scenario #1).

	Base FTES	% split	Scenario #1	New FTES	% split
SAC	19,824	70.80%	2.00%	20,220.48	70.80%
SCC	8,176	29.20%	2.00%	8,339.52	29.20%
	28,000		2.00%	28,560.00	

If instead, one college decides not to pursue growth and the other college pursues and earns the entire district 2% growth, all of these FTES will be added to that college's base and therefore its base will grow more than 2% and the split will then be adjusted (Scenario #2).

	Base FTES	% split	Scenario #2	New FTES	% split
SAC	19,824	70.80%	0.00%	19,824	69.41%
SCC	8,176	29.20%	6.85%	8,736	30.59%
	<u>28,000</u>		2.00%	<u>28,560.00</u>	

Using this same example in which the district believes it has the opportunity for 2% growth, and both colleges decide to pursue 2% growth, however one college generates 3% growth and the other generates 2%, the college generating more FTES would have unfunded over cap FTES. The outcome would be that each college is credited for 2% growth, each base increases 2% and the split remains (Scenario #3).

	Base FTES	% split	Scenario #3	New FTES	% split
SAC	19,824		3.00%	20,418.72	
unfunded				(198.24)	
SAC	19,824	70.80%	2.00%	20,220.48	70.80%
SCC	8,176	29.20%	2.00%	8,339.52	29.20%
	<u>28,000</u>		2.00%	<u>28,560.00</u>	

If instead, one college generates 3% and the other college less than 2%, the college generating the additional FTES can earn its 2% target plus up to the difference between the other college's lost FTES opportunity and the total amount funded by the district (Scenario #4).

	Base FTES	% split	Scenario #4	New FTES	% split
SAC	19,824		3.00%	20,418.72	
unfunded				(136.92)	
SAC	19,824	70.80%	2.31%	20,281.80	71.01%
SCC	8,176	29.20%	1.25%	8,278.20	28.99%
	<u>28,000</u>		2.00%	<u>28,560.00</u>	

All of these examples exclude the effect of statewide apportionment deficits. In the case of any statewide deficits, the college revenues will be reduced accordingly. In addition, the Chancellor reserves the right to make changes to the base FTES as deemed necessary in the best interest of the district as a whole.

Hold Harmless

This model includes several hold harmless mechanisms in alignment with the SCFF. The chart below describes the various methods the State Chancellor’s Office uses to fund districts in the event apportionments are reduced from year to year. Hold Harmless funding currently is extended through 2024/25.

In any given year, a district’s funding under the new Student Centered Funding Formula (SCFF) would be the highest of the amounts included in the lines below:					
Line	Statutory Reference	2018-19	2019-20	2020-21	2021-22
1	Education Code section (ECS) 84750.4(b), 84750.4(c), 84750.4(d), 84750.4(e), and 84750.4(f) [STUDENT-CENTERED FUNDING FORMULA (SCFF)]	SCFF calculation	SCFF calculation	SCFF calculation	SCFF calculation
2	ECS 84750.4(g)(1)	2017-18 TCR. ^{/1}	2017-18 TCR. ^{/1}	N/A	N/A
3	ECS 84750.4(g)(2)	N/A	N/A	2017-18 credit, noncredit, and CDCP noncredit rates, multiplied by 2020-21 FTES, with basic allocation. ^{/1}	2017-18 credit, noncredit, and CDCP noncredit rates, multiplied by 2021-22 FTES, with basic allocation. ^{/1}
4	ECS 84750.4(g)(4)	N/A	Greater of lines 1 or 2 as calculated in 2018-19.	Greater of lines 1 or 2 as calculated in 2019-20.	Greater of lines 1 or 3 as calculated in 2020-21.
5	ECS 84750.4(h)	2017-18 TCR adjusted by 2018-19 COLA.	2017-18 TCR adjusted by 2018-19 and 2019-20 COLAs.	2017-18 TCR adjusted by 2018-19, 2019-20, and 2020-21 COLAs.	N/A
^{/1} Special provisions for San Francisco Community College District and Compton Community College District.					
TCR = Total Computational Revenue					

Stability

There remains one year of stabilization under SCFF following Hold Harmless. If a district drops below the prior year total apportionment, they are stabilized at the prior year apportionment amount for that year, giving the district the following year to regain the funding or be reduced to the actual amount earned.

Allocation of New State Revenues

Growth Funding: A college seeking the opportunity for growth funding will utilize its own carryover funds to offer a schedule to achieve the desired growth. Once the growth has been confirmed as earned and funded by the state and distributed to the district, the appropriate allocation will be made to the college(s) generating the funded growth back through the model. Growth/Restoration Funds will be allocated to the colleges when they are actually earned.

Revenues which are not college specific (for example, student fees that cannot be identified by college), will be allocated based on total funded SCFF percentage split between the campuses.

After consultation with district’s independent audit firm, the implementation team agreed that any unpaid, uncollected student fees will be written off as uncollectible at each year end. This way, only actual collected revenues are distributed in this model. At P-1, P-2 and P-annual, uncollected fee revenues will be adjusted.

Due to the instability of revenues, such as interest income, discounts earned, auction proceeds and vendor rebates (not including utility rebates which are budgeted in Fund 41 for the particular budget center), revenues from these sources will **not** be part of the revenue allocation formula. Income derived from these sources will be deposited to the institutional reserves. The ongoing state allocation for the Mandates Block Grant will be allocated to the colleges through the model. Any one-time Mandates allocations received from the state will be discussed by FRC and recommendations will be made for one-time uses.

Cost of Living Adjustments: COLAs included in the tentative and adopted budgets shall be distributed to the three budget centers pro rata based on total budgeted salary and benefits expenses and sequestered and not allocated for expenditure until after collective bargaining for all groups have been finalized.

Lottery Revenue: Income for current year lottery income is received based on the prior fiscal year's FTES split. At Tentative Budget, the allocation will be made based on projected FTES without carryover. At Adopted Budget, final FTES will be used and carryovers will be included.

Other Modifications

Salary and Benefits Cost

All authorized full-time and ongoing part-time positions shall be budgeted with corresponding and appropriate fixed cost and health and welfare benefits. Vacant positions will be budgeted at the beginning of the fiscal year or when newly created at the level Class VI, Step ~~1142~~ for full-time faculty and at the mid-level for other positions (ex. Step 3 for CSEA, Step 4 for Management, and AA step 6 for teachers and BA step 6 for master teachers in child development), with the district's average cost for the health and welfare benefits by employee group. The full cost of all positions, regardless of the budgeted amount, including step and column movement costs, longevity increment costs and any additional collective bargaining agreement costs, will be charged to the particular Budget Center. The colleges are responsible for this entire cost, including any increases or adjustments to salary or benefits throughout the year. If a position becomes vacant during a fiscal year, the Budget Center has the discretion to move unused and available budget from the previous employee's position for other one-time costs until filled or defunded. Any payoffs of accrued vacation, or any additional costs incurred at separation from employment with the district, will be borne by the particular Budget Center. When there is a vacancy that won't be filled immediately, Human Resources should be consulted as to how long it can remain vacant. The colleges should also consult Human Resources **and Fiscal Services** regarding the FON when recommending to defund faculty positions.

Grants/Special Projects

Due to the timeliness issues related to grants, approvals rest with the respective Chancellor's Cabinet member, through established processes, in all cases except for Economic Development grants in which a new grant opportunity presents itself which requires an increase to the District Office budget due to match or other unrestricted general fund cost. In these cases, the grant will be reviewed by Chancellor's Cabinet with final approval made by the Chancellor.

Certain grants and special categorical programs are specifically allocated at the college level. In those

cases, the specific college would receive the related funding. In other cases, certain grants and special categorical programs are allocated at the district level for both colleges based on particular criteria. In these cases, the allocation would be split pro rata to the colleges based on the same criteria used to allocate funding to the district, unless the two college presidents agree to some other split arrangement.

Some grants allow for charges of indirect costs. These charges will accumulate by Budget Center during each fiscal year. At fiscal year-end, once earned, each college will be allocated 100% of the total indirect costs earned by that college and transferred into Fund 13 the following year to be used for one-time expenses. The indirect costs earned by district projects will roll into the institutional ending fund balance with the exception of the District Educational Services grants. In order to increase support services and resources provided to the colleges and to acknowledge the additional costs associated with administering grants, any accumulated indirect costs generated from these grants will be distributed as follows: 25% will roll into the institutional ending fund balance, 25% will offset the overall District Services expenditures in that given year, and 50% will carryover specifically in a Fund 13 account to be used at the discretion of the Chancellor.

It is the district's goal to fully expend grants and other special project allocations by the end of the term; however, sometimes projects end with a small overage or can be under spent. For any overage or allowable amount remaining, these amounts will close into the respective Budget Center's Fund 13 using 7200 transfers.

Banked LHE Load Liability

The liability for banked LHE is accounted for in separate college accounts. The cost of faculty banking load will be charged to the college during the semester the course is taught and added to the liability. When an instructor takes banked leave, they will be paid their regular salary and District Fiscal Services will make a transfer from the liability to the college 1300 account to pay the backfill cost of teaching the load. A college cannot permanently fill a faculty position at the time someone takes their final year or semester off before retirement. Filling a vacancy cannot occur until the position is actually vacant. In consultation with Human Resources and Fiscal Services, a college can request to swap another faculty vacancy they may have in another discipline or pay the cost differential if they determine programmatically it needs to be filled sooner.

This method will appropriately account for the costs of each semester offerings and ensure an appropriate liability. Although the liability amounts will be accounted for by college, only District Fiscal Services will be able to make transfers from these accounts. Each year end a report will be run to reconcile the total cost of the liability and to determine if any additional transfers are required. The college will be charged or credited for the differences.

Other Possible Strategic Modifications

Summer FTES

The 3-year average used under SCFF for credit FTES funding has severely reduced the effectiveness of the "summer shift," nevertheless, there may be times when it is in the best financial interest of the District to

shift summer FTES between fiscal years. When this occurs, the first goal will be to shift FTES from both colleges in the same proportion as the total funded FTES for each of the colleges. If this is not possible, then care needs to be exercised to ensure that any such shift does not create a disadvantage to either college. If a disadvantage is apparent, then steps to mitigate this occurrence will be addressed by the FRC.

Borrowing of summer FTES is not a college-level decision, but rather it is a District-level determination. It is not a mechanism available to individual colleges to sustain their internal FTES levels.

Long-Term Plans

Colleges: Each college has a long-term plan for facilities and programs. The District Chancellor, in consultation with the Presidents, will evaluate additional funding that may accrue to the colleges beyond what the model provides. The source of this funding will also have to be identified.

Santa Ana College (SAC) utilizes the Educational Master Plan in concert with the SAC Strategic Plan to determine the long-term plans for the college. Long-term facilities plans are outlined in the latest Facilities Master Plan, and are rooted in the Educational Master Plan. SAC links planning to budget through the use of the SAC Comprehensive Budget Calendar, which includes planning milestones linked to the college's program review process, Resource Allocation Request (RAR) process, and to the District's planning and budget calendar. As a result of the Program Review Process, resource allocation needs are requested via the RAR process, which identifies specific resources required to achieve specific intended outcomes. The budget augmentation requests are then prioritized at the department, division, and area level in accordance with established budget criteria. The college's Planning and Budget Committee reviews the prioritized RARs, and they are posted to the campus Planning and Budget web page for the campus community to review. As available resources are realized, the previously prioritized RAR are funded.

At Santiago Canyon College (SCC), long-term plans are developed similarly to short-term plans, and exist in a variety of interconnected processes and documents. Program Reviews are the root documents that form the college's Educational Master Plan and serve to align planning with resource allocation. The allocation of resources is determined through a formal participatory governance process. The Planning and Institutional Effectiveness (PIE) committee is the participatory governance committee that is charged with the task of ensuring resource allocation is tied to planning. Through its planning cycle, the PIE committee receives resource requests from all college units and ensures that each request aligns with the college mission, college goals, and program reviews. All requests are then ranked by the PIE committee, placed on a college-wide prioritized list of resource requests, and forwarded to the college budget committee for review. If the budget committee identifies available funds, those funds are noted on the prioritized list, and sent back to the PIE committee. The PIE committee then forwards the prioritized list, along with the budget committee's identification of available funds, to College Council for approval of the annual budget.

District Services: District Services and Institutional Costs may also require additional funding to implement new initiatives in support of the colleges and the district as a whole. POE will evaluate budget augmentation requests and forward a recommendation to District Council. District Council may then refer such requests to FRC for funding ~~consideration~~ implementation.

Budget Input

Using a system for Position Control, Fiscal Services will budget 100% of all regular personnel cost of salary and benefits, and notify the Budget Centers of the difference between the computational total budget from the Budget Allocation Model and the cost of regular personnel. The remaining line item budgets will roll over from one year to the next so the Budget Centers are not required to input every line item. The Budget Centers can make any allowable budget changes at their discretion and will also be required to make changes to reconcile to the total allowable budget per the model.

Rancho Santiago Community College District **Budget Allocation Model Based on the SCFF**

Appendix A – Definition of Terms

AB 1725 – Comprehensive California community college reform legislation passed in 1988, that covers community college mission, governance, finance, employment, accountability, staff diversity and staff development.

Accreditation – The review of the quality of higher education institutions and programs by an association comprised of institutional representatives. The Accrediting Commission for Community and Junior Colleges (ACCJC) of the Western Association of Schools and Colleges (WASC) accredits California's community colleges.

Apportionments – Allocations of State or federal aid, local taxes, or other monies among school districts or other governmental units. The district's base revenue provides most of the district's revenue. The State general apportionment is equal to the base revenue less budgeted property taxes and student fees. There are other smaller apportionments for programs such as apprenticeship and EOPS.

Augmentation – An increased appropriation of budget for an intended purpose.

Bank Leave – Faculty have the option to “bank” their beyond-contract teaching load instead of getting paid during that semester. They can later request a leave of absence using the banked LHE.

BAM – Budget Allocation Model

BAPR – Budget and Planning Review Committee.

Base Allocation (Funding) – The base allocation represents approximately 70% of the statewide funding for CCC's. The base allocation includes the Basic Allocation and FTES in Traditional Credit, Special Admit Credit, Incarcerated Credit, Traditional Noncredit, CDCP, and Incarcerated Noncredit. A district's base funding could be higher or lower than the 70% statewide target depending on FTES generation as a comparison to overall apportionment.

Base FTES – The amount of funded actual FTES from the prior year becomes the base FTES for the following year. For the tentative budget preparation, the prior year P1 will be used. For the proposed adopted budget, the prior year P2 will be used. At the annual certification at the end of February, an adjustment to actual will be made.

Basic Allocation – Funding based on the number of colleges and comprehensive educational centers in the community college district. Rates for the size of colleges and comprehensive educational centers were established as part of SB 361 and henceforth are adjusted annually by COLA. The district receives a basic allocation for CEC, OEC, SAC, and SCC. Current year FTES is used to determine the basic allocation.

Budget Center – The three Budget Centers of the district are Santa Ana College, Santiago Canyon College, and District Services.

Budget Stabilization Fund – The portion of the district’s ending fund balance, in excess of the 12.5% Board Policy Contingency, budget center carryovers and any restricted balances, available for one-time needs at the discretion of the chancellor and Board of Trustees.

Cap – An enrollment limit beyond which districts do not receive funds for additional students.

Capital Outlay – Capital outlay expenditures are those that result in the acquisition of, or addition to, fixed assets. They are expenditures for land or existing buildings, improvement of sites, construction of buildings, additions to buildings, remodeling of buildings, or initial or additional equipment. Construction-related salaries and expenses are included.

Categorical Funds – Money from the State or federal government granted to qualifying districts for special programs, such as Student Equity and Achievement or Career Education. Expenditure of categorical funds is restricted to the fund's particular purpose. The funds are granted to districts in addition to their general apportionment.

Career Development and College Preparation (CDCP) - Noncredit courses offered in the four distinct categories (instructional domains) of English as a Second Language (ESL), Elementary and Secondary Basic Skills, Short-term Vocational, and Workforce Preparation are eligible for "enhanced funding" when sequenced to lead to a Chancellor's Office approved certificate of completion, or certificate of competency, in accordance with the provisions of the California Education Code governing Career Development and College Preparation (CDCP) programs.

CCCCO – California Community College Chancellor’s Office

Comprehensive Educational Center – An off-campus site administered by a parent college that offers programs leading to certificates or degrees that are conferred by the parent institution. The district comprehensive centers are Centennial Education Center (CEC) and Orange Education Center (OEC).

COLA – Cost of Living Adjustment allocated from the State calculated by a change in the Consumer Price Index (CPI).

College Reserve – College-specific one-time funds set aside to provide for estimated future expenditures or deficits, for working capital, economic uncertainty, or for other purposes.

Credit FTES – Credit FTES include traditional credit, special admit and incarcerated populations. Traditional credit FTES are funded based on a simple three-year rolling average of the current year and prior two years. Special admit and incarcerated FTES are funded based on the current year production.

Decline – When a District (or college internally) earns fewer FTES than the previous year. (please see Stabilization and Restoration)

Defund – Eliminating the cost of a position from the budget.

Ending Fund Balance – Defined in any fiscal year as Beginning Fund Balance plus total revenues minus total expenditures. The Ending Fund Balance rolls over into the next fiscal year and becomes the Beginning Fund Balance. It is comprised of College Reserves, Institutional Reserves and any other specific carryovers as defined in the model or otherwise designated by the Board.

Fifty Percent Law (50% Law) – Section 84362 of the Education Code, commonly known as the 50% Law, requires each community college district to spend at least half of its “current expense of education” each fiscal year on the “salaries of classroom instructors.” Salaries include benefits and salaries of instructional aides.

Fiscal Year – Twelve calendar months; in California, it is the period beginning July 1 and ending June 30. Some special projects use a fiscal year beginning October 1 and ending September 30, which is consistent with the federal government’s fiscal year.

FON – Faculty Obligation Number. The minimum number of full-time faculty the district is required to employ as set forth in title 5, section 53308.

FRC – Fiscal Resources Committee.

FTES – Full-Time Equivalent Students. The number of students in attendance as determined by actual count for each class hour of attendance or by prescribed census periods. Every 525 hours of actual attendance counts as one FTES. The number 525 is derived from the fact that 175 days of instruction are required each year, and students attending classes three hours per day for 175 days will be in attendance for 525 hours ($3 \times 175 = 525$). FTES are separated into the following categories for funding; traditional credit, special admit, incarcerated, traditional noncredit and CDCP.

Fund 11 – The unrestricted general fund used to account for ongoing revenue and expenditures.

Fund 12 – The restricted general fund used to account for categorical and special projects.

Fund 13 – The unrestricted general fund used to account for unrestricted carryovers and one-time revenues and expenses.

Growth – Funds provided in the State budget to support the enrollment of additional FTES.

In-Kind Contributions – Project-specific contributions of a service or a product provided by the organization or a third-party where the cost cannot be tracked back to a cash transaction which, if allowable by a particular grant, can be used to meet matching requirements if properly documented. In-kind expenses generally involve donated labor or other expense.

Indirect Cost – Indirect costs are institutional, general management costs (i.e., activities for the direction and control of the district as a whole) which would be very difficult to be charged directly to a particular project. General management costs consist of administrative activities necessary for the general operation of the agency, such as accounting, budgeting, payroll preparation, personnel services, purchasing, and centralized data processing. An indirect cost rate is the percentage of a district’s indirect costs to its direct costs and is a standardized method of charging individual programs for their share of indirect costs.

Institutional Reserve – Overall districtwide one-time funds set aside to provide for estimated future expenditures or deficits, for working capital, economic uncertainty, or for other purposes. The Institutional Reserve consists of the Board Policy Contingency, the Budget Stabilization Fund, and any other contingency fund held at the institutional level over and above the College Reserves.

Mandated Costs – District expenses which occur because of federal or State laws, decisions of federal or State courts, federal or State administrative regulations, or initiative measures.

Modification – The act of changing something.

Noncredit – Noncredit coursework consists of traditional noncredit and CDCP. CDCP is eligible for enhanced funding. Current year FTES are used to determine funding.

POE – Planning and Organizational Effectiveness Committee.

Proposition 98 – Proposition 98 refers to an initiative constitutional amendment adopted by California’s voters at the November 1988 general election which created a minimum funding guarantee for K-14 education and also required that schools receive a portion of State revenues that exceed the State’s appropriations limit.

Reserves – Funds set aside to provide for estimated future expenditures or deficits, for working capital, economic uncertainty, or for other purposes. Districts that have less than a 5% reserve are subject to a fiscal “watch” to monitor their financial condition.

Restoration – A community college district is entitled to restore any reduction of apportionment revenue related to decreases in total FTES during the three years following the initial year of decrease if there is a subsequent increase in FTES.

SB 361 – The Community College Funding Model (Senate Bill 361), effective October 1, 2006 through July 1, 2018, included funding-based allocations depending on the number of FTES served, credit FTES funded at an equalized rate, noncredit FTES funded at an equalized rate, and enhanced noncredit FTES funded at an equalized rate. The intent of the formula was to provide a more equitable allocation of system-wide resources, and to eliminate the complexities of the previous Program-Based Funding model while still retaining focus on the primary component of that model instruction. In addition, the formula provided a base operational allocation for colleges and centers scaled for size.

SCFF – The Student Centered Funding Formula was adopted on July 1, 2018 as the new model for funding California community colleges. The SCFF is made up of three parts: Base Allocation, Supplemental Allocation, and Student Success Allocation. The aim of the SCFF is to improve student outcomes as a whole while targeting student equity and success.

Seventy-five/twenty-five (75/25) – Refers to policy enacted as part of AB 1725 that sets 75% of the hours of credit instruction as a goal for classes to be taught by full-time faculty.

Stabilization – If a district drops below the prior year total apportionment, they are stabilized at the prior year apportionment amount for that year, giving the district the following year to regain the funding or be reduced to the actual amount earned.

Student Success Allocation (Funding) – Consists of approximately 10% of the statewide budget. Apportioned to districts based on a variety of metrics that measures student success. Some examples of the metrics used include associate degrees and certificates awarded, transfers, nine or more CTE units, number of students successfully completing transfer level Math and English in their first academic year and number of students achieving a regional living wage. The student success allocation is based on a simple three-year rolling average which uses the prior year; prior, prior year; and prior, prior, prior year outcome metrics. Students contributing to fully funded FTES populations (special admit and incarcerated) are not included for funding.

Supplemental Allocation (Funding) – Consists of approximately 20% of the statewide budget. Apportioned to districts based on districts students that are Pell Grant Recipients, AB540 students and/or California Promise Grant Recipients. Prior year data is used for funding.

Target FTES – The estimated amount of agreed upon FTES the district or college anticipates the opportunity to earn growth/restoration funding during a fiscal year.

Three-year Average – Traditional credit FTES data for any given fiscal year is the average of current year, prior year and prior, prior year. Special Admit and Incarcerated FTES are not included in the three-year average. A three-year average is also utilized for student success metrics. For student success, the three-year average uses the prior year; prior, prior year; and prior, prior, prior years to determine funded outcomes.

Title 5 – The portion of the California Code of Regulations containing regulations adopted by the Board of Governors which are applicable to community college districts.

1300 accounts – Object Codes 13XX designated to account for part-time teaching and beyond contract salary cost.

7200 Transfers – Intrafund transfers made between the restricted and unrestricted general fund to close a categorical or other special project at the end of the fiscal year or term of the project.

Appendix B – History of Allocation Model

In 2008, both colleges were visited by ACCJC Accreditation Teams in the normal accreditation cycle. The Teams noticed that the district's budget allocation model that was in place for approximately ten years had not been annually reviewed as to its effectiveness as stated in the model documents. The existing revenue allocation model was developed when the district transformed into a multi-college district. The visiting Team recommended a review of the existing budget allocation model and recommended changes as necessary.

The Budget Allocation and Planning Review Committee (BAPR) charged the BAPR Workgroup, a technical subgroup of BAPR, with the task of reviewing the ten-year-old model. In the process, the Workgroup requested to evaluate other California Community College multi-campus budget allocation models. Approximately twenty models were reviewed. Ultimately, the Workgroup focused on a revenue allocation model as opposed to an expenditure allocation model. A revenue allocation model allocates revenues (state and local) generated in a budget year to the college campuses in the district based on the state funding model that allocates state apportionment revenues to districts. An expenditure allocation model allocates, by agreed upon formulas, expenditure appropriations for full-time faculty staffing, adjunct faculty staffing, classified and administrative staffing, associated health and welfare benefit costs, supply and equipment budgets, utility costs, legal and other services. The BAPR Workgroup ultimately decided on a revenue allocation formula in order to provide the greatest amount of flexibility for the campuses.

Senate Bill 361, passed in 2006, changed the formula of earned state apportionment revenues to essentially two elements, 1) Basic Allocations for college/center base funding rates based on FTES size of the college and center and 2) Full Time Equivalent Students (FTES) based on earned and funded FTES. The BAPR Workgroup determined that since this is how our primary funding comes from the state this model should be used for distribution on earned revenues to the colleges. The colleges and centers are the only entities in the district that generates this type of funding. Revenue earned and funded by the state will be earned and funded at the colleges.

In the Spring of 2019, Rancho Santiago Community College District began the process of developing a new budget allocation model (BAM) to better align with the newly adopted Student Centered Funding Formula. On November 18, 2020 the Fiscal Resource Committee (FRC) finished their work and recommended a new BAM.

The following committee members participated in the process:

Santa Ana College	Santiago Canyon College	District
Bart Hoffman	Steven Deeley	Morrie Barembaum (FARSCCD)
Vanessa Urbina	Cristina Morones	Noemi Guzman
William Nguyen	Craig Rutan – Co-Chair	Adam O’Connor – Chair
Roy Shahbazian	Arleen Satele	Thao Nguyen
		Enrique Perez
Vaniethia Hubbard (alternate)	Syed Rizvi (alternate)	Erika Almaraz (alternate)

The Budget Allocation Model (BAM) described in this document provides the guidelines, formulas, and basic steps for the development of an annual district budget including the allocation of budget expenditure responsibilities for Santa Ana College, Santiago Canyon College, and District Services referred to as the three district Budget Centers. The budget is the financial plan for the district, and application of this model should be utilized to implement the district’s vision, mission statement, district strategic plan and the technology strategic plan as well as the colleges’ mission statements, educational master plans, facilities master plans and other planning resources. The annual implementation of the budget allocation model is to be aligned with all of these plans. To ensure that budget allocation is tied to planning, it is the responsibility of District Council to review budget and planning during the fiscal year and, if necessary, recommend adjustments to the budget allocation model to keep the two aligned for the coming year. The Chancellor and the Board of Trustees are ultimately responsible for the annual budget and the expenditures associated with the budget. In February of 2013, the Board of Trustees adopted a new planning design manual. This document eliminated BAPR and created the Fiscal Resources Committee (FRC). The FRC is responsible for recommending the annual budget to the District Council for its recommendation to the Chancellor and Board of Trustees. FRC is also responsible for annual review of the model for accreditation and can recommend any modifications to the guidelines.

Questions from FRC survey regarding the budget surplus (reserves): What is the amount? Why do we need the reserve? Where does the money come from to build the reserve? What is process to access it?

In February 2019, the Board of Trustees took action to increase our Board Policy Contingency from 5% of unrestricted general fund expenditures to 12.5% of unrestricted general fund expenditures due to the significant funding variability and uncertainty related to the Student Centered Funding Formula. In May 2023, the Board of Trustees again took action to increase our Board Policy Contingency to two months of the total general fund (unrestricted and restricted) expenditures in line with the Chancellor's Office recommendation to follow the advice of the Government Finance Officers Association (GFOA). This would amount to 16.67%. This was set as a goal to get to over time using one-time funds. As of the 2023/24 Adopted Budget this reserve amounted to \$54.4 million, an increase from \$26.8 million the year before. No ongoing cuts were made to increase this reserve. Instead, we moved one-time accumulated SRP savings into the reserve. This brought the district to about 83% of the two months. The way we calculate this reserve each Adopted Budget is to combine all expenditures in funds 11, 12 and 13, divide by 12 months and multiply by two. For the 2024/25 Adopted Budget, we anticipate adding an additional \$8.2 million to this reserve from accumulated state apportionment revenue that had been set up as payables back to the state that they no longer anticipate collecting. So again, we estimate the Board Policy Contingency will increase to about \$62.6 million without the need for any budget cuts. This would amount to 96% of the two months based on the 2023/24 Adopted Budget, however each year this gets recalculated based on the current year anticipated expenditures.

Some needs for adequate reserves:

- Increasingly volatility and uncertainty
- Precarious State budget
- Recessions
- Need to continue paying employees and vendors even if State cannot pay us timely (cash flow)
- Bond ratings
- Disasters or emergencies, including cyber attacks
- Other unforeseen circumstances

GFOA's "Best Practices: Fund Balance Guidelines for the General Fund" recommends that, at a minimum, general-purpose governments, regardless of size, maintain unrestricted budgetary fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures. Moody's Rating Agency looks for fund balances above 35% of annual revenue to provide a Aaa rating for General Obligation debt. Partially due to our "healthy reserves and liquidity", Moody's just increased our bond rating from Aa2 to Aa1, saving our district's taxpayers money on future bond issuances.

Access to these funds requires a two-thirds vote of the Board of Trustees. Board Policy 6250 also requires the Chancellor to implement a plan to replenish the reserve to at least two months of total general fund operating expenditures if it becomes less.

CATEGORICAL PROGRAMS THROUGH APPORTIONMENT

DESCRIPTION	College Allocation SAC	College Allocation SCC	District Allocation
Adult Education Program			X
Apprenticeship		X	
Basic Needs Center	X	X	
BOG Fee Waiver Admin (2%)			X
California College Promise	X	X	
CALWORKs	X	X	
CARE	X	X	
Child Care Tax Bailout			X
Dream Resource Liason	X	X	
DSPS	X	X	
ELL HealthCare Pathways			X
EOPS	X	X	
Equal Employment Opportunity			X
Equitable Placement & Completion Grant	X	X	
Financial Aid Technology	X	X	
Full-time Faculty			X
K-12 Strong Workforce			X
LGBTQ+	X	X	
Local & Systemwide Technology & Data Security			X
Mental Health	X	X	
Next Up	X	X	
Nursing Program Support	X		
Part-time Faculty			X
Retention and Enrollment Outreach			X
Physical Plant & Inst'l Support			X
Seamless Transfer	X	X	
SFAA	X	X	
Strong Workforce Program			X
Student Food & Housing Support	X	X	
Student Success Completion	X	X	
Basic Skills			X
Student Success (Credit)			X
Student Success (Non-Credit)			X
Student Equity			X
SEAP			X
Student Transfer Achievement Reform	X	X	
TANF	X	X	
Veteran Resource Center	X	X	
Zero Textbook	X		

SEAP



50% Law FY 23/24 Actual as of 4/30/24 - SAC					
2023/2024					
		Instructional Salary Cost (AC 0100-5900 & AC 6110)	Total (AC 0100-6799)	YTD Excluded Activities (6800- 7390)	YTD Grand Total (0100-7xxx)
11xx	407	21,706,116	21,706,116	-	21,706,116
13xx		22,814,288	22,814,288	-	22,814,288
12xx	408		9,705,665	24,304	9,729,969
14xx			1,328,884	-	1,328,884
Sub-total Academic Salaries	409	44,520,404	55,554,953	24,304	55,579,257
21xx	411		10,453,330	794,575	11,247,905
23xx			571,832	72,916	644,748
22xx	416	270,298	270,298	-	270,298
24xx		839,749	845,195	-	845,195
Sub-total Classified Salaries	419	1,110,047	12,140,655	867,491	13,008,146
3xxx	429	14,240,663	25,263,747	530,643	25,794,390
4xxx	435		440,445	-	440,445
5xxx (Other Operating Expenses (in the numerator, include only direct instructional costs associated with instructional Service Agreements (5873)	449	1,023,297	4,462,039	122,127	4,584,166
6420 - Replacement Equipment	451		-	-	-
TOTAL (409+419+429+435+449+451)	459	60,894,411	97,861,839	1,544,565	99,406,404
Less Exclusions	469	-	2,080,875	-	2,080,875
<i>Instructional Staff Retiree Benefits (activity 590000)</i>		-	-	-	-
<i>Non-Instructional Staff Retiree Benefits (activity 674000)</i>		-	-	-	-
<i>student transportation (5966 object, activity 649000, fund 11)</i>			6,005		6,005
<i>student health services (project 3450, activity 644000, fund 11) beyond income received (above amount collected)</i>			(300,577)		(300,577)
<i>rents and leases (5610,5611,5612,5650,5651,5652, fund 11) instructional agreement (5871,5872)</i>			472,833	-	472,833
<i>Lottery exp (project 2390 and 2391, fund 11 up to income)</i>			1,902,614		1,902,614
TOTALS (459-469)	470	60,894,411	95,780,964		
Percent of CEE (470, col. 1/470, col. 2)	471	63.58%	100.00%		
50 Percent of Current Expense of Education (50% of 470, col 2)	472		47,890,482		
Nonexempted Deficiency from second preceding Fiscal Year	473		-		
Amt. Req. to be Expended for Salaries of Classroom Instructors (472+473)	474		47,890,482		

50% Law FY 23/24 Actual as of 4/30/24 - SCC					
2023/2024					
		Instructional Salary Cost (AC 0100-5900 & AC 6110)	Total (AC 0100-6799)	YTD Excluded Activities (6800- 7390)	YTD Grand Total (0100-7xxx)
11xx	407	9,785,986	9,785,986	-	9,785,986
13xx		10,797,127	10,797,127	-	10,797,127
12xx	408		5,440,816	31,373	5,472,189
14xx			1,011,873	-	1,011,873
Sub-total Academic Salaries	409	20,583,113	27,035,802	31,373	27,067,175
21xx	411		5,526,902	334,955	5,861,857
23xx			587,270	84,204	671,474
22xx	416	291,300	291,300	-	291,300
24xx		205,560	205,560	-	205,560
Sub-total Classified Salaries	419	496,860	6,611,032	419,159	7,030,191
3xxx	429	6,566,981	12,742,677	243,440	12,986,117
4xxx	435		202,099	3,519	205,618
5xxx (Other Operating Expenses (in the numerator, include only direct instructional costs associated with instructional Service Agreements (5873)	449	1,339,211	2,991,863	10,563	3,002,426
6420 - Replacement Equipment	451		-		-
TOTAL (409+419+429+435+449+451)	459	28,986,165	49,583,473	708,054	50,291,527
Less Exclusions	469	-	1,227,455	-	1,227,455
<i>Instructional Staff Retiree Benefits (activity 590000)</i>		-	-	-	-
<i>Non-Instructional Staff Retiree Benefits (activity 674000)</i>			-	-	-
<i>student transportation (5966 object, activity 649000, fund 11)</i>			818		818
<i>student health services (project 3450, activity 644000, fund 11) beyond income received (above amount collected)</i>			113,689		113,689
<i>rents and leases (5610,5611,5612,5650,5651,5652, fund 11) instructional agreement (5871,5872)</i>		-	104,995		104,995
<i>Lottery exp (project 2390 and 2391, fund 11 up to income)</i>			1,007,953		1,007,953
TOTALS (459-469)	470	28,986,165	48,356,018		
Percent of CEE (470, col. 1/470, col. 2)	471	59.94%	100.00%		
50 Percent of Current Expense of Education (50% of 470, col 2)	472		24,178,009		
Nonexempted Deficiency from second preceding Fiscal Year	473		-		
Amt. Req. to be Expended for Salaries of Classroom Instructors (472+473)	474		24,178,009		

<u>50% Law FY 23/24 Actual as of 4/30/24 - DO/DISTRICTWIDE</u>					
2023/2024					
		Instructional Salary Cost (AC 0100-5900 & AC 6110)	Total (AC 0100-6799)	YTD Excluded Activities (6800- 7390)	YTD Grand Total (0100-7xxx)
11xx	407	-	-	-	-
13xx		-	-	-	-
12xx	408		(28,248)	164,028	135,780
14xx			-	-	-
Sub-total Academic Salaries	409	-	(28,248)	164,028	135,780
21xx	411		12,720,982	1,835,682	14,556,664
23xx			466,028	93,635	559,663
22xx	416	(1,725)	(1,725)	-	(1,725)
24xx		(1,326)	(1,326)	-	(1,326)
Sub-total Classified Salaries	419	(3,051)	13,183,959	1,929,317	15,113,276
3xxx	429	2,403,924	13,721,647	1,033,365	14,755,012
4xxx	435		272,639	4,146	276,785
5xxx (Other Operating Expenses (in the numerator, include only direct instructional costs associated with instructional Service Agreements (5873)	449	-	8,072,469	774,464	8,846,933
6420 - Replacement Equipment	451		-		-
TOTAL (409+419+429+435+449+451)	459	2,400,873	35,222,466	3,905,320	39,127,786
Less Exclusions	469	2,392,790	6,886,904	-	6,886,904
<i>Instructional Staff Retiree Benefits (activity 590000)</i>		2,392,790	2,392,790		2,392,790
<i>Non-Instructional Staff Retiree Benefits (activity 674000)</i>			3,670,171		3,670,171
<i>student transportation (5966 object, activity 649000, fund 11)</i>			-		-
<i>student health services (project 3450, activity 644000, fund 11) beyond income received (above amount collected)</i>			-		-
<i>rents and leases (5610,5611,5612,5650,5651,5652, fund 11) instructional agreement (5871,5872)</i>			77,259		77,259
<i>Lottery exp (project 2390 and 2391, fund 11 up to income)</i>			746,684		746,684
TOTALS (459-469)	470	8,083	28,335,562		
Percent of CEE (470, col. 1/470, col. 2)	471	0.03%	100.00%		
50 Percent of Current Expense of Education (50% of 470, col 2)	472		14,167,781		
Nonexempted Deficiency from second preceding Fiscal Year	473		-		
Amt. Req. to be Expended for Salaries of Classroom Instructors (472+473)	474		14,167,781		

50% Law FY 23/24 Actual as of 4/30/24 - RSCCD - Combined					
2023/2024					
		Instructional Salary Cost (AC 0100-5900 & AC 6110)	Total (AC 0100-6799)	YTD Excluded Activities (6800- 7390)	YTD Grand Total (0100-7xxx)
11xx	407	31,492,102	31,492,102	-	31,492,102
13xx		33,611,415	33,611,415	-	33,611,415
12xx	408		15,118,233	219,705	15,337,938
14xx			2,340,757	-	2,340,757
Sub-total Academic Salaries	409	65,103,517	82,562,507	219,705	82,782,212
21xx	411		28,701,214	2,965,212	31,666,426
23xx			1,625,130	250,755	1,875,885
22xx	416	559,873	559,873	-	559,873
24xx		1,043,983	1,049,429	-	1,049,429
Sub-total Classified Salaries	419	1,603,856	31,935,646	3,215,967	35,151,613
3xxx	429	23,211,568	51,728,071	1,807,448	53,535,519
4xxx	435		915,183	7,665	922,848
5xxx (Other Operating Expenses (in the numerator, include only direct instructional costs associated with instructional Service Agreements (5873)	449	2,362,508	15,526,371	907,154	16,433,525
6420 - Replacement Equipment	451		-	-	-
TOTAL (409+419+429+435+449+451)	459	92,281,449	182,667,778	6,157,939	188,825,717
Less Exclusions	469	2,392,790	10,195,234	-	10,195,234
<i>Instructional Staff Retiree Benefits (activity 590000)</i>		2,392,790	2,392,790	-	2,392,790
<i>Non-Instructional Staff Retiree Benefits (activity 674000)</i>		-	3,670,171	-	3,670,171
<i>student transportation (5966 object, activity 649000, fund 11)</i>		-	6,823	-	6,823
<i>student health services (project 3450, activity 644000, fund 11) beyond income received (above amount</i>		-	(186,888)	-	(186,888)
<i>rents and leases (5610,5611,5612,5650,5651,5652, fund 11) instructional agreement (5871,5872)</i>		-	655,087	-	655,087
<i>Lottery exp (project 2390 and 2391, fund 11 up to income)</i>		-	3,657,251	-	3,657,251
TOTALS (459-469)	470	89,888,659	172,472,544		
Percent of CEE (470, col. 1/470, col. 2)	471	52.12%	100.00%		
50 Percent of Current Expense of Education (50% of 470, col 2)	472		86,236,272		
Nonexempted Deficiency from second preceding Fiscal Year	473		-		
Amt. Req. to be Expended for Salaries of Classroom Instructors (472+473)	474		86,236,272		

<u>50% Law FY 23/24 Actual as of 4/30/24 - SAC and SCC Combined</u>					
2023/2024					
		Instructional Salary Cost (AC 0100-5900 & AC 6110)	Total (AC 0100-6799)	YTD Excluded Activities (6800- 7390)	YTD Grand Total (0100-7xxx)
11xx	407	31,492,102	31,492,102	-	31,492,102
13xx		33,611,415	33,611,415	-	33,611,415
12xx	408		15,146,481	55,677	15,202,158
14xx			2,340,757	-	2,340,757
Sub-total Academic Salaries	409	65,103,517	82,590,755	55,677	82,646,432
21xx	411		15,980,232	1,129,530	17,109,762
23xx			1,159,102	157,120	1,316,222
22xx	416	561,598	561,598	-	561,598
24xx		1,045,309	1,050,755	-	1,050,755
Sub-total Classified Salaries	419	1,606,907	18,751,687	1,286,650	20,038,337
3xxx	429	20,807,644	38,006,424	774,083	38,780,507
4xxx	435		642,544	3,519	646,063
5xxx (Other Operating Expenses (in the numerator, include only direct instructional costs associated with instructional Service Agreements (5873)	449	2,362,508	7,453,902	132,690	7,586,592
6420 - Replacement Equipment	451		-	-	-
TOTAL (409+419+429+435+449+451)	459	89,880,576	147,445,312	2,252,619	149,697,931
Less Exclusions	469	-	3,308,330	-	3,308,330
<i>Instructional Staff Retiree Benefits (activity 590000)</i>		-	-	-	-
<i>Non-Instructional Staff Retiree Benefits (activity 674000)</i>		-	-	-	-
<i>student transportation (5966 object, activity 649000, fund 11)</i>		-	6,823	-	6,823
<i>student health services (project 3450, activity 644000, fund 11) beyond income received (above amount</i>		-	(186,888)	-	(186,888)
<i>rents and leases (5610,5611,5612,5650,5651,5652, fund 11) instructional agreement (5871,5872)</i>		-	577,828	-	577,828
<i>Lottery exp (project 2390 and 2391, fund 11 up to income)</i>		-	2,910,567	-	2,910,567
TOTALS (459-469)	470	89,880,576	144,136,982		
Percent of CEE (470, col. 1/470, col. 2)	471	62.36%	100.00%		
50 Percent of Current Expense of Education (50% of 470, col 2)	472		72,068,491		
Nonexempted Deficiency from second preceding Fiscal Year	473		-		
Amt. Req. to be Expended for Salaries of Classroom Instructors (472+473)	474		72,068,491		

Vacant Funded Positions for FY2023-24- Projected Annual Salary and Benefits Savings
As of May 7, 2024

Fund	Management/ Academic/ Confidential	EMPLOYEE ID#	Title	Site	Effective Date	Annual Salary	Notes	Vacant Account	2023-24 Estimated Annual Budgeted Sal/Ben	Total Unnr. General Fund by Site
10%-fd 11										
90%-fd 12	Tapia, Linda	2265577	Division Administrative Assistant	SAC	11/19/2023	-				
11	Taylor, Katherine A.	1028961	P/T Admissions/Records Specialist I	SAC	10/1/2020	22,743		11-0000-620000-19205-2310-30% 11-2410-620000-19205-2310-70% 11-0000-620000-19205-2130-40% 11-	31,074	
50%-fd 11										
50%-fd 12	Vu, Amy	2233583	Admissions/Records Specialist II	SAC	9/30/2023	29,138	WOC Ashley Serna#2039756 Eff:3/31/24 Hired CL23-00572 Maria Constantino	11-0000-620000-19205-2130-10%	50,723	
11	Vu, Michelle	2344157	Counseling Assistant	SAC	1/31/2023	-	Rodriguez#1217090 Eff:7/10/23 BCF#BCR1XIEWC5 S&B S87,816 for 2320 hourly staff	11-2410-631000-15310-2310	-	
11	Yoder, Brian	1028171	Instructional Media Producer	SAC	9/1/2023	14,002	WOC Maria Cardenas#1588853 Eff:1/2/24- 3/31/24. Reclased from Admissions/Records Specialist III to Adm/Rec Spec Senior Eff:7/1/23. Resignation Eff: 8/10/23	11-0000-679000-11501-2130 11-2490-620000-18100-2130-82% 12-1102-620000-18100-2130-18%	43,449	
82%-fd 11										
18%-fd 12	Zambrano, Wendy	1338982	Adm/Rec Spec Senior	CEC	8/10/2023	49,225			78,500	
11	Bains, Kelsey	1030596	Athl Trainer/Therapist	SCC	7/19/2023	-	Hired CL23-00675 Francisco Partida#1820892 Eff:11/20/23	11-0000-620000-29100-2130	-	
11	Connaker, William	1027611	Learning Assistant	SCC	6/2/2023	29,319		11-0000-611000-29325-2410	40,059	
11	Davis, Wendy	1027078	Auxiliary Services Specialist	SCC	4/27/2023	77,439		11-0000-699000-24129-2130-91% 11- 0000-696000-24129-2130-9%	116,937	
11	Delgado, Roberto	1374929	Gardener/Utility Worker	SCC	9/17/2023	20,317		11-0000-655000-27300-2310	27,760	
11	De La Rosa, Joel	2683159	Skilled Maintenance Worker	SCC	9/11/2023	47,145	Hired CL23-00736 Gavilanes, Jose#2241143 Eff:2/22/24	11-0000-651000-27400-2130	85,179	
11	Devora Murillo, Abraham	2326045	P/T Custodian	SCC	2/21/2024	7,089		11-0000-653000-27200-2310	7,447	
11	Gavilanes, Jose	2241143	Custodian	SCC	2/22/2024	27,841	Hired CL23-00737 Godinez, Ismael#2633936 Eff:2/22/24	11-0000-653000-28100-2130	50,156	
11	Gilbert, Jessica	1905429	PT Administrative Clerk	SCC	12/31/2023	14,825		11-0000-601000-25051-2310	20,255	
11	Gitonga, Kanana	1030388	International Student Coordinator	SCC	1/31/2019	-	BCF# BC4C91VLES Dept used budget to fund Apprenticeship ISA 11-3232-095210- 25210-5873	11-0000-649000-29110-2130	-	
11	Hermen, Lisa	1027710	Senior Clerk	SCC	3/31/2022	28,572		11-0000-601000-25131-2130	62,099	
11	Hernandez, Guadalupe	1492326	Custodian	SCC	4/4/2023	58,572		11-0000-653000-27200-2130	96,468	
11	Kawafuchi, Emily	1239034	Transfer Center Specialist	SCC	4/16/2023	-	BCF#BGGK131X24 Dept used budget to fund Apprenticeship Invoices	11-0000-631000-29305-2130	-	613,510
11	Kelly, Ann	1030363	Executive Secretary	SCC	3/24/2024	25,572	WOC Ambar Nakagamii#2333446 Eff:3/1/24-5/31/24	11-0000-679000-27105-2130	43,703	
11	Lopez Gomez, Valentin	1810444	P/T Custodian	SCC	2/21/2024	7,089		11-0000-653000-27200-2310	7,447	
11	Martin, Sheryl A.	1028421	Executive Secretary	SCC	8/9/2021	-	Hired CL22-00466 Martinez, Janette#1281847 Eff:7/24/2023 S.Martin returned to DEC on 10/4/22. Vacancy is now in Student Services Off. BCF#BCWDX1AQ24 Dept moving \$11,832 to hry acct	11-0000-649000-29050-2130	-	
11	Nguyen, Jay	1062155	P/T Admission & Records Specialist I	SCC	10/31/2023	5,480		11-0000-620000-29110-2310	7,488	
11	Ramirez, Margarito	2443392	P/T Custodian	SCC	2/21/2024	7,089		11-0000-653000-27200-2310	7,447	
11	Reza, Juna	1029204	Custodian	SCC	8/29/2023	26,982	Hired CL23-00737 Devora Murillo, Abraham#2326045 Eff:2/22/2024	11-0000-653000-28100-2130	41,066	
11	Simoes, Antonio	2666411	P/T Gardener/Utility Worker	SCC	11/16/2022	-	Hired CL23-00564 Roberto Delgado#1374929 Eff: 7/31/23	11-0000-655000-27300-2310	-	
11	Smilde, Mark	2635727	Senior Custodian/Utility Worker	SCC	8/11/2022	-	Hired Guadalupe Hernandez#1492326 effective April 4, 2023 CL22-00386.	11-0000-653000-27200-2130	-	
11	Tran, Kieu-Loan T.	1030029	Admission Records Specialist III	SCC	3/1/2020	-	BCF#BCJ11RDS52 Dept used budget to fund Apprenticeship Invoices	11-0000-620000-29100-2130	-	
						1,896,798			3,200,034	
TOTAL						2,527,892			4,153,171	

Rancho Santiago Community College
FD 11/13 Combined -- Unrestricted General Fund Cash Flow Summary
FY 2023-24, 2022-23, 2021-22
YTD Actuals- April 30, 2024

	FY 2023/2024												
	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual	
Beginning Fund Balance	\$69,995,934	\$71,193,032	\$61,140,488	\$63,148,653	\$59,818,648	\$59,544,821	\$70,905,861	\$70,595,910	\$62,832,158	\$76,615,623	\$83,528,721	\$83,528,721	Total
Total Revenues	14,999,379	7,247,510	21,581,168	16,416,147	22,719,457	32,139,652	19,316,041	12,651,332	35,037,382	26,748,556	0	0	208,856,623
Total Expenditures	13,802,280	17,300,055	19,573,003	19,746,151	22,993,284	20,778,612	19,625,993	20,415,083	21,253,917	19,835,458	0	0	195,323,836
Change in Fund Balance	1,197,099	(10,052,545)	2,008,165	(3,330,004)	(273,827)	11,361,040	(309,952)	(7,763,752)	13,783,465	6,913,098	0	0	13,532,787
Ending Fund Balance	71,193,032	61,140,488	63,148,653	59,818,648	59,544,821	70,905,861	70,595,910	62,832,158	76,615,623	83,528,721	83,528,721	83,528,721	
	FY 2022/2023												
	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual	
Beginning Fund Balance	\$59,415,833	\$61,784,640	\$52,663,482	\$47,112,071	\$44,117,698	\$38,009,050	\$59,834,822	\$52,186,865	\$55,286,293	\$56,436,784	\$64,728,465	\$58,986,931	Total
Total Revenues	13,207,623	6,163,437	12,205,656	14,492,940	14,987,785	39,069,575	9,590,300	22,970,783	18,833,781	25,599,139	12,376,790	40,473,184	229,970,994
Total Expenditures	10,838,816	15,284,595	17,757,067	17,487,313	21,096,433	17,243,803	17,238,257	19,871,355	17,683,289	17,307,458	18,118,324	29,464,181	219,390,893
Change in Fund Balance	2,368,807	(9,121,158)	(5,551,411)	(2,994,373)	(6,108,648)	21,825,772	(7,647,956)	3,099,427	1,150,491	8,291,681	(5,741,534)	11,009,003	10,580,101
Ending Fund Balance	61,784,640	52,663,482	47,112,071	44,117,698	38,009,050	59,834,822	52,186,865	55,286,293	56,436,784	64,728,465	58,986,931	69,995,934	
	FY 2021/2022												
	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual	
Beginning Fund Balance	\$46,370,067	\$48,091,696	\$35,602,855	\$41,281,989	\$26,324,996	\$24,068,300	\$50,130,982	\$43,899,530	\$33,460,128	\$34,790,561	\$42,595,206	\$33,912,083	Total
Total Revenues	11,437,098	2,884,275	21,977,395	701,517	16,658,801	40,835,472	9,174,999	7,173,633	16,255,779	23,385,633	9,250,271	52,842,778	212,577,651
Total Expenditures	9,715,469	15,373,117	16,298,261	15,658,510	18,915,497	14,772,790	15,406,451	17,613,035	14,925,346	15,580,988	17,933,393	27,339,028	199,531,885
Change in Fund Balance	1,721,630	(12,488,842)	5,679,134	(14,956,992)	(2,256,696)	26,062,682	(6,231,452)	(10,439,402)	1,330,433	7,804,645	(8,683,122)	25,503,749	13,045,766
Ending Fund Balance	48,091,696	35,602,855	41,281,989	26,324,996	24,068,300	50,130,982	43,899,530	33,460,128	34,790,561	42,595,206	33,912,083	59,415,833	

Fiscal Resources Committee

Via Zoom Video Conference Call
1:31 p.m. – 2:32 p.m.

Meeting Minutes for April 17, 2024

FRC Members Present: Iris Ingram, Claire Coyne (arrived at 1:40 pm), Morrie Barembaum, Steven Deeley, Madeline Grant, Bart Hoffman (arrived at 1:38 pm), Veronica Munoz, Thao Nguyen (for Perez), Adam O'Connor, Kevin Ortiz, Craig Rutan, and Arleen Satele (arrived at 1:33 pm),

FRC Members Absent: Noemi Guzman, Ethan Harlan, and Enrique Perez

Alternates/Guests Present: Gina Huegeli, Vaniethia Hubbard, Kelvin Leeds, Mark Reynoso (arrived at 1:38 pm), Jose Vargas, Kennethia Vega, and Barbie Yniguez

1. Welcome: Vice Chancellor Ingram called the meeting to order at 1:31 p.m. via zoom upon achieving quorum.
2. State/District Budget Update
 - SSC – Top Legislative Issues-March 15, 2024
 - SSC – Early Action Budget Agreement Reached
 - SSC – State Revenues Recover Slightly
 - SSC – CCD Reserves Cap Bill Introduced
 - SSC – Top Legislative Issues-March 29, 2024
 - SSC – Budget Early Action Details Revealed
 - SSC – Biden Signs Bill to Fund Education for 2024
 - DOF – Finance Bulletin – March 2024

Ingram reference above documents provided for review and information. There is no specific information to share until the May Revise.

3. 2023-24 FTES (P2) Estimated Actuals Comparison to 2022-23 (RECALC) Actuals
It was anticipated the P2 report would be available for distribution, but it is not ready. It will be shared with the colleges tomorrow for review before it is finalized and submitted by April 20. It will be available for review at the next FRC meeting in May.
4. BAM Review
O'Connor screenshared and provided an extensive review of the District's current Budget Allocation Model. He reported the link for the BAM is on the agenda and on the budget webpage for ease of access and review at any time. The current model for SCFF was progressively updated based on the previous SB361 model from 2012 that adopted a revenue allocation formula providing greater flexibility for the colleges.

Discussion ensued related to the specific responsibilities of the District Council and Ingram agreed to follow-up with the Chancellor to ensure the process for annual review of the BAM, and annual review of District Services and Institutional Costs occurs or request a recommendation to change the process as needed. Additionally, O'Connor agreed to provide at a future FRC meeting, a list of categorical programs that are allocated to the District including the specific criteria for distribution to the colleges.

Questions were asked and clarification received. Edits to the BAM will be reviewed and approved at the next meeting in May.

5. Standing Report from District Council – (Rutan for Coyne)
Rutan reported on the activities of the April 8, 2024, District Council meeting. He noted approval of a reorganization that was previously approved by POE for the Sustainability Systems Manager (Business Services) as well as the job description. District Council approved a recommendation for board policies to be forwarded to the Board Policy Committee. Most of the proposed ARs, except for those for student services, were delayed for the next meeting pending review by SAC. However, the Chancellor set a deadline of May for SAC to complete their review, or he will implement the changes in the ARs after the May 6, 2024, District Council Meeting. These ARs would be on the District Council agenda at least three times at that point. It is necessary to align ARs with current practices, especially those related to video cameras and current legal requirements which gives the Chancellor broad authority in Title V to act as necessary. The Chancellor was encouraged to parcel such edits out in the future as it is difficult for the campuses to review and consider in large segments at one time. The next District Council meeting is May 6, 2024.
6. Informational Handouts
 - District-wide expenditure report link: <https://intranet.rscsd.edu>
 - Vacant Funded Position List as of April 10, 2024
 - Monthly Cash Flow Summary as of March 31, 2024
 - [SAC Planning and Budget Committee Agendas and Minutes](#)
 - [SCC Budget Committee Agendas and Minutes](#)

Informational handouts above were referenced for further review.

7. Approval of FRC Minutes – March 20, 2024
A motion by Rutan was seconded by Hoffman to approve the minutes of the March 20, 2024, meeting as presented. The motion passed unanimously.
8. Other
There were no further comments, questions, or discussion.

Next FRC Committee Meeting:

The next FRC meeting is May 15, 2024, at 1:30-3:00 p.m. This meeting adjourned at 2:32 p.m. with a motion by Rutan that was seconded by Hoffman.