

RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT
2323 North Broadway, #107
Santa Ana, CA 92706

Board of Trustees (Regular meeting)

Tuesday, February 18, 2014

MINUTES

1.0 PROCEDURAL MATTERS

1.1 Call to Order

The meeting was called to order at 4:32 p.m. by Mr. Larry Labrado. Other members present were Ms. Claudia Alvarez, Ms. Arianna Barrios, Mr. John Hanna, and Ms. Nelida Mendoza Yanez. Mr. Luis Correa was not present due to illness and Mr. Jose Solorio was not present due to out-of-town business. Mr. Phillip Yarbrough arrived at the time noted.

Administrators present during the regular meeting were Mr. John Didion, Mr. Peter Hardash, Dr. Erlinda Martinez, Dr. Raúl Rodríguez, and Mr. Juan Vázquez. Ms. Anita Lucarelli was present as record keeper.

1.2 Pledge of Allegiance to the United States Flag

The Pledge of Allegiance was led by Mr. John Zarske, Academic Senate President, Santa Ana College

1.3 Approval of Additions or Corrections to Agenda

It was moved by Mr. Hanna, seconded by Ms. Mendoza Yanez, and carried unanimously to approve an addendum for Item 6.1 (Academic/Management Personnel) and an addendum for Item 6.2 (Classified Personnel).

1.4 Public Comment

Ms. Barbara Lamere spoke regarding the parking spaces at Centennial Park being used by students attending Centennial Education Center.

Mr. Craig Rutan spoke regarding board meetings not being held on Tuesdays. He asked that the board consider scheduling future board meetings to occur on a week that did not include a holiday on Monday.

1.5 Approval of Minutes

It was moved by Mr. Mendoza Yanez, seconded by Ms. Alvarez, and carried unanimously to approve the minutes of the meeting held February 3, 2014.

1.6 Approval of Consent Calendar

It was moved by Ms. Alvarez, seconded by Ms. Barrios, and carried unanimously to approve the recommended action on the following items (as indicated by an asterisk on the agenda) on the Consent Calendar, with the exception of Item 4.4 (Agreement with Linik Corporation for Construction Management Services for Santa Ana College [SAC] Projects) and Item 4.5 (Construction Services Agreement, Site Lease, and Facilities Sub-Lease Agreements with McCarthy Building Companies, Inc. for SAC Projects), removed by Mr. Hanna:

- 4.1 Approval of Payment of Bills
The board approved payment of bills as submitted.
 - 4.3 Approval of Agreement with Hensel Phelps Construction Company for Pre-Construction Consulting Services for Central Plant Project at Santa Ana College (SAC)
The board approved the agreement with Hensel Phelps Construction Company for pre-construction consulting services for the Central Plant Project at SAC as presented.
 - 4.6 Approval of Agreement with Hahn Partners, Inc. for Move Management Consulting Services for Santa Ana College and Santiago Canyon College
The board approved the agreement with Hahn Partners, Inc. for move management consulting services for SAC and SCC as presented.
 - 4.8 Approval of Purchase Orders
The board approved the purchase order listing for the period December 15, 2013, through February 1, 2014.
 - 5.1 Approval of First Amendment to Subcontract Agreement between Rancho Santiago Community College District (RSCCD) and Los Rios Community College District
The board approved the amendment and authorized the Vice Chancellor, Business Operations/Fiscal Services or his designee to sign the amendment on behalf of the district.
- 1.7 Public Hearing – Adopt Certain Findings Prerequisite to Award of Energy Service Contract Under Government Code Sections 4217.10 – 4217.18 for Request for Proposal #1314-24 for District Office HVAC Renovation
- There were no public comments.
- 1.8 Public Hearing – Adopt Certain Findings Prerequisite to Award of Energy Service Contract Under Government Code Sections 4217.10 – 4217.18 for Request for Proposal #1314-23 for the Retro-Commissioning of Science Building at Santiago Canyon College (SCC)
- There were no public comments.

Mr. Yarbrough arrived at this time.

2.0 BOARD PLANNING SESSION

2.1 Board of Trustee's Annual Planning Session

The planning session included the following documents and activities:

- Mr. Didion presented a review of the Board's Planning Design, as adopted on February 19, 2013, and indicated a progress report on the implementation of the RSCCD Comprehensive Master Plan will take place in August or September 2014.
- Dr. Linda Rose, Vice President of Instruction, Santa Ana College, and Mr. Aaron Voelcker, Assistant Dean of Institutional Effectiveness and Assessment, Santiago Canyon College, presented a report on the 2013 Student Success Scorecard for Santa Ana College and Santiago Canyon College. The annual report is based upon college data submitted to the state through the Chancellor's Office management information system. The report replaced the former Accountability Reporting for the Community Colleges report that was provided to the state legislature. Dr. Rose and Mr. Voelcker reviewed the background of the report including Assembly Bill 1417 and legislation authorizing the California Community Colleges Chancellor's Office (CCCCO) to design and implement a performance measurement system. The outcomes of the report are for the system as a whole and for individual colleges, but do not rank colleges. The scorecard shows how each college performs on a number of metrics, including three primary areas of the community college mission: transfer, basic skills, and career technical education. The report is available to the public on the CCCCCO website. Dr. Rose and Mr. Voelcker reviewed the information provided for each college including a description of the college; annual unduplicated headcount of students, gender, age, and ethnicity of students; full-time equivalent student information (FTES); course sections (credit/non-credit); median credit section size; the percentage of full-time faculty; and student groups. They also reviewed the five performance indicators: (1) completion, (2) persistence, (3) 30+ units, (4) remedial, and (5) career technical education, and data for each indicator as described according to those who are "prepared" and those who are "unprepared" for college work.

Mr. Hanna asked if the percent of full-time faculty figures were for each college or the district. Dr. Rose and Mr. Voelcker indicated the full-time faculty figures were a district figure; therefore, it's the same percent (65%) for both colleges.

Mr. Yarbrough asked how the large amount of non-credit students affects the figures for the report. Mr. Voelcker indicated the student success scorecard data includes combined figures for credit and non-credit students. Dr. Rose indicated

2.1 Board of Trustee's Annual Planning Session – (cont.)

when the data is sent to the chancellor's office, the figures are disaggregated and the state combines the figures for the report.

Mr. Hanna asked why SAC's figures for remedial rates did not include math figures. Dr. Rose stated that the cohort used for remedial rates was for 2006-2007 and was not available from the state chancellor's office to use with the 2011-2012 statistics. She indicated the problem with the math cohort had been corrected for use in future statistics.

Ms. Alvarez asked if every student was included in the cohort; Dr. Rose indicated only first-time students were included in the cohort. Ms. Alvarez asked if every first-time student is included in the cohort; Mr. Voelcker indicated first-time students that attempted any math or English classes within three years and completed six units were included in the cohort.

The Student Success Scorecard is one tool, among many, that the district uses to assess the effectiveness of its institutions. The district also uses comprehensive and continuous assessment which includes data from different local sources and different perspectives, such as on-going classroom assessment; on-going planning and program review; and on-going research conducted by the District Research Department.

- Mr. Didion presented a report on the 12 Measures of Success. The report was compiled by the Educational Services department on selected factors of institutional effectiveness and has been produced on an annual basis since 1998. Board members received clarification on data presented in the report from Mr. Didion.
- Mr. Didion provided the status report on the RSCCD Strategic Plan objectives.
- Mr. Didion explained the process of dispersing into small discussion groups of trustees, faculty, staff, students, and the public to review the current RSCCD goals and objectives.

Board members and those in attendance dispersed into small groups at 5:57 p.m. to discuss concerns or questions relating to the goal activities/progress to date; additional activities to be considered; and additional data or evidence that would be helpful to evaluate progress on the goals in the next six months. The RSCCD Comprehensive Master Plan 2013-2023 Goals discussed are:

Goal 1 – RSCCD will assess the educational needs of the communities served by RSCCD and will adjust instructional programs, offerings, and support services and will allocate resources as needed to optimize the alignment of students' needs with services and fiscal resources.

2.1 Board of Trustee's Annual Planning Session – (cont.)

Goal 2 – RSCCD will assess the educational needs of the communities served by RSCCD and then pursue partnerships with educational institutions, public agencies, non-profit organizations, and business/industry/labor to collaboratively meet those needs.

Goal 3 – RSCCD will annually improve the rates of course completion and completion of requirements for transfer, degrees, certificates, and diplomas.

Goal 4 – RSCCD will support innovations and initiatives that result in quantifiable improvement in student access, preparedness, and success.

Goal 5 – RSCCD will use a cycle of integrated planning that will demonstrate the effective use of resources.

The board reconvened at 6:21 p.m.

Mr. Didion provided a report on the discussions regarding Goal 1; Ms. Corine Doughty provided a report on the discussions regarding Goal 2; Mr. Jorge Sandoval provided a report on the discussions regarding Goal 3; Dr. Marilyn Flores provided a report on the discussions regarding Goal 4; and Mr. Hardash provided a report on the discussions regarding Goal 5. The abovementioned discussions relating to goals are to be compiled by Mr. Didion.

3.0 INFORMATIONAL ITEMS AND ORAL REPORTS

3.1 Report from Chancellor

Dr. Raúl Rodríguez, Chancellor, provided a report to the board.

Dr. Rodriguez reported the following will be discussed in closed session:
Conference with Real Estate Negotiator (pursuant to Government Code Section 54956.8)

Agency Negotiator: Dr. Raúl Rodríguez, Chancellor
Property Address: 4540 E. Riverdale Avenue, Anaheim, California
Negotiating Parties: Orange Unified School District
Under Negotiation: Sale of Property

3.2 Reports from College Presidents

The following college representatives provided reports to the board.

Dr. Erlinda Martinez, President, Santa Ana College
Mr. Juan Vázquez, President, Santiago Canyon College

Dr. Martinez and Mr. Vázquez reported that staff continues to edit the first draft of the self-evaluation report related to accreditation.

3.3 Report from Student Trustee

Mr. Luis Correa, Student Trustee, was not in attendance due to illness.

3.4 Reports from Student Presidents

The following student representatives provided reports to the board on behalf of the Associated Student Government (ASG) organizations:

Mr. Jorge Sandoval, Student President, Santa Ana College
Mr. Jason Wayne, Supreme Justice, Santiago Canyon College

3.5 Reports from Academic Senate Presidents

The following academic senate representatives provided reports to the board:

Ms. Corinna Evett, Academic Senate President, Santiago Canyon College
Mr. John Zarske, Academic Senate President, Santa Ana College

4.0 BUSINESS OPERATIONS/FISCAL SERVICES

Items 4.1, 4.3, 4.6, and 4.8 were approved as part of Item 1.6 (Consent Calendar).

4.2 Adoption of Resolution No. 14-07 – Agreement for Energy Conservation Services with Southland Industries for HVAC Renovation at District Office

It was moved by Ms. Alvarez, seconded by Mr. Yarbrough, and carried unanimously to adopt Resolution No. 14-07 – Agreement for Energy Conservation Services with Southland Industries for the HVAC renovation at the district office as presented.

4.4 Approval of Agreement with Linik Corporation for Construction Management Services for Santa Ana College Projects

It was moved by Mr. Yarbrough and seconded by Ms. Barrios to approve the agreement with Linik Corporation for construction management services for SAC projects as presented. Mr. Hanna asked that the following documents be added to the minutes to give the community an indication on the amount of time required of the staff to develop a list of qualified companies: Memorandum dated 02-18-14 from Mr. Hardash regarding the pre-qualified short list for construction management and lease-leaseback entities, and document regarding the overview of the Request for Qualifications (RFQ) and the Request for Proposals (RFP) process. Mr. Hanna explained that the district developed the RFQ and RFP process after Measure E was passed and commended staff on the time spent following the process. The motion carried unanimously to approve the agreement with Linik Corporation for construction management services for SAC projects as presented.

4.5 Approval of Construction Services Agreement, Site Lease, and Facilities Sub-Lease Agreements with McCarthy Building Companies, Inc. for Santa Ana College Projects (Tessman Planetarium Upgrade and Restroom Addition, Parking Lot #11 Expansion and Improvements, and Temporary Village)

It was moved by Mr. Yarbrough and seconded by Ms. Alvarez to approve the construction services agreement, site lease and facilities sub-lease agreements with McCarthy Building Companies, Inc. for SAC projects as presented. Mr. Hanna confirmed with Ms. Carri Matsumoto that McCarthy Building Companies, Inc. and other companies on the short list for construction management and lease-leaseback entities agreed to pay the prevailing wage to its workers and abide by a community/student workforce agreement if the board chooses to approve one. The motion carried unanimously to approve the construction services agreement, site lease and facilities sub-lease agreements with McCarthy Building Companies, Inc. for SAC projects as presented.

4.7 Adoption of Resolution No. 14-06 – Agreement for Energy Conservation Services with Southland Industries for Retro-Commissioning of Science Building at Santiago Canyon College

It was moved by Mr. Yarbrough and seconded by Ms. Mendoza Yanez to adopt Resolution No. 14-06 – Agreement for Energy Conservation Services with Southland Industries for the retro-commissioning of the Science building at SCC as presented. Discussion ensued. The motion carried unanimously.

5.0 GENERAL

Item 5.1 was approved as part of Item 1.6 (Consent Calendar).

5.2 Reports from Board Committees

Mr. Labrado provided a report on the February 13, 2014, Board Facilities Committee meeting.

Ms. Barrio provided a report on the February 6, 2014, Orange County Community Colleges Legislative Task Force meeting.

5.3 Board Member Comments

Ms. Barrios expressed concern over the drought in California and asked if the district has a program or is planning to take a leadership position within the community in addressing this issue.

Mr. Yarbrough reported he recently resigned from the City of Orange Oversight Board of the Successor Agency to the Orange Redevelopment Agency. He stated that there is no need to reassign anyone to serve on the committee. Mr. Yarbrough indicated that he continues to serve on the Oversight Board of the County of Orange as Successor Agency to the Orange County Development Agency.

5.3 Board Member Comments – (cont.)

Mr. Yarbrough announced that his 14-year-old son, Elliott, is enrolled in a piano class at Santiago Canyon College.

Ms. Alvarez gave a report on the Association of Community College Trustees (ACCT) National Legislative Summit in Washington, D.C. and indicated she asked that a document from the conference be forwarded to board members via email.

Ms. Mendoza Yanez reported she recently visited the Veterans' Resource Center and the welding department at Santa Ana College and encouraged board members to visit those offices. She asked that a presentation be given on both departments.

Ms. Mendoza Yanez thanked Ms. Lilia Tanakeyowma for her assistance with a student.

Mr. Hanna suggested that the board consider recessing to closed session at an earlier time during the meeting when the board has an attorney waiting to discuss an issue during closed session.

Due to time constraints, Mr. Hanna gave a brief report on the ACCT National Legislative Summit in Washington, D.C. and asked that documents he provided from the conference be distributed to board members.

RECESS TO CLOSED SESSION

The board convened into closed session at 7:29 p.m. to consider the following items:

1. Public Employment (pursuant to Government Code Section 54957[b][1])
 - a. Part-time Faculty
 - b. Classified Staff
 - c. Student Workers
2. Conference with Legal Counsel: Anticipated/Potential Litigation (pursuant to Government Code Section 54956.9[b]-[c]) (1 case)
3. Conference with Labor Negotiator (pursuant to Government Code Section 54957.6)
Agency Negotiator: Mr. John Didion, Executive Vice Chancellor of Human Resources & Educational Services
Employee Organizations: California School Employees Association, Chapter 888
4. Public Employee Discipline/Dismissal/Release (pursuant to Government Code Section 54957[b][1])

5. Conference with Real Property Negotiators (pursuant to Government Code Section 54956.8)

Agency Negotiator: Dr. Raúl Rodríguez, Chancellor
Property Address: 4540 E. Riverdale Avenue, Anaheim, California
Negotiating Parties: Orange Unified School District
Under Negotiation: Sale of Property

RECONVENE

The board reconvened at 8:02 p.m.

Closed Session Report

Ms. Alvarez reported the board discussed the aforementioned items and the board took no reportable action during closed session.

Public Comment

There were no public comments.

6.0 HUMAN RESOURCES

6.1 **Management/Academic Personnel**

It was moved by Mr. Yarbrough, seconded by Ms. Mendoza Yanez, and carried unanimously to approve the following action on the management/academic personnel docket:

- Approve FARSCCD Beyond Contract Step Increases/Effective Spring 2014
- Approve FARSCCD Part-time Hourly Step Increases/Effective Spring 2014
- Approve Leaves of Absence
- Approve Stipends
- Approve FARSCCD Part-time Hourly Column Changes
- Approve Part-time Hourly Hires/Rehires
- Approve Non-paid Instructors of Record
- Approve Non-paid Intern Services

6.2 **Classified Personnel**

It was moved by Mr. Yarbrough, seconded by Ms. Mendoza Yanez, and carried unanimously to approve the following action on the classified personnel docket:

- Approve Hourly On Going to Contract Assignments
- Approve Professional Growth Increments
- Approve Changes in Position
- Approve Leaves of Absence

6.2 Classified Personnel – (cont.)

- Ratify Resignations/Retirements
- Approve Temporary Assignments
- Approve Additional Hours for Ongoing Assignments
- Approve Substitute Assignments
- Approve Miscellaneous Positions
- Approve Instructional Associates/Associate Assistants
- Approve Student Assistant Lists

6.3 Approval of Credit Instructional Calendar for 2014-2015

It was moved by Mr. Yarbrough, seconded by Ms. Mendoza Yanez, and carried unanimously to approve the 2014-2015 Credit Instructional Calendar.

6.4 Approval of Search Consultant for Santiago Canyon College Presidential Search

It was moved by Mr. Yarbrough, seconded by Ms. Mendoza Yanez, and carried unanimously to approve engaging Community College Search Services (CCSS) and authorize the chancellor or his designee to execute the required documents to retain CCSS.

7.0 ADJOURNMENT

The next regular meeting and Board Planning Session of the Board of Trustees will be held on March 10, 2014.

There being no further business, Mr. Labrado declared this meeting adjourned at 8:03 p.m.

Respectfully submitted,

Raúl Rodríguez, Ph.D.
Chancellor

Approved: _____
Clerk of the Board

Minutes approved: March 10, 2014

RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT
Office of the Vice Chancellor of Business Operations/Fiscal Services

2323 N. Broadway
Santa Ana, CA 92706
(714) 480-7340 – Office
(714) 796-3950 – Fax

Date: February 18, 2014
To: Dr. Raúl Rodríguez
From: Peter J. Hardash and Carri Matsumoto
Subject: Responses to Board Facilities Committee Questions – February 13, 2014

List of Pre-Qualified Short List Consultants: the committee wanted to know what firms were on the pre-qualified short list for construction management and Lease-leaseback entities.

Construction Management:

- RFQ released and advertised 8/5/13 and deadline to respond 8/22/13
- Paper screened by committee 9/16/13 and 9/23/13
- Interviews 10/3/13 and 10/4/13
- Short List established 12/5/13
- RFQ released to 31 firms, 16 firms responded, 11 firms were interviewed, 10 firms were deemed pre-qualified for the shortlist:
 1. Abacus
 2. Arcadis
 3. Bernards
 4. Cumming
 5. Kitchell
 6. Linik
 7. McCarthy
 8. O'Connor
 9. Telacu
 10. Tilden-Coil

Lease-leaseback Entities:

- RFQ released and advertised 9/20/13 and deadline to respond 10/21/13
- Paper screened by committee 10/22/13
- Interviews (deemed not necessary)
- Short list established 10/22/13
- RFQ released to 9 firms, 5 firms responded, all 5 firms deemed pre-qualified for the shortlist:
 1. CW Driver
 2. DPR
 3. Hensel Phelps
 4. McCarthy
 5. Tilden-Coil

Number of Hours Worked on the Qualifications and Selection Process: the committee wanted to better understand the amount of effort involved and the hours it took to get to the contract recommendations on the docket.

- To provide a better understanding of the qualifications and proposal process. Attached is a short summary of the process and the steps for both the Request for Qualifications process as well as the Request for Proposal process that staff and program consultants have undertaken.
- The Request for Qualifications process is undertaken first to establish a pre-qualified shortlist for certain professional consultant services. The pre-qualified short list is then utilized for future Request for Proposals on projects.
- This is an estimate of hours only as the process involves a number of entities at various times in the process. In some cases, legal counsel is advised, the OCIP (Owner Controlled Insurance Provider) administrator is advised upon and the design team as well if necessary. Staff had to estimate the number of hours to provide an example of the amount of effort involved in the process. The following should assist in summarizing the efforts for a few of the contracts on the docket. Committee members include: District staff and program consultants. RFQs and RFPs and contracts may involve attorney preparation and other consultants as well.

Pre-Construction Consulting Services, Hensel Phelps Contract for the Central Plant Project at SAC:

- RFQ LLB preparation and released 9/20/13 (24 hours minimum preparation, review and response time, involved 3 district reps and legal counsel to get RFQ released)
- RFQ paper screening 10/22/13 (4 hours, involved 6 panel members)
- RFQ LLB Interviews (6 hours, involved 6 panel members)
- RFQ Shortlist process and established (2 hrs, involved 1 district rep)
- LLB Central Plant Interviews 3 entities 10/31/14 (6 hours, involved 5 panel members and lease-leaseback team members from 3 firms DPR, Hensel Phelps, McCarthy)
- RFP Central Plant prep and released to two entities Hensel Phelps and McCarthy 11/19/13 and 12/18/13 (4 hours, involved 2 district reps to prep, review and release RFP)
- RFP paper screening 12/18/13 (4 hours, involved 4 panel members)
- RFP interviews 12/18/13, 1/13/14, 1/15/14, 1/22/14 (8 hours, involved 4 panel members plus Hensel Phelps and McCarthy team members)
- RFP Site walks 12/27/13, 1/16/14 (4 hours involved design team, one district rep, Hensel Phelps and McCarthy team members)
- Contract preparation and negotiations 1/24/14 – 2/4/14 (8 hours minimum by 1 district rep, additional legal counsel time on contract preparation)

Construction Management Consulting Services, Linik Corporation Contract for four projects at SAC (Parking Lot 11/Retention Basin, Temporary Village, Planetarium, Dunlap Hall)

- RFQ released 8/5/13 (24 hours minimum preparation, review and response time, involved 2 district reps and legal counsel to get RFQ released)
- RFQ paper screening 9/16/13, 9/23/13 (16 hours minimum, involved 6 panel members)
- Interviews 10/3/13, 10/4/13 (16 hours minimum, involved 6 panel members)
- RFQ Shortlist process and established (2 hrs, involved 1 district rep)
- RFP released to 3 firms 1/10/14 (2 hrs, involved 1 district rep)
- RFP paper screening 1/23/14 (2 hours, involved 6 panel members)
- RFP interviews 1/24/14 (4 hours, involved 6 panel members)
- Contract negotiations 1/25/14 – 2/4/14 (8 hours, involved 1 district rep)

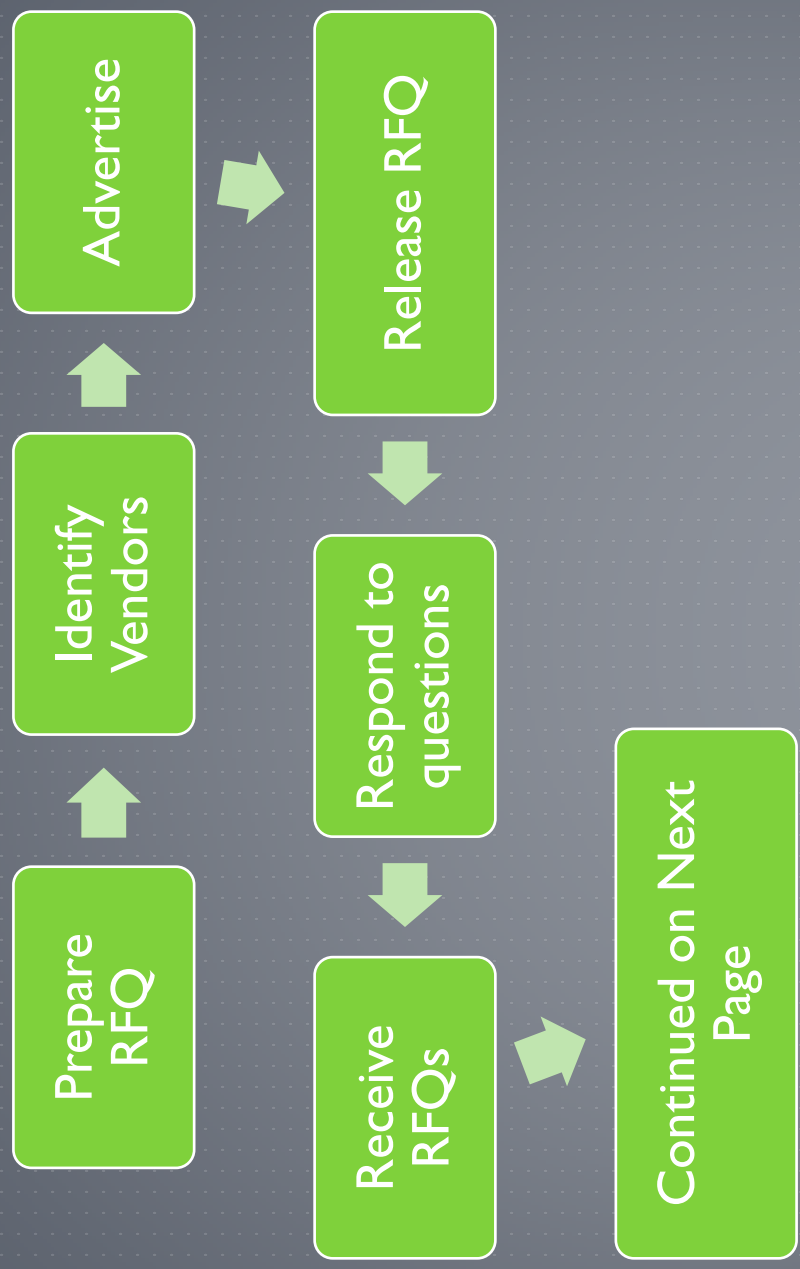
*Lease-Leaseback Agreement, McCarthy Construction Contract for Three Projects at SAC
(Parking Lot 11/Retention Basin, Temporary Village, Planetarium)*

- RFQ LLB preparation and released 9/20/13 (24 hours minimum preparation, review and response time, involved 3 district reps and legal counsel to get RFQ released)
- RFQ paper screening 10/22/13 (4 hours, involved 6 panel members)
- RFQ LLB Interviews (6 hours, involved 6 panel members)
- RFQ Shortlist process and established (2 hrs, involved 1 district rep)
- RFP released to 4 firms 11/20/13 preparation time (16 hours minimum, involved 2 district reps, legal counsel and architect team to get RFP released)
- RFP response and addendum period 11/20/13 – 1/7/14 (24 hours minimum, involved 2 district reps, architect team to provide and manage responses)
- RFP paper screening 1/10/14 - 1/15/14 and 1/22/14 (16 hours minimum, involved 4 panel members)
- RFP interviews 1/15/14 and 1/22/14 (4 hours, involved 4 panel members)
- Contract negotiations 1/22/14 – 2/10/14 (24 hours minimum, involved 3 district reps, legal counsel, OCIP administrator at various times in process)

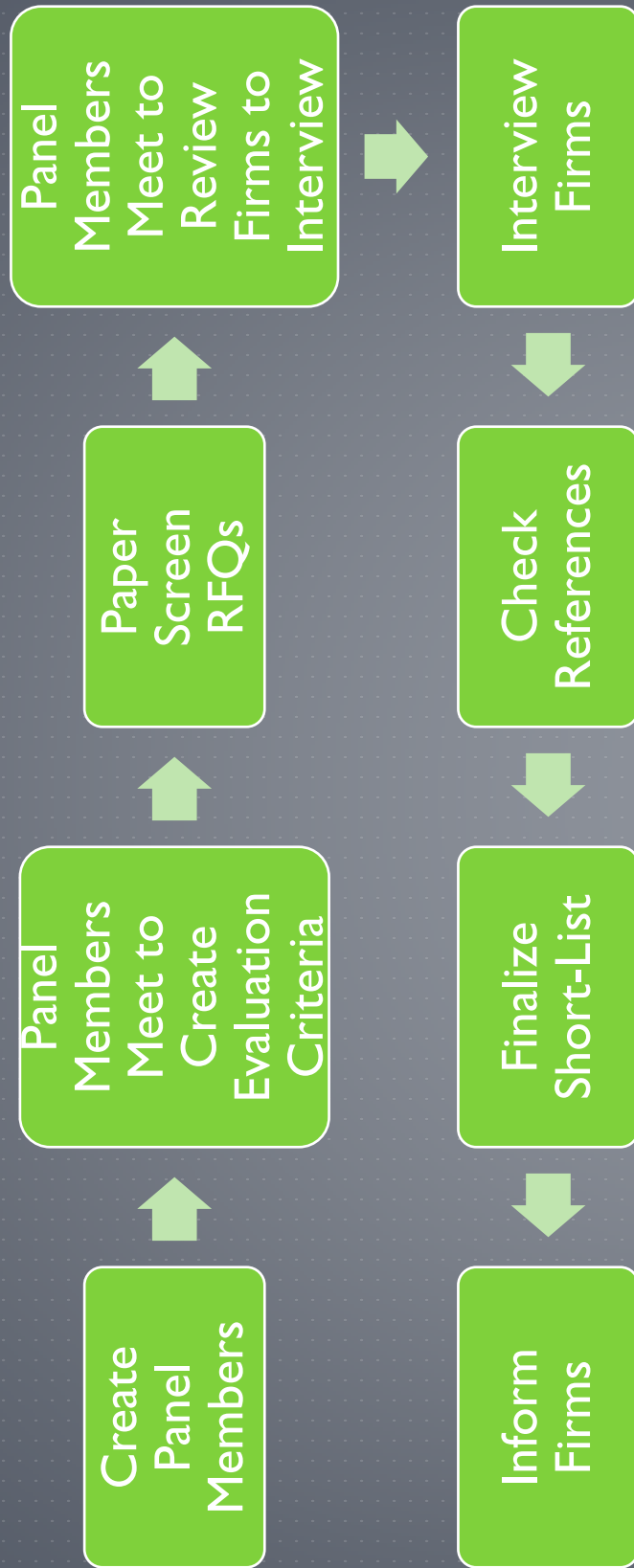
OVERVIEW OF THE REQUEST FOR QUALIFICATIONS (RFQ) AND REQUEST FOR PROPOSALS (RFP) PROCESS

RANCHO SANTIAGO
COMMUNITY
COLLEGE DISTRICT

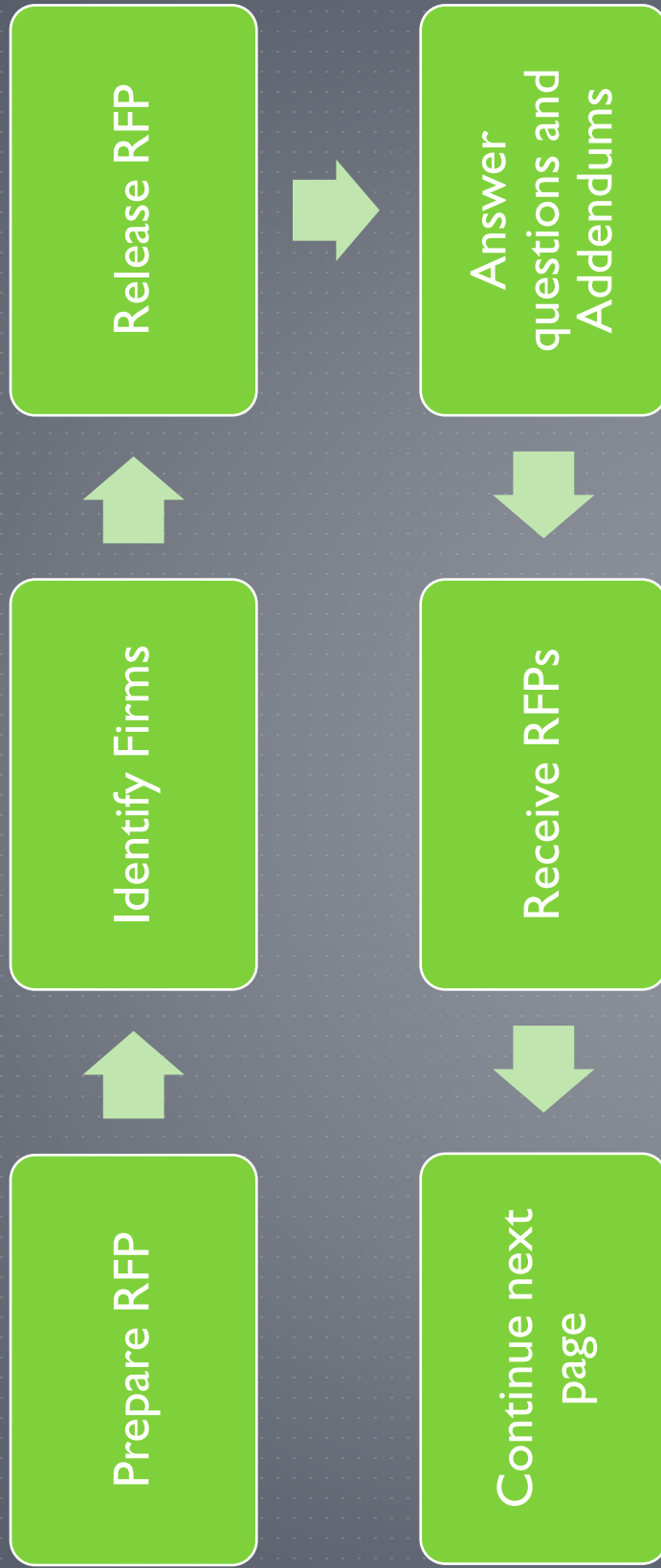
REQUEST FOR QUALIFICATIONS PROCESS



REQUEST FOR QUALIFICATIONS PROCESS



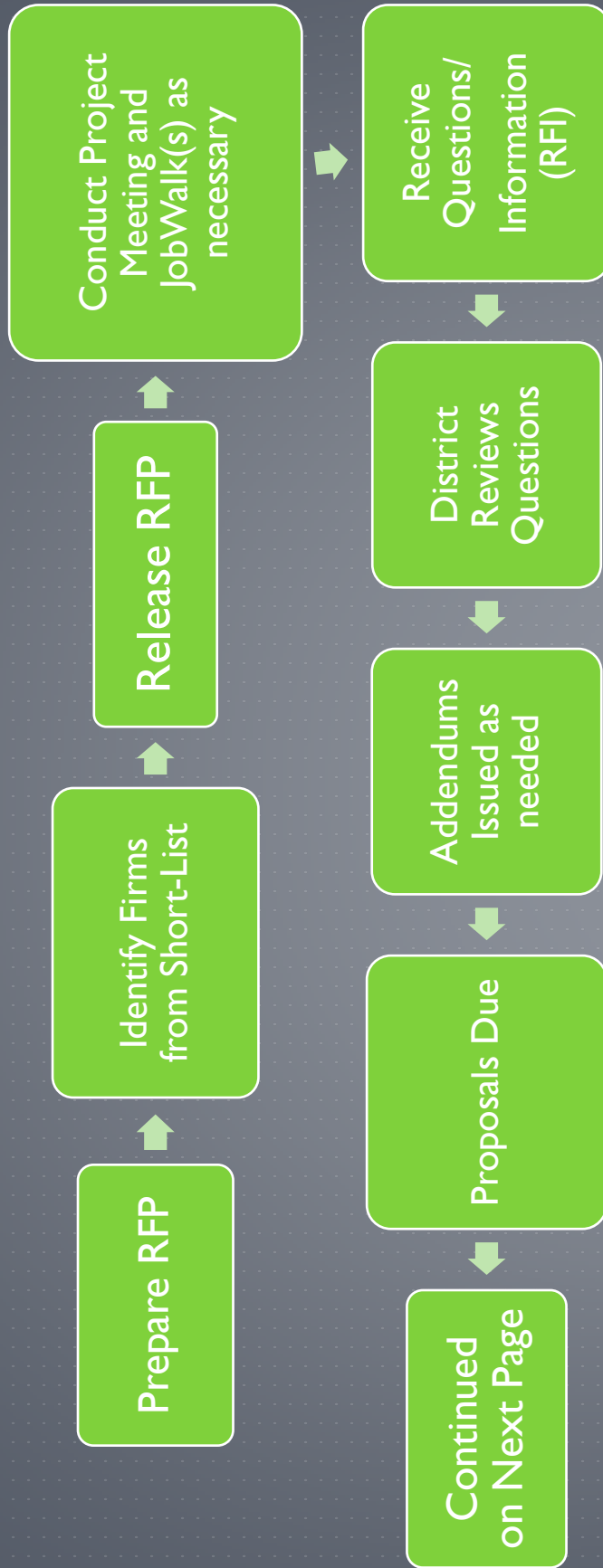
REQUEST FOR PROPOSALS PROCESS (STANDARD PROJECT)



REQUEST FOR PROPOSALS (STANDARD PROJECT) CONT.



REQUEST FOR PROPOSALS PROCESS (LEASE-LEASEBACK PROJECT)



REQUEST FOR PROPOSALS PROCESS LEASE-LEASEBACK PROJECT

